



Annual Report 2025

President's Report • Activity Report
Financial Report • Projects Report

SIF in 2025

€ **66.2** million

of new income in 2025



76%
private funding
24%
public funding

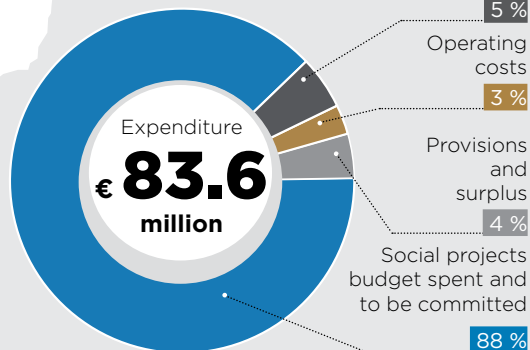

102,767
private donors

857
staff members

828
volunteers

20
Project countries

2.3 million
beneficiaries



CONTENTS



PAKISTAN



PHILIPPINES



INDONESIA

carbon footprint of

3,065 tCO₂e

● President's Report	3
● Activity Report	5
● International Projects	7
● Social Missions France	25
● Advocacy	31
● Financial Report	37
● Outlook and Forecast	45
● Acknowledgements	46
● About Us	47
● SIF Governance	49
● External Relations	52

• Increase in emissions following the integration of all GHG emission categories (in accordance with the BEGES v5 methodology) and all legal entities over which SIF has operational control (full scopes).

• Reduction of part of the emissions following the implementation of decarbonisation measures for travel and energy consumption





Rachid Lahlou
Founding President

“A year of challenges, solidarity and renewed commitment”

SIF's 2025 report reflects a year of intense challenges and major difficulties faced by humanitarian and social actors in France and around the world.

The invaluable support of our donors and our private and institutional partners, whom we warmly thank, has enabled Secours Islamique France (SIF) to continue its work alongside the world's most vulnerable populations. (avoid repetition of determination) fully aware of the scale of the challenges ahead and of the collective responsibility we bear to address them with determination.

A rapidly changing global context

2025 confirmed a decisive turning point for humanitarian action globally, a process that began in 2024. The United States first decided to reduce its international development aid by up to 90%, threatening the fragile balance of the sector. Then USAID, which accounted for 42% of global humanitarian aid, was shut down. At the same time, France announced an unprecedented reduction in its institutional funding, even as humanitarian crises — conflicts, climate disasters and protracted crises — continue to intensify around the world. Although SIF's economic model, based on the diversification of resources and funding, currently protects us from major direct repercussions, we cannot remain indifferent to the suffering that such decisions exacerbate. This is why we reaffirm our duty to raise awareness, bear witness and tirelessly defend the quality and integrity of our work.

Violations of international humanitarian law remain at the heart of our concerns. They challenge our collective conscience and our commitment to upholding the fundamental rights of everyone. In this regard, in 2025, we published a report denouncing violations of children's rights in conflict settings and setting out recommendations to address this crisis.

Our thoughts go in particular to the children and people of Gaza, who have endured one of the most serious humanitarian crises of our time for more than two years, as well as to children and populations in distress in Sudan and in Mayotte, following the disasters caused in December 2024 by Cyclone Chido.

In France, the crisis remains multidimensional — social, economic, energy-related and climate-related — plunging millions of our fellow citizens into growing insecurity. Moreover, budget cuts are severely weakening the non-profit sector: half of all organisations saw their financial results decline in 2025, and one quarter are at risk of closure¹.

Internationally, access to fundamental rights — food, drinking water and education — remains unequal, and the gap between international development commitments and realities on the ground continues to widen.

In the face of these realities in France and around the world, the urgency of collective action has never been greater. More than ever, we must join forces to promote sustainable, coordinated commitments that bring about real change.

¹ Data from FAS (Fédération des Acteurs de la Solidarité), September 2025.



Collective and committed action

True to its principles, SIF continued its engagement within platforms, collectives and networks, with a constant commitment to cooperation and the sharing of knowledge. We actively supported joint appeals, particularly those led by Coordination SUD (CSUD), to ensure that our missions are carried out without discrimination and in accordance with our values, and to oppose drastic cuts in Official Development Assistance (ODA). To strengthen our involvement, our Executive Director was re-elected to the Board of Directors of CSUD on behalf of SIF.

Our voice joined those of many humanitarian actors in stating clearly and firmly that aid must not be conditional: it must respond solely to the needs of populations.

From an environmental perspective, our participation in the most recent Conference of the Parties on climate change (COP) illustrates our ongoing commitment to human development that respects the planet and future generations. Aware of the climate emergency, we chose to intensify our efforts and strengthen our alliances.

This commitment was demonstrated through our membership of the international Climate Action Network Europe, enabling us to further convey our testimony and recommendations in response to the climate crisis.

Finally, through my mandate as a member of the civil society actors' college of the CNDSI, I began co-chairing a working group, proposed by SIF, on the inclusion of children's rights in France's solidarity policy. This responsibility marks an important step in making the voices of the most vulnerable heard at the highest level.

Preserving a collective momentum

In an uncertain world, at the beginning of the year we completed the mid-term review of our 2022-2027 strategic plan, the result of a broad consultation conducted at the end of 2024 with our teams and governing bodies. Our Board of Directors subsequently approved a number of targeted adjustments to our objectives and expected results.

This participatory dynamic reflects our determination to move forward together, with coherence and transparency. Our direction remains clear and shared.

Despite financial pressures, we remain confident in the adaptability and innovation capacity of our teams. We extend our sincerest thanks to all our beneficiaries, donors, volunteers, partners and staff for their unwavering commitment. It is their energy, trust and solidarity that give meaning and strength to our mission. It is with them, and thanks to their trust, that we will continue our mission, guided by solidarity and respect for human dignity.

More than ever, in order to build a fairer, more supportive and more respectful world, SIF will rely on its three fundamental pillars: human development, living together and environmental protection. These principles are the foundation of our commitment and the compass for our future actions.

ACTIVITY REPORT



Mahieddine Khelladi
Executive Director

“Providing long-term support for populations facing future crises is essential”

In 2025, we maintained and adapted our activities despite the reduction in institutional funding allocated to actors in the social and humanitarian sector. In this context, we intensified our campaigns within collective networks, particularly alongside the Fédération des Acteurs de la Solidarité. At the same time, we consolidated resources from private generosity, notably through the “Boostez votre système humanitaire” campaign, which helped raise awareness of growing humanitarian needs and encouraged stronger engagement.

Our humanitarian and social missions

Throughout the year, we were faced with the dramatic situation in Palestine, with our teams in Gaza exposed to extremely precarious living conditions since the end of 2023. We mourn the loss of colleagues, as well as children and young orphan beneficiaries, who tragically died. In this context, we continued our emergency operations by preparing parcels inside the Gaza Strip and operating from Egypt, in order to support host populations as well as Palestinian and Sudanese refugees.

In Sudan, our team resumed its activities in 2025 for the benefit of internally displaced populations. In eastern Chad, our teams provided support to host communities and Sudanese refugees who had fled the city of Al Fasher.

Natural disasters also led us to deploy interventions in Pakistan following floods, as well as in Indonesia after the eruption of Mount Lewotobi.

However, for reasons related to security and budgetary constraints, we were forced to temporarily suspend our operations in Mali, Iraq and Nigeria.

In Mayotte, a joint team from our France and International departments intervened to provide urgent aid following the violent Cyclone Chido in December 2024.

We renewed the majority of our social projects throughout France, most notably with the «Ramadan Tables» in Saint-Denis (93). SCI also acquired premises near Bordeaux, intended to become operational soon.

However, due to the discontinuation of dedicated funding, our emergency accommodation programme (MAB) in Massy (91), which hosted 24 women, generally pregnant, was forced to cease its activities on 1 September. This closure unfortunately occurred even though SIF had extended the opening of its Day Reception Centre (CAJ) and its MAB as part of the heatwave plan.

Our advocacy team mobilised to great effect in 2025, publishing two surveys by the Ministry for Europe and Foreign Affairs, conducted among young people in Pakistan and Lebanon, as well as position papers on the protection of humanitarian space. It also participated in the European Humanitarian Forum and took part in a meeting in N'Djamena, Chad, dedicated to the integration of learners from informal schools into formal education systems.

The generosity of donors

2025 marked an important milestone, both in terms of the generosity of private donors and changes to institutional funding. We hope to sustain this level of commitment from donors and relaunch and strengthen our relationships with new donors and those that have not recently renewed their support.

The Communications and Development Department, in addition to traditional fundraising mechanisms, intensified its events programme. Highlights included the Solidarity Gala, marked by the screening of the documentary film “SIF at the heart of the emergency”, a meeting with partner associations in the Lyon region, as well as participation in “La Fabrique de la Diplomatie” and the “Fête de l’Huma”. An awareness-raising event was also organised in Bordeaux around the theme “Solidarity put to the test of reality”.

Environmental challenges

Under the impetus of its Green Team², SIF continued to roll out its environmental policy both in the field and at headquarters. Internal awareness-raising activities, such as the “Climate Fresk”, were renewed, while the assessment of our carbon footprint continued. SIF also participated in COP30 and, as mentioned in the annual report, joined Climate Action Network Europe.

Amid increasing climate crises, SIF is helping communities build long-term resilience to future crises with training, capacity building, and infrastructure improvement.

Continuous improvement

SIF’s organisational framework is constantly evolving in order to respond to changes in our professions and to structure our activities more effectively. In 2025, We continued our structuring projects, notably with the gradual deployment of the procurement module of our integrated management software at headquarters. The recruitment of a Digital Transformation - AI Project Manager is also part of this dynamic.

SIF continued to implement its Child Safeguarding Policy in France and internationally, relying on a network of more than 40 focal points. This resulted in strengthened procedures, the training or briefing of more than 630 employees, and expanded awareness-raising initiatives targeting partners, communities, and children³.

In addition, a new Policy on Protection Against Harassment, Sexual Exploitation and Abuse was approved.

From a human resources perspective, management maintained a constructive social dialogue with the Social and Economic Committee (CSE)⁴ and continued to uphold strong results in the inclusion of persons with disabilities. Our NGO also achieved an outstanding score of 98/100 on the Gender Equality Index, demonstrating its commitment to a fair and inclusive workplace, which was highlighted during our recruitment event held in Paris on the first of October. Compliance with the Management Charter, in force in France since 2015 and internationally since 2024, continues to be closely monitored through regular engagement with managers.

Finally, 2025 saw the enrichment of our strategic framework through the validation of the Food Security and Livelihoods Strategy and the sub-strategy dedicated to the sponsorship of orphaned children and youth. Strategic indicators were also revised to better integrate Corporate Social Responsibility (CSR) and Organizational Social Responsibility (OSR)⁵ objectives.

Thanks to the commitment of all its teams, employees in France and abroad, volunteers, and community volunteers, SIF was able to achieve its objectives. We extend our sincere thanks to them for their professionalism and dedication, as well as to our donors, whose support was instrumental in enabling us to carry out our activities and fulfil our mission.

² An internal, multidisciplinary “Green Team” dedicated to implementing SIF’s environmental policy.

³ According to data reported for 2025, awareness-raising initiatives reached 869 people who worked for SIF during the year (employees, consultants, temporary workers or day laborers, volunteers), 3,822 children and 3,383 adults—for a total of more than 8,000 people.

⁴ Social and Economic Committee composed of elected employee representatives.

⁵ Corporate social responsibility.



INTERNATIONAL PROJECTS



INTERNATIONAL PROJECTS

The Department of International Programs and Operations (DPOI) oversees SIF's international activities. In coordination with its local and international partners across Africa, the Middle East, Asia, Europe, and the Caribbean, SIF provides support to people affected by disasters (climate-related, earthquakes, floods, etc.) or conflicts.

SIF's mission is to alleviate suffering through emergency aid and long-term development projects, enabling populations to rebuild their lives...

- **Shelter and housing** for vulnerable populations, through the construction or rehabilitation of shelters, schools, community infrastructure, housing, healthcare centers, etc.
- **Food security and livelihoods (FSL)** for populations affected by the intensification of food crises in recent years, through food distributions, support for training, the development of income-generating activities, etc.
- **Water, hygiene and sanitation (WASH)** (recognized human rights by the UN General Assembly), through boreholes and wells, sanitation facilities, hygiene promotion activities, and the provision of water storage systems, etc.
- **Education and child well-being promotion (EAWB)** (in line with the CRBA⁶), particularly the right to protection from violence and access to quality education, through support programs for the most vulnerable children (such as orphans and talibé children), including educational activities, psychosocial support, school rehabilitation, etc.

⁶ CRBA: Child Rights-Based Approach



SHELTER AND
ACCOMMODATION

€**9.3** million



FOOD SECURITY
AND LIVELIHOODS

€**20.6** million



WATER, SANITATION
AND HYGIENE

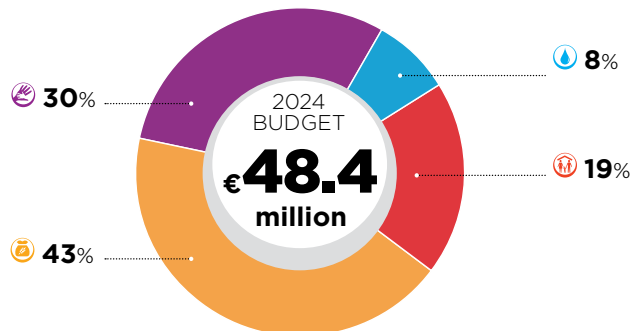
€**3.7** million



EDUCATION AND
CHILD WELFARE

€**14.6** million

Other €0.3 million (Waqf endowments and bequests)





Field office opened in **2022**
 Budget: **€1,012 K**
 including **2%** institutional funding
 Team of **3** expatriate and **30** local staff

Project themes:



In Burkina Faso, growing insecurity and the impacts of climate change are driving population displacement affecting the Tannounyan and Bankai regions. Placing pressure on education infrastructure and food resources. In Tannounyan, SIF implemented a project to improve access to drinking water and sanitation infrastructure. The intervention also strengthened the productive capacities of 200 vulnerable households from both host communities and internally displaced populations.

In Bankai, SIF contributed to creating a healthy school environment for 1,200 pupils through the development of locally managed school canteens, thus

promoting access to regular meals and school attendance. In Ouagadougou, SIF supported 350 children in 10 talibé schools by improving their living and learning environment.



AFRICA



Field office opened in **2012**
 Budget: **€2,876 K**
 including **14%** institutional funding
 Team of **3** expatriate and **40** local staff

Project themes:



In Somalia, more than 6 million people are in need, including 4.5 million facing acute food insecurity. The country is experiencing a multi-sector crisis linked to conflict and climate shocks, which has displaced nearly 3.5 million people⁷. In 2025, SIF delivered an emergency response for 5,204 beneficiaries, sponsored 500 orphans, and strengthened economic resilience and access to hygiene for 1,040 people. In addition, food parcels were distributed for Ramadan and on the occasion of Eid al-Adha, supporting 14,782 vulnerable people. In Kenya, where nearly 2 million people face acute food insecurity⁸, SIF continues to support 550 sponsored orphans in their education

and contributed to strengthening socio-economic resilience, access to water and hygiene for 1,240 beneficiaries.



⁷ Humanitarian Response Plan - Somalia, 2025

⁸ Source : Sida - Humanitarian Crisis Analysis, 2025



Field office opened in **2009**
 Budget: **€1,218 K**
 including **18%** institutional funding
 Team of **10** expatriate and **58** local staff

Project themes:



Madagascar is characterised by persistent socio-political fragility, marked economic instability, and a geographic situation that makes it highly exposed to recurring climate shocks such as cyclones, floods and droughts.

In light of this, and with AFD support, SIF engaged in strengthening the production capacities and protecting the livelihoods of 2,500 vulnerable households, as well as reinforcing their economic power. SIF also continued its support and inclusion activities for the most vulnerable populations through its sponsorship program in Antananarivo and in the south of the country, in Ampanihy.

In 2025, 400 orphan children benefited from this program.



AFRICA



Field office opened in **2013**
 Budget: **€1,853 K**
 including **0%** institutional funding
 Team of **1** expatriate and **37** local staff

Project themes:



In 2025, intensified violence in the north and centre of the country led to population displacement toward neighboring countries and significantly complicated the implementation of humanitarian actions.

SIF nevertheless continued its protection, inclusion and hygiene awareness activities in 19 talibé schools in Ségou and Bamako, benefitting 1,425 talibé children and youth. It also supported 1,400 orphan children in the realisation of their rights through its sponsorship program.

Food distributions were organised during Ramadan and on the occasion of Eid al-Adha for the benefit of more than 63,000 people.





Field office opened in **2017**
 Budget: **€543 K**
 including **55%** institutional funding
 Team of **4** expatriate

Project themes:



In 2025, the situation in Nigeria remains alarming, with an estimated 7.8 million people in urgent need of humanitarian assistance⁹.

The north of the country is facing growing security challenges fueled by armed conflict and rising criminality.

The country has also suffered numerous floods, bringing the overall number of internally displaced people to more than 2 million. In this context, SIF continued its actions in 2025 in Zamfara State, targeting 4,000 households from the most vulnerable communities through strengthening their economic capacity,

setting up safe reception centres for the protection of women and children, and distributing food parcels during the month of Ramadan.



AFRICA



Field office opened in **2008**
 Budget: **€2,901 K**
 including **29%** institutional funding
 Team of **7** expatriate and **69** local staff

Project themes:

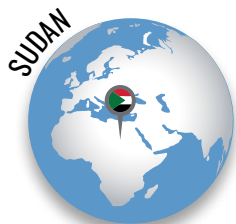


In 2025, SIF strengthened its presence in Senegal through multi-sector projects in the Dakar, Kaffrine and Kolda regions. Funded by AFD, SIF supported 32 talibé schools in rehabilitating sanitation and education infrastructure and in the socio-professional integration of 1,600 pupils. In Kolda, SIF supported 7 villages through an integrated project combining water, hygiene, sanitation, food security and education. Communities notably benefited from the construction of 8 wells and from support to strengthen agricultural capacities as well as diversify income sources. In formal and informal schools, SIF also implemented activities to promote children's socio-educational well-being.

All of these actions enabled sustained support for Kolda's vulnerable populations by responding in a comprehensive and coherent way to identified needs.



⁹ Nigeria - Humanitarian Response Plan 2025.



Field office opened in **2020**
 Budget: **€29 K**
 including **0%** institutional funding
 Projects implemented through

Project themes:



The conflict in Sudan, now in its third year, continues to trigger a major humanitarian crisis, with around 21.2 million people facing acute food insecurity and famine conditions confirmed in some areas, further worsened by mass displacement. Humanitarian needs remain high, particularly in health, nutrition and protection¹⁰.

In this context, SIF resumed its activities after re-registering in Sudan and implemented an emergency project in displacement camps in Port Sudan and Al Dabbah, in the north of the country.

This included the distribution of 1,500 food parcels, 1,500 mattresses and blankets, and 2,800 hygiene kits; the project will continue in 2026.



AFRICA



Field office opened in **2013**
 Budget: **€2,269 K**
 including **32%** institutional funding
 Team of **3** expatriate and **54** local staff

Project themes:



The Wadi Fira province is facing a water and humanitarian crisis exacerbated by the influx of Sudanese refugees fleeing violence in Darfur, further increasing pressure on water, food and education resources and infrastructure. In 2025, SIF implemented a project funded by CDCS benefiting more than 15,000 people from displaced populations and host communities, integrating actions in Water, Hygiene and Sanitation (WASH), as well as Education and Child Protection. In the Lake Chad region, SIF continued its work to improve reception and learning conditions for learners in talibé schools through the rehabilitation and construction of WASH and education infrastructure, the distribution of school kits, and food

assistance. In N'Djamena, SIF supported 625 children and youth from 7 talibé schools in the realisation of their rights.



¹⁰ Sudan | FAO Office of Emergency and Resilience | Food and Agriculture Organization of the United Nations

FOCUS CHAD

Operation in the Marassabré camp, eastern Chad.

The resurgence of the political-military conflict in Sudan in late October 2025 led to a massive displacement of civilians toward eastern Chad. This influx of refugees, particularly in the Ouaddaï, Wadi Fira and Sila provinces, increases pressure on local resources and creates urgent needs in drinking water, hygiene, sanitation and food security. Already present in Guéréda, in Wadi Fira, SIF rapidly deployed an emergency humanitarian response to cover the essential needs of new arrivals in the Marassabré camp. In December 2025, the camp hosted 35,297¹¹ people, 86% of whom were women and children facing insufficient access to drinking water and limited or irregular food availability. SIF's response took the form of distributing food parcels, WASH kits (Water, Hygiene and Sanitation), as well as other items intended to improve living conditions for 500 families. To ensure sufficient and dignified access to drinking water for camp populations, SIF set up a supply system via tanker trucks (water trucking). Actions are carried out in collaboration with several humanitarian actors, enabling SIF to guarantee a coherent, coordinated and sustainable response. However, needs persist.



New actions are therefore planned for 2026, including well drilling for host populations and camp residents, a distribution of food parcels, while maintaining water-trucking activities.

¹¹ Document - Update on the Emergency at the Marassabré Site, December 15, 2025

Key figures

- **Nearly 36,000** people have been received at the Marassabré camp
- **86%** of whom are women and children
- **500** families received food parcels as well as water, hygiene and sanitation (WASH) kits

Testimonial from

Mr. Oussame Abdallah

(Marassabré camp beneficiary)

“Before SIF arrived, we were in a state of total uncertainty about our daily meals. Receiving these 14 kits is much more than food; it is dignity regained, especially as the holy month of Ramadan approaches, when needs will double. What truly saves us is having access to both food and enough drinking water within the camp itself. Where other aid is fragmented, SIF brings us a complete solution that helps us hold on.”





Field office opened in **2022**
 Budget: **€566 K**
 including **0%** institutional funding
 Projects implemented through partners

Project themes:



In 2025, Egypt continued to host a significant number of refugees, particularly Palestinians and Sudanese, in a fragile economic context that also affects host populations.

Through its partner MESHWAR Development Foundation, SIF supported vulnerable Egyptian households as well as Palestinian and Sudanese refugee families through seasonal distributions and targeted assistance. The intervention enabled the distribution of 9,375 meat parcels for Eid al-Adha, 4,500 food parcels during Ramadan, 2,500 school kits and 6,000 winter blankets. In addition, 60 homes of disadvantaged families in the Minya governorate (one

of the poorest in the country) were rehabilitated to sustainably improve their living conditions.



NORTH AFRICA, NEAR EAST, ASIA



Field office opened in **2018**
 Budget: **€354 K**
 including **0%** institutional funding
 Projects implemented through partners

Project themes:



Indonesia is highly exposed to natural disasters, particularly floods and landslides, which were especially severe in 2025 and caused many casualties. In this context, SIF, with its local partner¹², helped strengthen community resilience to disaster risks through trainings and capacity building for targeted communities. During the month of Ramadan, 2,800 vulnerable families (10,330 beneficiaries in total) were supported through the distribution of food parcels. In addition, 6,300 vulnerable households received meat parcels during Eid al-Adha in 31 villages.

SIF also opened a local office to strengthen the implementation of its humanitarian actions.



¹² YKMI – Yayasan Kemanusiaan Madani Indonesia



Field office opened in **2016**
 Budget: **€1,085 K**
 including **25%** institutional funding
 Team of **1** expatriate and **11** local staff

Project themes:



Iraq continues to face a major humanitarian crisis, with more than one million internally displaced people and persistent needs for food assistance and essential services¹³. SIF supported 390 orphan children, as well as their siblings and guardians, by facilitating access to education. In addition, 1,000 households received food parcels during Ramadan and 1,300 households benefited from meat distributions during Eid al-Adha. To strengthen livelihoods, 6,046 vulnerable people were trained in livestock rearing and dairy skills to develop sustainable income-generating activities. In addition, the project funded by CDCS aims to strengthen the agricultural resilience of vulnerable families through responsible farming

practices and the promotion of alternative economic opportunities, directly reaching 1,230 people.



NORTH AFRICA, NEAR EAST, ASIA



Field office opened in **2008**
 Budget: **€87 K**
 including **0%** institutional funding
 Projects implemented through partners

Project themes:



Jordan continues to host a high number of refugees, with more than 586,600 registered refugees, mainly Syrians, living in camps and facing high levels of food insecurity and socio-economic vulnerability, according to the World Food Programme (WFP).

SIF, in partnership with Arab Renaissance for Democracy & Development (ARDD), distributed 480 food vouchers across four governorates (East Amman, Mafrqa, Irbid and Zarqa) for the benefit of Syrian refugees and the most vulnerable host communities. In addition, in collaboration with the Jordan Hashemite Charity Organization (JHCO), 550 households

benefited from food parcels during the month of Ramadan, including Palestinian and Syrian refugees and Jordanian households.



¹³ IRC Iraq Protection Needs Overview April - September 2025 - Iraq | ReliefWeb



Field office opened in **2012**
 Budget: **€2,173 K**
 including **15%** institutional funding
 Team of **4** expatriate and **16** local staff

Project themes:



The humanitarian situation in Lebanon, already heavily affected by years of political and economic crises, worsened with the intensification of armed conflict from September 2024, with massive consequences, particularly in the southern border areas of the country. In response to deteriorating living conditions and following the return of populations in 2025, SIF set up an emergency project. As a result, 6,250 vulnerable Lebanese and refugees of Syrian and Palestinian origin received winterisation kits. In parallel, 11,225 people benefitted from food distributions during Ramadan and Eid al-Adha. With AFD support, SIF also reached the end of the three-year project

“My Career, My Choice,” which enabled the professional empowerment of 540 young women. Finally, SIF continues to support 250 children in accessing education.



NORTH AFRICA, NEAR EAST, ASIA



Field office opened in **2019**
 Budget: **€1,411 K**
 including **100%** institutional funding
 Projects implemented through partners
 and a team of **3** expatriates.

Project themes:



SIF continued its work in Morocco to help improve food security for vulnerable populations.

In partnership with SANAD, a food-parcel distribution project assisted 1,911 vulnerable households (9,555 direct beneficiaries) in the cities of Kenitra, Rabat, Tangier and Fes during the month of Ramadan. In addition, SIF also implemented a protection and education project benefiting 200 orphan children and their families, which will continue in 2026. SIF continued its emergency response co-financed by CDCS by distributing 3,654 winter clothing kits to schoolchildren, equipping 15 rehabilitated

schools, rebuilding 3 additional schools, and rehabilitating 5 community water points.





Field office opened in 2008
Budget: €5,186 K
including 45% institutional funding
Team of 4 expatriate and 184 local staff

Project themes:



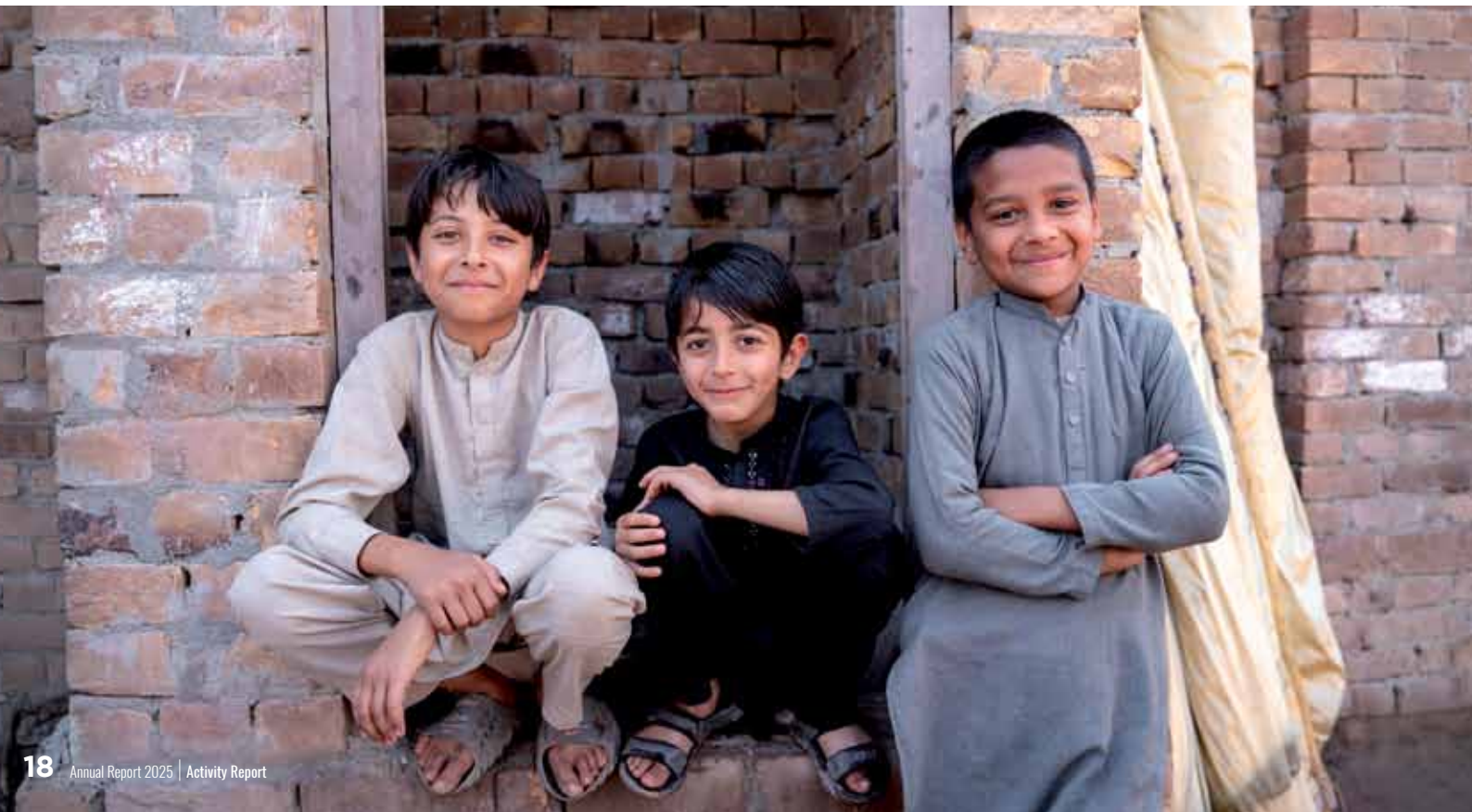
In a context marked by climate crises¹⁴ and severe food insecurity in Pakistan¹⁵, SIF intervened to meet the humanitarian needs of the most vulnerable populations. SIF provided direct assistance to 167,469 people by supporting 11,000 households in improving food security and access to livelihood opportunities, including Afghan refugees. SIF also strengthened community capacities through training on risk management and water conservation in three cities, benefiting 13,780 people. 27,450 children and young people received cash assistance to facilitate access to health and education. Finally, in partnership with UNHCR, SIF supported the employability of Afghan

refugees, with 45 beneficiaries placed in employment, 40 apprentices, and 73 beneficiaries supported through grants.



¹⁴ Pakistan - European Civil Protection -and Humanitarian Aid Operations

¹⁵ The needs are huge: Pakistan reels from floods as millions left homeless | The United Nations Office at Geneva





Field office opened in **2008**
 Budget: **€11,433 K**
 including **5%** institutional funding
 Team of **2** expatriate and **47** local staff

Project themes:



In 2025, despite the announcement of a ceasefire, Gaza remained plunged into an unprecedented humanitarian catastrophe, with massive destruction, prolonged displacement and acute food insecurity. SIF supported more than 750,000 displaced people through distributions of water and food assistance, while maintaining its sponsorship program for more than 4,500 orphan children and youth. In parallel, the West Bank experienced an unprecedented level of violence in decades, with more than 870 Palestinians killed, thousands injured and more than 37,000 people displaced¹⁶. In this context, SIF supported more than 1,000 children and young people through its sponsorship program and by creating

spaces dedicated to psychosocial support for children in camps. In addition, 450 farmers had their resilience capacities strengthened in the face of economic and climate constraints.



NORTH AFRICA, NEAR EAST, ASIA



Field office opened in **2008**
 Budget: **€11,208 K**
 including **48%** institutional funding
 Team of **8** expatriate and **95** local staff

Project themes:



The humanitarian situation in Syria, affected by decades of conflict, further deteriorated with the intensification of regional conflicts.

The United Nations estimates that in 2025, 16.5 million people needed humanitarian assistance. In response, SIF continued its work, funded by UN bodies, by implementing multi-sector projects to best meet the needs of the most vulnerable populations. In 2025, these actions benefited 1.7 million people, notably through projects rehabilitating public and private infrastructure, improving access to education, and through distributions of food parcels.



¹⁶ OCHA, west bank | monthly snapshot: casualties, property damage and displacement (December 2025)



Field office opened in 2019
Budget: €1,657 K
including 22% institutional funding
Team of 2 expatriate and 30 local staff

Project themes:



Yemen has 40.5 million inhabitants¹⁷ half of whom require humanitarian assistance, and 4.8 million are displaced, making Yemen the fifth largest humanitarian crisis in the world¹⁸. SIF, in partnership with CDCS, works to strengthen livelihoods and food security through emergency distributions and food parcels during the month of Ramadan and the Eid al-Adha holiday. Our multi-sector response includes support for schooling, distribution of supplies, rehabilitation of learning spaces, economic support to the most vulnerable households, strengthening community protection mechanisms, and improving access to water and hygiene. In partnership with specialised actors,

SIF also contributed to the treatment of malnutrition among children under 5. In total, 26,359 vulnerable people were supported in 2025.



¹⁷ World Bank

¹⁸ OCHA, Yemen Humanitarian Needs and Response Plan 2025 (January 2025).



FOCUS PAKISTAN

Multi-sectoral interventions to enhance the resilience of rural populations

Although Pakistan is responsible for less than 1% of global greenhouse gas emissions, it remains one of the countries most exposed to the effects of climate change. Facing rising temperatures, unpredictable monsoons, glacier melt, droughts and floods, it suffers severe impacts on livelihoods, infrastructure and food security, especially in rural and mountainous areas. In this context, SIF deployed emergency and recovery actions to strengthen community resilience, improve food security and develop sustainable livelihoods in the face of climate shocks.

In 2025, these efforts translated into several structuring projects: distributions of therapeutic food and food support for more than 12,600 households in Punjab province; integrated actions to improve access to water, agricultural production and climate resilience in the Upper and Lower Chitral districts (Khyber Pakhtunkhwa), benefiting more than 10,000 people. In addition, SIF implemented projects to strengthen community capacities, introduce climate-adapted farming and livestock practices, and protect water resources, as well as flood-risk mitigation initiatives and disaster management in Balochistan province, reaching more than 5,000 direct beneficiaries.



These interventions help strengthen community autonomy, improve preparedness and increase resilience to the growing impacts of climate change

Key figures

- **12,600** households in Punjab Province received therapeutic food
- **10,000** beneficiaries benefited from integrated actions to improve access to water, agricultural production, and climate resilience
- **5,000** beneficiaries were supported in the implementation of disaster risk management initiatives

Abdul RAB, beneficiary Balochistan

“Through its Climate Change Adaptation project, Secours Islamique France (SIF) provided vital fodder support during the drought, helping my livestock recover and restore milk production. This assistance allowed me to support my family once again. It gave us hope and strengthened our confidence in the future despite climate challenges”



SPECIFIC PROJECTS

Sponsorship projects



22,431

children supported by the sponsorship programme



10,463

orphans via individual sponsorship

11,968

via participatory sponsorship



Iraq, Kenya/Somalia, Lebanon, Madagascar, Mali, Pakistan, Palestine, Senegal, Morocco.

Budgets and project themes

€ 9,568 K



Ramadan



164,669

food parcel beneficiaries



Indonesia, Iraq, Kenya/Somalia, Lebanon, Mali, Nigeria, Pakistan, Palestine*, Senegal, Turkey, , Syria, Burkina Faso, Morocco, Yemen, Philippines

€ 2,693 K



Eid Al Adha



282,127

meat parcel beneficiaries

5,926

gifts given to vulnerable children



Burkina Faso, Indonesia, Iraq*, Kenya/Somalia, Lebanon, Mali, Pakistan*, Palestine*, Senegal*, Chad, Yemen, Egypt, Syria

€ 3,811 K



^{*)} Countries where SIF distributed Eid al-Adha gifts alongside food parcels.





SOCIAL MISSION FRANCE



SOCIAL MISSION FRANCE

Poverty continues to affect a significant share of the population, with 9,792,000 people living below the poverty line in 2025, i.e., 15.4% of residents.

In response to this worsening insecurity, SIF's Social Mission France is fully committed through its social and socio-economic actions to meeting as effectively as possible the needs of people living on the streets, those in inadequate housing, families, and isolated individuals.

To meet this challenge, professionals and volunteers join forces to welcome, guide, and support the people we serve.

In keeping with its commitment to fighting poverty and social exclusion—still a major challenge— the Social Mission continues to roll out new local branches and new activities to strengthen its impact across communities.



SOCIAL EMERGENCY

€ **3.1** million
2025 budget



SOCIO-ECONOMIC SUPPORT TRANSLATE

€ **603** K
2025 budget

Social patrols

139
homeless patrols

Shelter (MAB)

5,808
overnight stays for homeless women

Day centre (CAJ)

13,392
services provided to homeless people

Address service

461
people provided with a mailing address

Ramadan Tables visits

45,822
meals served

Epi'Sol

47
families in difficulty supported

91 ESSONNE

The emergency shelter centre for women in Massy (MAB)

As part of first-emergency support, from 1 January to 31 August 2025, the MAB welcomed 24 women referred by the SIAO¹⁹, housed for one week (renewable), from 5:00 p.m. to 9:00 a.m. each evening. In total, 204 women were welcomed for 5,808 overnight stays in 2025, including meal provision and access to sanitary facilities, etc. In addition, thanks to financial support from the DDETS 91²⁰, a 24/7 service was put in place during the winter period.

The massy day reception centre (CAJ)

The Massy CAJ is a welcoming place for people living on the streets. It provides essential services: meals and snacks, access to showers and laundry facilities, as well as the distribution of hygiene kits and basic goods. Beyond emergency relief, it offers a safe environment conducive to rebuilding social ties.

In 2025, 909 people were welcomed, including 295 new arrivals. In total, 10,172 meals and snacks were served, 2,165 shower visits and 1,055 laundry visits were recorded. These figures reflect regular use and a strong need for access to essential services—especially food and hygiene—both critical determinants of health.

A social worker also provides support to people who are not already receiving assistance. They help with access procedures and opening social rights, in particular State Medical Aid (AME), the “Complémentaire Santé Solidaire” (CSS), or the “Revenu de Solidarité Active” (RSA). This support helps improve access to healthcare and contributes to the gradual stabilisation of situations.



Mail domiciliation service

In 2025, 461 people benefited from SIF's domiciliation service (including dependants), enabling them to receive 4,738 items of mail. Having a stable administrative address is an essential lever for starting and maintaining procedures with public administrations.

Among people using domiciliation, 45% were hosted by third parties, 48% were homeless or in unstable housing situations, while others lived in accommodation facilities without a mail service or in other accommodation situations (8.88%). This variety of situations illustrates the scale of residential instability in the area.

We supported 63 people with their procedures to access or reopen social rights and benefits (CMU, AME, etc.), thereby helping to improve their access to healthcare and resources.

¹⁹ Integrated Reception and Orientation Service (SIAO) – Samu Social

²⁰ Essonne Departmental Directorate for Employment, Labour and Solidarity (DDETS)

93 SEINE-SAINT-DENIS

Solidarity grocery store - Epi'Sol

Epi'Sol, SIF's solidarity grocery store, offers quality food and hygiene products at only 30% of their price. In addition, each beneficiary is supported by a social worker in building a social plan (debt settlement, support for integration, etc.). In 2025, 47 households were supported, i.e., 135 people (52 men and 83 women).

Social outreach rounds

Since 2009, our outreach rounds, carried out in collaboration with the 115, have covered the department three times a week. In 2025, we carried out 139 outreach rounds with volunteer teams where we distributed food kits, hygiene kits, sleeping bags, and blankets.

These outreach rounds are strengthened in winter by distributing extreme-cold kits (gloves, hats, scarves), and in summer by handing out bottles of water while directing people to designated cool spaces. Beyond immediate assistance, these outreach rounds also help redirect the people we meet toward our social drop-ins and rights-access services.

Emergency and one-off food parcels

During the summer period, in partnership with the city of Saint-Denis CCAS²¹, SIF helps fight food insecurity by preparing 60 food parcels for families in situations of severe hardship. In addition, 192 one-off food parcels were distributed to households in difficulty and to people without resources.

Emergency shelter in Livry-Gargan

This winter, following the "Grand Froid" (extreme cold) plan, 18 women were able to be welcomed at the Livry-Gargan gymnasium. Thanks to the social follow-up by our teams, all of the women welcomed were referred to a stable and appropriate accommodation solution.

Solidarity lunches

For five months, at a pace of three distributions per week, our volunteers served 429 hot meals to more than one hundred people living on the streets, at the Saint-Denis House of Solidarity.

Social drop-in

261 households were able to access a clothing distribution service, including 89 through our social outreach sessions, held twice a month, to support administrative procedures: social rights, residence permits, asylum, and labor law.

This support led to significant progress for 28 households, including access to housing or a priority recognition, obtaining a residence permit, recognition of refugee status, or family reunification.

Food parcels

In 2025, SIF distributed 2,553 food parcels to students and to individuals and families in precarious situations referred by the city of Saint-Denis social workers, and by the SIAO. These parcels, distributed twice a month provide access to quality food, including milk, lentils, tuna, fruit, vegetables, etc.



²¹ Municipal Social Action Centre (CCAS)

69 RHÔNE

The Lyon solidarity basket

In 2025, 476 households were able to receive a varied food parcel, including rice, oil, lentils, milk, as well as fruit and vegetables.

In total, 26 distributions were organised, making it possible to hand out 4,884 parcels over the year.

One-off parcels

164 households were able to receive an emergency food parcel.

Outreach rounds

Over the year, 523 food kits were distributed to people living on the streets and to refugees living in a camp, during 11 outreach rounds carried out by our teams.

The resource centre

This programme provides multidimensional, human, community-based support, putting the person at the heart of the action. It offers a coherent response to help prevent social breakdowns. Its goal is to encourage autonomy and preserve dignity, while becoming a landmark place that fosters social ties, mutual aid, and the prevention of isolation—whether social or administrative.

In 2025, SIF offered 15 weekly time slots, i.e., 28 hours of activities per week, with 1,893 visits. French classes, digital workshops, tutoring, a women's discussion group, a social clothing store, a hair salon, sewing workshops, psychological support, a legal advice desk, a public writer, and first-aid training are offered.

97 OVERSEAS

In Mayotte, SIF organises outreach rounds to identify children who are not in school and refer them to the centres of our partner, Village d'Eva. In 2025, 252 outreach rounds made it possible to identify and enrol 176 children, 63 of whom were able to join the public school system. This move into mainstream provision demonstrates the project's impact: making excluded children visible and bringing them back into long-term schooling.

We also continued our operations following Cyclone Chido, distributing meals and parcels.

The Ramadan Tables

Based in Saint-Denis, the "Ramadan Tables", a pop-up solidarity restaurant, welcomes each evening for one month more than 1,000 people to share a hot meal. This initiative offers a friendly, welcoming setting, enabling hundreds of people in precarious situations or isolated individuals to break isolation 12,400 meals and 1,610 assistance packages.

For the 13th edition, thanks to the commitment of many volunteers and the dedication of SIF teams, 45,822 meals were distributed during Ramadan this year.

This flagship SIF initiative mobilises several teams and relies on close collaboration with the services of the City of Saint-Denis (street services, sanitation services, etc.).

Solidarity parcels

In total, 14,080 parcels were distributed to people in detention, in 50 prisons across 6 regions, in collaboration with the Muslim chaplaincy. Prepared by volunteers supervised by SIF teams, the parcels include soups, caramelised dates, cereal bars, cakes, chocolate bars, musk, and sanitary products for women. We receive moving testimonials from people in detention and received their families.

Meat parcel distribution

As part of the Eid al-Adha 2025 celebration, SIF distributed nearly 2,470 meat packages to students at Paris 8 University, households supported by the solidarity grocery store, households in precarious situations in Massy and Saint-Denis, as well as people accommodated in social hostels in Plaine-Saint-Denis. A meat parcel distribution (6 cattle) also took place on Réunion Island. In addition, on the same occasion, 120 people were able to enjoy a festive meal.

FOCUS VOLUNTEERING

Volunteering: at the heart of our action

Volunteering is a major strategic lever for the Social Mission France. The commitment of 822 volunteers mobilised across the country has helped strengthen support for the most vulnerable people.

Social outreach rounds brought together 69 volunteers over 120 rounds in Seine-Saint-Denis, making it possible to meet people living on the streets. As frontline actors, they build social ties, distribute basic necessities, and support people toward opening and accessing their rights. The solidarity grocery store recorded 429.5 volunteer hours to ensure reception, stock management, support and checkouts, thus offering households quality food food at reduced cost and fostering their autonomy.

In Saint-Denis, food parcel preparation and distribution represented 1,150 volunteer hours, meeting the needs of families in precarious situations. In Massy, 62 volunteers invested time in reception, listening and the distribution of hot meals, thereby helping to build social ties and fight isolation.

Volunteer engagement is a key pillar of social action in Lyon. 136 volunteers committed throughout the year through food distributions and the resource centre.



Volunteers' roles are not limited to these frontline interventions; they also take part in certain SIF events such as the Solidarity Gala, the SIF Cup, etc. As for the profile of our volunteers, most are young, reflecting strong youth engagement in support of solidarity.

Beyond the figures, it is our volunteers' energy and dedication that make all the difference. During the Ramadan Tables, 386 volunteers enabled the distribution of more than 45,822 meals, providing far more than food aid: a moment of sharing and solidarity, true to SIF's values.

Key figures

- **822*** active volunteers across France
- **798** volunteer calls were launched in France.

* not related to governance

Testimonial:

Samira, a mother and beneficiary of SIF social assistance programmes in France

“As a retiree, I first discovered the association as a donor before committing as a volunteer supporting families and people in difficulty. This commitment allowed me to build strong human connections with volunteers of all ages and to listen to people in need. Today, as an outreach lead volunteer, I commend the professionalism and support of the teams, which give full meaning to my involvement.”



ADVOCACY



ADVOCACY

As SIF's third social mission, advocacy aims to influence public policies in France, Europe, and internationally in order to increase the impact of SIF's operations on the living conditions of the most vulnerable people. SIF brings the voices of the most disadvantaged to political decision-makers so that their fundamental rights are respected unconditionally and without discrimination. 2025 was marked by numerous political processes with a major impact on France's international aid. While the 2026 Finance Bill was still under discussion at the end of 2025, a cut of at least €700 million is expected in Official Development Assistance (ODA). These reductions are reshaping international solidarity and already have devastating consequences for vulnerable people. In having this context, SIF took part in the collective advocacy led by Coordination Sud by engaging members of Parliament, the government, and demonstrating alongside many French NGOs to influence the vote on the 2026 Finance Bill. SIF remains committed to influence and advocacy work: publishing position papers, speaking at events, meeting decision-makers, op-eds, etc. SIF specifically mobilised to improve humanitarian aid mechanisms, promote the human rights to water and sanitation, and uphold children's rights.



2025 ADVOCACY BUDGET

€ **0.8** million



**Amplifying the voices
of the most vulnerable**

Preserving the humanitarian space

In 2026, nearly 239 million people will need humanitarian assistance²², in a context marked by armed conflicts at their highest level since the Second World War, and by a climate crisis that continues to worsen. In the face of these challenges, SIF is mobilising to defend the right to assistance and to protect humanitarian space, despite significant setbacks in 2025 significant setbacks, as illustrated by the situation in Gaza and in Sudan.

SIF continued its advocacy with the Ministry for Europe and Foreign Affairs (MEAE), in particular by organising a workshop for teams from the Crisis and Support Centre (CDCS) to help evolve analyses and practices towards a better humanitarian response to internal displacement.

SIF also shared its expertise at the Fabrique de la Diplomatie, an event organised by MEAE for students wishing to pursue internationally oriented careers.

Thanks to the accreditation obtained in 2023 with the United Nations Economic and Social Council (ECOSOC), SIF strengthened its engagement at the international level by speaking at humanitarian meetings at the United Nations in Geneva in June. During the mid-term review of the French Republic's Humanitarian Strategy 2023-2027 led by MEAE, SIF contributed its expertise, analyses, and recommendations.

²² United Nations Office for the Coordination of Humanitarian Affairs. (2025). Global Humanitarian Overview 2026 [Rapport annuel]. Humanitarian Action.

Advocating for the realisation of children's rights, including in crisis situations

In 2025, SIF was particularly mobilised in response to violations of children's rights in humanitarian crises linked to conflicts and disasters. One child in five lives in a conflict zone or is forced to flee, and 225 million children are deprived of education because of crises. SIF published a report on the protection of children in armed conflicts, which sets out recommendations to the French government and the French Parliament (see the focus).

SIF also published two surveys, co-funded by the MEAE, giving a voice to young people. The first, conducted with 1,800 young Pakistanis, highlighted the direct impact of disaster and climate change-related displacement on their lives—particularly on their access to education and livelihoods. The second, conducted with 1,600 young Lebanese, Palestinian and Syrian people in Lebanon, shed light on the cumulative effect of economic, political and security crises on their prospects for social and professional inclusion.

SIF continued its engagement to influence French frameworks by monitoring France's international strategy on basic education, and in particular on access to the rights of talibé children. This April in Chad, SIF organised in April a conference devoted to the inclusion of talibé children. Ministerial representatives responsible for child protection and education from Senegal, Mali, Burkina Faso and Chad, the Agence Française de Développement (AFD), and other partners exchanged experiences and shared good practices to create bridges between non-formal Qur'anic schools and national education systems.

**For more information,
please scan the QR code**



SIF also began long-term work with the MEAE to better take children and their rights into account in France's international solidarity policy. SIF co-chairs a Working Group on children's rights within the Conseil National du Développement et de la Solidarité Internationale (CND SI), which will put forward concrete recommendations to the Minister Delegate for International Partnerships during 2026.

Leaving no one behind in access to the rights to water, sanitation and hygiene

Access to water and sanitation is a fundamental human right recognised by the United Nations, yet 2.2 billion people are deprived of it, and 3.4 billion live without access to toilets. Each year, more than 842,000 people die from diseases linked to unsafe water and lack of sanitation. Faced with this emergency, SIF mobilized in France and internationally to accelerate the implementation of these rights.

Within the Partenariat Français pour l'Eau (PFE), SIF submitted a contribution to the European Commission for its Water Resilience Strategy, in which it warned of the need to integrate priorities for international action in order to reach the water-related targets of the 2030 Agenda.

As part of the preparatory process for the 2026 United Nations Water Conference, SIF, as a member of Coalition Eau, contributed to drafting a joint with several European NGOs. This collective work aims to strengthen advocacy for equitable and sustainable access to water for everyone. Our advocacy continued through outreach to Senegal and the United Arab Emirates, co-chairs of the Conference, as well as to France, to ensure a human-rights-based approach across all water-related commitments.

In this context, SIF was heard by the Standing Committee for European and International Affairs of the Conseil économique, social et environnemental (CESE) to contribute to the development of its opinion on global

water governance. SIF reiterated the importance of guaranteeing the human rights to water and sanitation, the need to strengthen cooperation and international governance, and the need to mobilise more ambitious and targeted funding.

SIF also carried out awareness-raising actions for the general public, notably through a presentation at the Académie du Climat in partnership with Action contre la Faim, as well as the dissemination of videos on the occasion of World Toilet Day and World Food Day, highlighting global issues related to water and sanitation.

Strengthening our engagement in international climate and environmental processes

SIF continued its engagement for the environment by mobilizing in international negotiations on climate change, notably by participating in the preparatory meetings in Bonn, Germany, in June, and in COP30 in Belém, Brazil, in November.

Our trip to Bonn was marked by the organisation of an official side event on population displacement caused by climate change, where we presented the results of the survey conducted among young people in Pakistan who were displaced or exposed to the risk of displacement. SIF's positioning and recommendations were presented in a highlighting the essential links between climate action, water management, human mobility and fragile contexts.

It underscores the need to integrate these dimensions into COP30 negotiations and commitments in order to ensure lasting and inclusive impacts. This paper was widely shared during COP30 with French negotiators, notably during a side event organised at the Climate Mobility Pavilion on the links between climate, desertification and human mobility. SIF also took part in the climate march alongside RAC France and the Climate Action Network Europe (CAN-Europe), which it has just joined.

**For more information,
please scan the QR code**



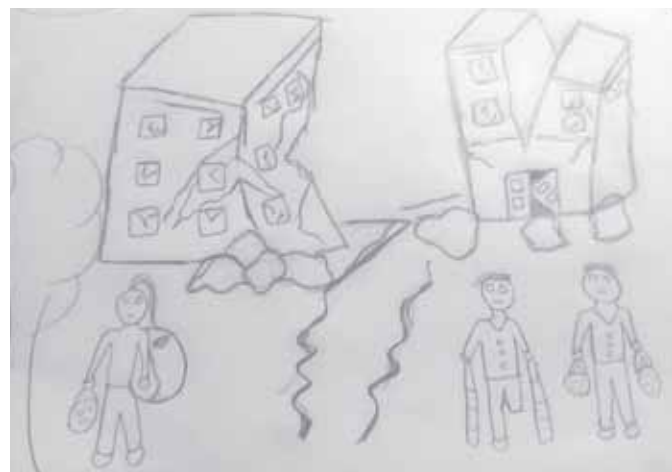
Focus on Advocacy

Children Affected by Armed Conflict: How to Better Protect Them

In 2025, SIF continued its advocacy to raise awareness of the disastrous consequences of armed conflicts on children, who are extremely vulnerable in such contexts. In 2023, nearly one child in five worldwide lived in conflict zones or was fleeing conflict, and 40% of people forcibly displaced in 2022 and 2023 were under 18 years old.

In May 2025, SIF published the report “Children in Armed Conflict: How Can We Better Protect Them?”. This report presents the impacts of conflict on the rights of children affected by armed conflict and sets out the responses provided by SIF, notably in Gaza, Syria, and Nigeria. It highlights the limits of existing protection frameworks and mechanisms, analyzes the action of the French government, and issues recommendations to France to strengthen its efforts to protect children in situations of conflict. This document calls for renewed commitments at both diplomatic and operational levels, and for increased support for the child protection sector within humanitarian action.

SIF also produced a position paper to outline the current challenges facing the protection of children in situations of armed conflict in light of the erosion of international law and cuts to ODA funding.



These publications and recommendations were shared with the Office of the United Nations Secretary-General on Children and Armed Conflict, the Élysée Palace, and the MEAE, and presented at the European Humanitarian Forum.



- **1 report on child protection** in armed conflicts, based on SIF's experience in Gaza, Yemen, Nigeria, and Syria.
- **1 position paper** outlining the current challenges of protecting children in armed conflicts.
- **7 presentations of the report and the position paper** to international bodies and the French Ministry for Europe and Foreign Affairs (MEAE).

Testimonies from parents collected in September 2025 in Lebanon as part of a study on children's mental health: Children in Lebanon

<https://www.secoures-islamique.org/component/content/article/enfants-au-liban>

“My children are afraid to sleep alone. They want me to stay by their side all night.”

Another mother recalls her child whispering to her during the bombings:

“I don't want to die under the rubble.”



FINANCIAL REPORT

“ Rigorous management for ever more ambitious missions ”

In an international context marked by the persistence of humanitarian crises and geopolitical tensions, Secours Islamique France (SIF) continued its actions in support of the most vulnerable populations while maintaining its financial stability.

Expenditure on social missions reached €52.8 million, compared to €45.7 million in 2024, thanks to the mobilisation of earmarked funds and the project reserve, exclusively allocated to supporting vulnerable populations.

Despite a reduction in certain public funding, particularly in France, grants and contributions increased to €13.4 million, compared to €9.5 million in 2024. Public generosity remains the primary support for SIF's activities. Private donations amounted to €49.6 million (compared to €50.6 million in 2024), including €2.3 million in sponsorship, now presented separately to improve the clarity of financial information.

Support for Palestine remained particularly strong in 2025, representing nearly €19 million in donations, or 39% of private contributions. Part of this funding was used in 2025, while another part was allocated to dedicated funds for Palestine, which account for 60% of earmarked funds from public generosity, pending safer and more flexible access. This renewed trust from donors and partners enables SIF to sustainably pursue its missions in France and internationally.

To carry out its social missions in France, SIF relies on its branches in Saint-Denis, Massy, and Lyon. The Marseille site, acquired in 2019, is still being developed ahead of its opening.

In addition, the acquisition in 2025 by SIFHABITAT of a new property complex in Cenon reflects SIF's commitment—where it will act as tenant—to strengthening its long-term presence and activities in the Bordeaux region.

Internationally, SIF conducts its operations through 14 operational missions directly managed as branches and integrated into the headquarters' accounts after validation. It also operates in 6 additional countries through local partnerships.

External controls & financial transparency

SIF's 2025 annual accounts were certified without reservation by the statutory auditor, Baker Tilly, and then submitted for approval to the General Assembly on June 20, 2026. This certification attests to the accuracy and reliability of the association's accounts. As part of a continuous improvement process, SIF continues to strengthen its internal and external control, audit, and evaluation mechanisms. These commitments are notably aligned with the Don en Confiance accreditation, whose scope covers SIF as well as the entities DOTASIF and SCI SIFHABITAT, ensuring rigorous, transparent management in line with best sector practices.

To respect the legal and financial autonomy of its various entities, SIF does not present consolidated accounts. This approach helps preserve the integrity of each entity's assets. However, the accounts and reports of all entities within the SIF group remain publicly accessible on the website www.secours-islamique.org, in a constant commitment to transparency.

Expenditure 2025

The following table presents the expenditure section of the 2025 Statement of Income and Expenditure by Source and Application (CROD) from the annual accounts.

	FINANCIAL YEAR 2025		FINANCIAL YEAR 2024	
	TOTAL	From funds raised from the public	TOTAL	From funds raised from the public
EXPENDITURE BY FUNCTION in €K				
1 - SOCIAL ACTIVITIES	52,848	35,132	45,731	32,952
1.1 Conducted in France				
- Actions implemented directly by SIF	3,661	2,706	3,305	2,084
- Payments to a central agency or to other organisations working in France				
1.2 Conducted abroad				
- Actions implemented directly by SIF	48,429	31,680	41,750	30,201
- Payments to a central agency or to other organisations working abroad				
1.3 Advocacy	758	747	676	667
2 - FUNDRAISING EXPENSES	4,393	4,393	4,371	4,371
2.1 Public fundraising actions	4,197	4,197	4,184	4,184
2.2 Other fundraising actions	196	196	186	186
3 - OPERATING COSTS	1,899	1,560	1,694	154
4 - PROVISIONS AND DEPRECIATION	1,470	453	2,519	2,389
5 - INCOME TAX	322		457	
6 - ALLOCATED FUNDS CARRIED OVER AT YEAR-END	22,653	20,711	26,416	23,417
TOTAL	83,585	62,249	81,188	63,282
SURPLUS OR DEFICIT	2,092	2,756	- 606	2,212

The CROD shows SIF's expenditure and costs broken down by function to detail how we have used our funding. Total expenditure for 2025 is €83.6 million.

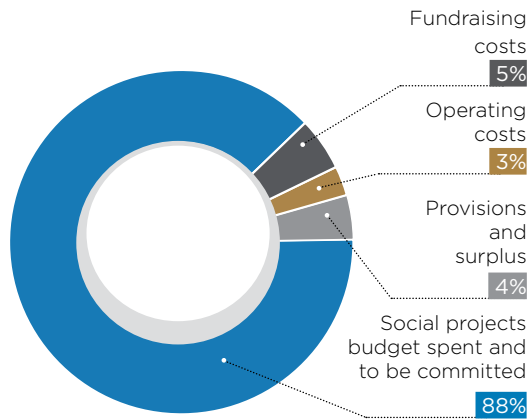
Income 2025

Resources are detailed here according to the CROD (Statement of Income and Expenditure by Source and Application), which is more understandable than the income statement:

	FINANCIAL YEAR 2025		FINANCIAL YEAR 2024	
	TOTAL	From funds raised from the public	TOTAL	From funds raised from the public
INCOME BY SOURCE in €K				
1 - INCOME LINKED TO PUBLIC DONATIONS	50,124	50,124	51,988	51,988
1.1 Unconditional contributions	2	2	1	1
1.2 Donations, bequests and sponsorship		-		
- Individual gifts	47,235	47,235	50,562	50,562
- Bequests, donations and life insurance	54	54	42	42
- Sponsorship	2,297	2,297	-	-
1.3 Other income linked to public donations	537	537	1,384	1,384
2 - INCOME NOT LINKED TO PUBLIC DONATIONS	11,447		8,956	
2.1 Conditional contributions	-		-	
2.2 Corporate sponsorship	-		0	
2.3 Unconditional financial contributions	8,770		6,256	
2.4 Other income not linked to public donations	2,677		2,701	
3 - GRANTS AND OTHER STATE SUBSIDIES	4,649		3,220	
4 - REVERSAL OF PROVISIONS AND DEPRECIATION	3,517	2,728	2,648	2,592
5 - UTILISATION OF ALLOCATED FUNDS FROM PREVIOUS PERIODS	15,940	12,154	13,769	10,914
TOTAL	85,677	65,006	80,582	65,495

SIF's new income amounted to €66.2 million for 2025.

Breakdown of 2025 expenditure

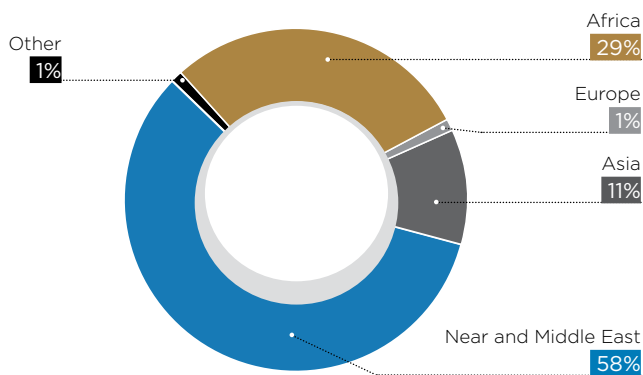


88% of funds allocated for social projects - 62% was spent in 2025 and 26% remains to be committed for the implementation of social missions (earmarked funds on which SIF no longer applies any operating or fundraising costs. Most of these funds were received at the end of the year and could not be committed within the same year).

- 5% was used for fundraising activities.
- 3% was used for operating costs.
- 4% relates to provisions and the result for the financial year (for the latter, see the surplus section on page 41).

The sum of program expenses for 2025 (62%), fundraising costs (5%), and operating expenses (3%) represents the total spent in 2025, which amounts to 59 million euros.

Social projects



Social missions expenditure increased (+16%), rising from €45.7 million in 2024 to €52.8 million.

Internationally, SIF maintained an active presence with 14 operational missions deployed in 2025. In addition, several activities were carried out through local partnerships.

In France, social missions were maintained, with an increase in expenditure of 11% compared to 2024.

SIF’s “External Relations and Advocacy” unit continued its awareness-raising and advocacy actions in 2025, fully integrated into the organisation’s social missions. Across all three areas of intervention—international, France, and advocacy—the expenditures presented include project support costs, calculated on a pro rata basis of the amounts committed to programs implemented in 2025. These costs notably cover headquarters staff involved in mission delivery, logistics, operational implementation, monitoring, evaluation, as well as banking fees related to the execution of humanitarian programs.

Fundraising costs

These mainly correspond to activities aimed at appealing to public generosity. Their objective is to develop and retain donors in order to sustainably support social programs.

In 2025, several awareness campaigns were implemented to inform the general public about SIF’s missions and highlight the tangible impact of donations. These costs include expenses related to fundraising campaigns (processing, materials, events, radio spots, etc.) and the production of communication tools.

Operating costs

These costs cover all expenses related to the organization’s overall functioning, including administration, accounting, IT services, as well as structural costs such as rent, insurance, and general overheads.

In-kind contributions

For the 2025 financial year, SIF once again benefitted from in-kind donations, an increase compared to those received in 2024, and above all from the valuable support of volunteers, which is accounted for in financial statements:

ASSESSMENT OF VOLUNTARY CONTRIBUTIONS IN KIND			
Social projects	€267 K	Volunteering	€222 K
Fundraising costs	€0	Benefits in kind	€0
Operating costs and other expenses	€0	Donations in kind	€45 K
Total	€267 K	Total	€267 K

Use of funds for social missions corresponds to volunteer engagement and the distribution of in-kind donations (e.g. the Ramadan Food Distribution Tour in France).

Resources from public generosity

Resources generated from public generosity mainly come from donations collected in France from individuals, associations, and corporate partners. They amounted to €49.5 million in 2025, compared to €50.6 million in 2024, representing a slight decrease of 2%. From the 2025 financial year onward, sponsorship income is presented separately from individual donations in order to enhance the clarity of financial information. Previously included within private donations, it amounted to €2.3 million in 2025, at a level comparable to 2024.

Of the funds raised in 2025, 57% was spent within the same year.

Financial contributions, grants, and other public funding

Unlike the previous year, financial contributions from international donors increased in 2025, while public grants in France declined significantly. Overall, these three categories rose from €9.5 million in 2024 to €13.4 million.

At the international level, SIF received substantial financial support from the United Nations, notably UNHCR, OCHA, and UNICEF in Syria, as well as the World Food Programme (WFP) in Pakistan. SIF also benefitted from financial support from the French Development Agency (AFD) in Senegal, Chad, Lebanon, and Palestine, and from CDCS in Morocco. In France, SIF received grants from DDETS 91²³ for its reception facilities in Massy and from DRIHL 93 for its outreach activities. However, these grants ended during 2025, putting strain on all its operations in France. These three funding categories represent 16% of total resources in 2025, highlighting that SIF continues to rely primarily on the generosity of its donors.

Surplus or deficit of resources

SIF closed the 2025 financial year with a surplus of €2.1 million, following a deficit of €0.6 million in 2024. This result reflects the maintenance of a strong financial position while continuing a high level of intervention for the benefit of the most vulnerable populations. Upon proposal by the Board of Directors, the allocation of the result will be submitted for approval to the General Assembly, in line with management orientations and the association’s future needs.

Main items of the simplified balance sheet

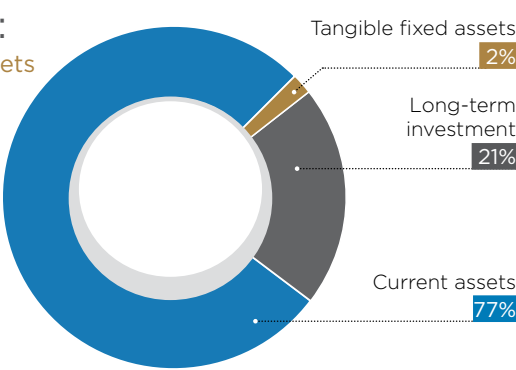
As of December 31, 2025, SIF reported a total balance sheet of €107 million, stable compared to 2024, confirming a solid financial position.



²³ Departmental Directorate for Social Cohesion of Essonne (DDCS 91).

ASSETS:

2025 net assets



Fixed assets (non-current assets)

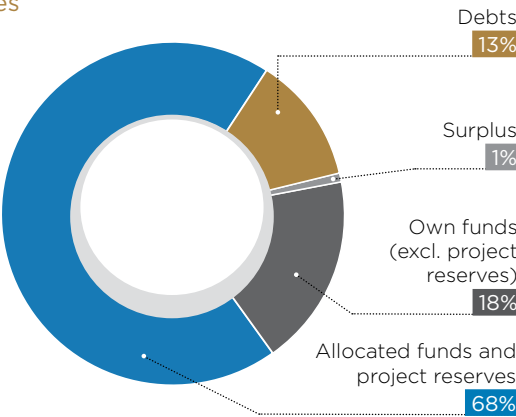
These include assets and holdings (tangible, intangible, and financial assets) intended to remain permanently within SIF’s resources. These elements form a solid foundation essential for implementing humanitarian and social missions under optimal conditions.

Current assets

These consist mainly of available cash, derived from earmarked funds and the project reserve, awaiting allocation. To preserve the value of these resources when not immediately used, SIF has made prudent investments aimed at protecting capital against inflation and generating returns, particularly for earmarked funds and the general reserve.

LIABILITIES:

2025 liabilities



Equity (excluding the project reserve)

Mainly consisting of reserves from “unrestricted” donations (see section on unused donations at year-end), these funds have increased thanks to a surplus of €2.1 million for the financial year.

Earmarked funds and project reserve

Earmarked funds amounted to €58.4 million as of 31/12/2025, compared to a cumulative total of €51.7 million as of 31/12/2024. These funds, derived from “restricted” donations (see section on unused donations at year-end) collected in 2025, will be partly used during 2026 to implement humanitarian and social programs in line with donors’ intentions. The same applies to the project reserve funds of €14.6 million as of 31/12/2025 (see the same section, “unrestricted” donations).

Liabilities

Closely linked to the association’s ongoing operations, liabilities decreased significantly in 2025 (€13.4 million compared to €20.7 million in 2024). They mainly consist of tax and social security liabilities (social institutions, etc.), trade payables, other liabilities primarily to donors and partners, and deferred income.

Unused donations at year-end

“Restricted” donations

Donations allocated to a specific project but not yet committed are recorded as earmarked funds, with a commitment to fully respect donors’ intentions. These funds are used within timeframes consistent with project quality requirements and are no longer subject to any operating or fundraising costs, in accordance with SIF’s commitments.

Unrestricted donations

Donations that are not used and are considered “unrestricted” (as defined by ANC Regulation 2018-06, i.e. funds not allocated to a specific project) may appear as a surplus of resources (result), and then be transferred to reserves subject to approval by the Board of Directors and validation by the General Assembly:

- General reserve for unused unrestricted funds.
- Bequests and Waqf²⁴ reserve for Waqf donations not allocated to DOTASIF.
- Project reserve for unused Zakât al-Maal donations.

This project reserve—dedicated to humanitarian and social programs—will no longer be subject to any deductions for operating or fundraising costs. SIF’s reserves, as well as other pending funds, are managed according to precautionary principles and are placed in secure investments to prevent depreciation until they are used.

To address any urgent funding needs, a portion must remain available at all times. To ensure the long-term sustainability of its missions in the event of economic uncertainties, SIF aims to maintain a general reserve equivalent to 12 months of budget.

Changes in presentation methods and error corrections

SIF’s annual accounts, certified since 2005, are prepared in accordance with applicable accounting principles, in compliance with general conventions and relevant regulations. They follow a consistent presentation from one financial year to the next, enabling coherent comparison of expenses and income.

For the 2025 financial year, SIF applied ANC Regulations No. 2022-06 and No. 2023-03 relating to the modernisation of financial statements, which became mandatory for financial years starting from January 1, 2025.

Subsidiaries and equity interests

To structure its activities, SIF has created or acquired entities that it undertakes to manage with the same standards of accountability and transparency. Financial statements and reports are available online.

DOTASIF

Since 2010, the Secours Islamique France endowment fund “DOTASIF” has been dedicated to managing Waqf donations received by SIF²⁵. Each year, Waqf donations net of expenses are fully allocated to DOTASIF. DOTASIF’s statutory purpose is to grow these funds through low-risk investments (particularly in real estate) and then transfer the generated income to SIF to support its social missions. The SIF Board of Directors ensures the governance of DOTASIF by appointing its administrators, while a committee of experts oversees the proper management of investments.

Balance Sheet 31/12/25 IS ²⁶	Net assets: €7,245 K		Liabilities: €7,245 K	
	Fixed assets: €2,626 K		Endowments from SIF: €7,125 K	
	Income €233 K	Expenditure €146 K	Total €87 K²⁷	

SCI SIFHABITAT

SCI SIFHABITAT (formerly SCI SIF MASSY) absorbed two other real estate companies in 2023: SIFINVEST and the former SIFHABITAT. These three entities, which shared the same shareholders and purpose, were merged to simplify the SIF group structure and optimise management costs.

SIF holds 17,743 shares out of 19,574, with the remaining 1,831 shares held by DOTASIF.

The company owns two buildings, located in Massy (10 rue Galvani) and Saint-Denis (58 boulevard Ornano), which are occupied by SIF under standard lease agreements.

This legal arrangement enables SIF to secure its premises while effectively managing its property commitments.

²⁴ Assets held to generate a profit, which must be used to carry out SIF’s humanitarian and social missions.

²⁵ Net economic return from rental income; SIF, as one of the tenants, provides a significant payment guarantee.

²⁶ Income statement.

²⁷ DOTASIF’s earnings consist of income from its bank investments. Any other economic returns are transferred to SIF in the form of financial assistance.

SCI SIFHABITAT also owns a building in Paris’s 19th arrondissement, partly leased to an association, as well as a property complex in Cenon acquired in July 2025 with the aim of developing social activities in the Bordeaux region.

Balance Sheet 31/12/25 IS ²⁶	Net assets: €7,341 K		Liabilities: €7,341 K	
	Fixed assets: €7,268 K		Debts owed to SIF: €5,405 K	
	Income €476 K	Expenditure €509 K	Total €-33 K	

SAS SOLECOINSERT

The Simplified Joint Stock Company (SAS) SOLECOINSERT, established on January 10, 2019 with a share capital of €57,000 fully provided by SIF, is responsible for managing the Vet’Sol thrift store activity.

In accordance with social and solidarity economy legislation, this separate structure enables our non-profit organisation to develop this commercial activity within an appropriate framework. Profits generated are primarily reinvested in maintaining and developing Vet’Sol, and additionally contribute to partially funding SIF’s humanitarian actions.

Balance Sheet 31/12/25 IS ²⁶	Net assets: €137 K		Liabilities: €137 K	
	dont immobilisé : €0 K		Debts owed to SIF: € 47 K	
	Income €154 K	Expenditure €157 K	Total €-3 K	



2026 outlook

Growing Humanitarian and Social Needs

In a context of rapidly expanding humanitarian and social needs, further exacerbated by the drastic cuts to U.S. humanitarian aid in many countries and the significant decline in funding provided by France, SIF will, throughout 2026, implement the humanitarian and social programmes already planned in France and internationally. It must also remain capable of responding to potential crises or disasters that may arise.

For the Social Mission in France, new premises are expected to open near Bordeaux to support people in situations of vulnerability. In addition, renovation works are planned in Marseille, with a view to opening new social facilities in early 2027.

At the international level, we will adapt our programmes to local contexts. We will also continue to assess how best to manage our Gaza programmes, whose development has been severely slowed since October 2023. Furthermore, we plan to open an official office in Egypt to support host communities as well as Gazan and Sudanese refugees.

To achieve these objectives, SIF will continue to strengthen its institutional funding and develop private donations, both in France and internationally.

Progress on the 2022–2027 Projects

The tools implemented as part of SIF's organisational development are expected to be further strengthened, enhancing efficiency and improving support to our humanitarian and social missions. This includes in particular the integrated management software, whose procurement module should be fully rolled out across our international missions, as well as the procedures management system, which is expected to be expanded

with additional operational guidelines available in English. In parallel, SIF had planned to restructure its activities in order to optimise them. In 2026, the organisation will continue its reflection on reorganising its legal entities, and potentially creating new ones.

Continuous Improvement

Our 2022–2027 strategic framework reflects our ambition to continuously develop and improve the impact of our actions in support of the most vulnerable, in pursuit of solidarity that transcends differences.

In the last quarter of 2026, we will begin reflections on the development of the next strategic plan (2028–2033), which will be carried out throughout 2027.

We will further strengthen our internal control system to better identify areas for improvement and provide enhanced support to our teams. In particular, the department will support preparation for the ECHO ex-ante audit scheduled for the end of 2026, with a view to renewing the programme partnership certification for the coming years.

At the same time, we will confidently await two key external reports in early 2026: the renewal of the Don en Confiance certification and the conclusions of the audit conducted by the French Court of Auditors.

Finally, we also aim to strengthen the analysis of the impacts of our activities, particularly through impact measurements linked to the implementation of our environmental policy, starting with an annual objective of reducing our carbon footprint by at least 10%.

Acknowledgements

To our donors and volunteers: thank you so much for your contributions, time, energy and involvement. Without your support, we would not be able to continue our work.

To our partners: thank you for supporting our humanitarian work by providing funding and working closely with us to implement projects.

NGO platforms and coordination forums of which SIF is a member

- Association of International Development Agencies (AIDA)
- Climate Action Network Europe (CAN)
- Coalition Education
- Coalition Eau
- Coordination Humanitaire et Développement (CHD)
- Coordination SUD
- Cluster SAME - Soudan
- Cluster EHA - Soudan
- Damascus INGO Forum en Syrie (DINGO)
- Don en confiance
- Effet Papillon
- Fédération des acteurs de la solidarité (FAS)
- Food Security Cluster
- Forum des ONG Internationales au Mali (FONGIM)
- Forum Espace Humanitaire (FEH)
- France Générosités
- Global WASH Cluster
- Groupe Enfance
- Groupe régional de coordination sur l'ODD4-éducation 2030 en Afrique de l'Ouest et du Centre (GRC4-AOC)
- International Council of Voluntary Agencies (ICVA)
- Jordanian INGO Forum (JIF)
- Kenya Humanitarian Partnership Team (KHPT)
- Lebanon Humanitarian INGO Forum (LHIF)
- NGO Coordination Committee Iraq (NCCI)
- Nigeria INGO Forum
- Pakistan Humanitarian Forum (PHF)
- Pakistan Centre for Philanthropy (PCP)
- Partenariat Français pour l'Eau (PFE)
- Plateforme des ONG de l'UE au Sénégal (PFONGUE)
- Plateforme des ONG Internationales au Madagascar (PINGOS)
- Réseau Environnement Humanitaire (REH)
- Le Revers de la Médaille
- Somalia NGO Consortium
- Voluntary Organizations in Cooperation in Emergencies (VOICE)
- Wash Road Map

Institutional partners and financial support

- Aide Alimentaire Programmée (AAP)
- Agence Française de Développement (AFD)
- Ambassade de France au Pakistan
- Andry Sy Hery
- Assemblée Nationale
- Association Coup de Cœur
- Association Nationale de Développement des Épiceries Solidaires (ANDES)
- Banque Mondiale
- Bureau de Coordination des Affaires Humanitaires des Nations Unies (OCHA)
- Centre de Crise et de Soutien (CDCS) du Ministère de l'Europe et des Affaires étrangères (MEAE)
- Conseil Islamique Rhône Alpes - Grande Mosquée de Lyon
- Délégation pour les Collectivités Territoriales et la Société Civile,
- Direction départementale de l'emploi, du travail et des solidarités de l'Essonne (DDETS 91)
- Direction Générale de l'Aide Humanitaire et de la Protection Civile de la Commission Européenne (ECHO)
- Direction Régionale et Interdépartementale de l'hébergement et du logement de la Seine-Saint-Denis (DRIHL 93)
- Forum mondial sur la migration et le développement (FMMD)
- Fonds des Nations unies pour l'Enfance (UNICEF)
- Fondation Muslim Relief
- Global Centre for Climate Mobility
- Humanitarian Aid Comision (HAC) - Soudan
- Ministère de la femme, de la famille et de la protection de l'enfant du Sénégal
- Ministère de l'agriculture de Palestin

- Ministère de l'Éducation Nationale, de l'Alphabétisation et de la Promotion des Langues Nationales du Sénégal (MENAPLN)
- Ministère de l'Éducation Nationale du Burkina Faso
- Ministère de l'Éducation Nationale du Tchad
- Ministère de l'Éducation Nationale du Mali
- Ministère de l'Éducation Nationale de l'enseignement technique et professionnel (MENETP) de Madagascar
- Ministère des Affaires Sociales (MoSA) - Liban
- Ministère des Affaires Sociales (MoSA) - Indonésie
- Ministère du développement social de Palestine (MOSD)
- National Disaster Risk Management Fund (NDRMF) - Pakistan
- Ministère de l'Europe et des Affaires étrangères (MEAE)
- Office du Haut Commissaire des Nations unies pour les réfugiés (UNHCR)
- Organisation Internationale pour les Migrations (OIM)
- Organisation des Nations unies pour l'éducation, la science et la culture (UNESCO)
- Programme Alimentaire Mondial (PAM)
- Programme des Nations unies pour le développement (PNUD)
- Programme des Nations unies pour les établissements humains (UN Habitat)
- Ville de Saint Ouen, Ville de Saint-Denis, Ville de Massy

Operational partners

Action contre la Faim (ACF), Action for Humanity (AFH), Action Mopti, ACTED, Agence du Don en Nature (ADN), Agence Nationale pour la Promotion de l'Emploi des Jeunes (ANPEJ), AGEVAM, Agir Ensemble Contre la Pauvreté, Agriculture Développement Association (PARC), Ain Zaman Social Development Association, Al Karama, Ambition Loop, Amec-Ba, Amec-Mo, AMPANIHY, ANDES Potager de Marianne, An-Najah National University (ANNU), AOSED, ARDD, ASACO de Bankass, Association des Maîtres d'Écoles Coraniques de Ségou, Association Musulmane de Bienfaisance, Association régionale des maîtres d'écoles coraniques de Bamako, Association SANAD pour l'action sociale, Association Unir Océan Indien, Associations de parents d'élèves (FEFFI), Aumônerie musulmane régionale d'Île-de-France, ATPIR, Baluchon, Banque Alimentaire de Paris et d'Île-de-France, Basmeh & Zeitouneh, Beyaz Eller, Brigade régionale des ressources en eau de Tambacounda, Building Foundation for Development (BFD), Burj Barjane, CARE France, CARi, Cart'ONG, CDC Habitat Adoma, Centre Action Enfance Sénégal (CAES), Centre de Formation et d'Alphabétisation des Sourds (CFAS), Centre de Santé Communautaire Bandigara, Centre for Climate Justice - Bangladesh (CCJ-B), Centre for Mind and Body Medicine (CMBM), Centre national de lutte contre la cécité (CNLC), Climate Mobility Community Action Network, Club des jeunes filles leaders de Guinée, Coalition Eau, Coalition Nationale des Associations et ONG en Faveur de l'Enfant (CONAFE), Commissariat à la Sécurité Alimentaire (CSA), Communes rurales de Sebikotane et de Kaffrine, Communes urbaines de Mopti, Fatoma, Sio et Socoura, Conseil supérieur des affaires islamiques (CSAI), Daara Cheick Moussa Gaye, Dar El Amal, Development and Cooperation Association (DCA), Digital, Direction inter-régionale des services pénitentiaires de Paris (DISP), Direction de la prévention et du contrôle des maladies non transmissibles (DPCM), Direction nationale de l'enseignement fondamental (DNEF) - Mali, Districts et mairies de Bamako, Mopti et Ségou, Dons Solidaires, Economic & Social Development Center of Palestine (ESCD), El Wafa, Elka Lebanon Institute, ENDA Mali, Farmamundi, Fédération des Associations Islamiques du Burkina Faso (FAIB), Fédération des Banques Alimentaires, Fédération Nationale des Associations des Maîtres d'Écoles Coraniques du Mali (FENAMEC), Fédération nationale des associations d'écoles coraniques du Sénégal (FNAEC), FFMD, FINADEV, FOIFA, Friendship International, Fundación Muslim Relief (FMR), Fundación Save the Children España, Global Center for Climate Mobility, Grassroots Forum on Migration Governance, GREF, Groupe Locat Océan Indien, Groupement de Promotion Féminine (GPF) Book Joom de Diagale Sine - Sénégal, Handicap International (HI), Help Tchad, Helvetas, Hulo, Impact Jeunesse, Innovative Humanitarian Solution (IHS), Institut Islamique Nouroul Maahide, Instituto Duclima, Internal Displacement Monitoring Centre (IDMC), Interlogement 93, Ipsos Pakistan, Jafra Foundation for Relief & Youth Development, Jordan Hashemite Charity Organization (JHCO), JP MORGAN, KAALMO RELIEF & DEVELOPMENT (KRD), KAALMO RELIEF & DEVELOPMENT ORGANIZATION (Kardo Aid), Le Village d'Éva, Legal, Life Helper Initiatives (LHI), Mairie de l'arrondissement 46 de Ouagadougou, Maison Rose (Unies Vers Elles), Maqsoud Welfare Foundation, Medair, Meshwar Development Foundation, Mieze Maore, Ministère de la femme, de la famille, du genre et de la protection des enfants - Sénégal, Ministère des Affaires Religieuses et du Culte (MARC) du Mali, Ministère des Affaires Sociales (MoSA) au Liban, Ministères de l'Éducation nationale de Madagascar, du Mali et du Sénégal, Mutuelle du Mandrara, Norad, ONG CONCEPT, ORISA, Organisation Internationale de la Francophonie (OIF), PARD, PKPU Human Initiative, Plan International, Poupponnière de Bamako, Pragmatic Help Achieving Social Empowerment (PHASE), Première Urgence Internationale, Qualé, Refettorio, Refugees International, Réseau Action Climat (RAC), RLS, SAF ANDES, Sahara and Sahel Observatory, SAMI Foundation, Samu Social 93, Save the Children Sénégal, SCI and AICRL, Secours Catholique - Caritas France, SIAO 91, SIAO 93, SOCADIF, Somali Lifeline Organization (SOLO), SPHP, Sudanese Red Crescent Society (SRCS), Sukaar Foundation, Taliboul Khourane, Terre des Hommes Fondation (TDH), The MENTOR Initiative, Toplum Kalkınma Derneği (Binaa), Triangle Génération Humanitaire (TGH), UNICEF France, UNRWA, Vétérinaires sans Frontières Germany (VSF Germany), White Hands (WH), Women's Program Association, World Vision France, World Vision Sénégal, YKMI (Yayasan Kemanusiaan Muslim Indonesia).

About Us

Founded in 1991, (SIF) is a national and international solidarity Non-Governmental Organisation (NGO) that has been working in France and around the world for over 30 years. SIF takes action wherever there are humanitarian and social needs to be addressed.

VISION

SIF believes in a more just and caring world where the basic needs of vulnerable people are met.

MISSION

SIF is committed to reducing poverty and vulnerability in France and around the world, without proselytising or discriminating.

SIF takes action wherever there are humanitarian and social needs that require emergency relief, development programmes, and advocacy campaigns.

ACTIVITIES

Abroad, SIF works mainly in four sectors:

- > Education and child welfare
- > Food security and livelihoods
- > Water, sanitation and hygiene
- > Shelter and accommodation

In France, SIF focuses on three areas to tackle insecurity and exclusion:

- > Social emergency
- > Socio-economic support
- > Professional integration and solidarity economy

Alongside our operational aid activities, SIF has developed advocacy campaigns to inform the public and raise the international community's awareness of the living conditions of the most vulnerable people.

Our messages are primarily disseminated to policymakers to prompt them to find new resolutions to difficult situations.



Values

SIF is built on Islam's human values of solidarity and respect for human dignity, which are our core concerns.

Solidarity

Through our commitment, values and projects, SIF advocates for the creation of a human solidarity that transcends both differences and borders.

We focus on solidarity and sharing with disadvantaged people, and with the organisations that support them, through partnerships.

Respect for human dignity

SIF particularly strives to ensure respect for human dignity and, in all our solidarity initiatives and approaches, we make genuine efforts to learn about and understand the specific social, cultural and religious backgrounds of the people we help.

Furthermore, we work to ensure we can all live well together through an ethics of respect for alterity.

Principles

Ever since our creation, Secours Islamique France has undertaken to respect the principles that form the basis of humanitarian action:

Impartiality & universality

- To help the most vulnerable, fairly and with humanity, regardless of origin, gender, culture, religion, political beliefs or affiliations, etc.;
- To always try to reach them, even under difficult conditions;
- To also apply these principles to staff and management boards.

Neutrality & independence

- To abstain from taking sides in conflicts and crises;
- By remaining independent of all political, economic, financial or religious organisations.

Responsibility & transparency

- Towards beneficiaries to provide them with the assistance they need in the most appropriate manner, ensuring the quality of the actions implemented, particularly by considering the longer-term impacts of the aid provided;
- Towards donors by using their donations properly and conscientiously;
- More generally, by adopting a socially and environmentally responsible approach and ensuring compliance with contracts and commitments.

Specific expertise working towards one goal

In order to optimise our impact on the living conditions of the most vulnerable, SIF, with our wealth of diversity and interculturality, seeks to be a leading humanitarian and social actor. In keeping with our Muslim values and as an integral part of the French and international NGO network, SIF is fully committed to:

- Human development;
- Living well together;
- Respect for the environment.

Focusing our work on these 3 pillars, we use a human rights-based approach – and more specifically, a rights of the child-based approach – as well as results-based management. SIF uses our experience and funding, provided mainly by our donors, to conduct swift, relevant and increasingly integrated projects. When implementing these projects, we ensure that we honour humanitarian principles and Muslim ethics when using the donations collected.

Audits and regulations with which SIF complies

- 1 External auditors for the annual certification of our accounts (published on www.secours-islamique.org).
- 2 Don en Confiance, a labelling body that audits non-profit organisations and foundations that receive public donations.
SIF has been working under this label since 2011 and is committed to upholding its governance, management and communication principles and rules of conduct.
- 3 Donors for subsidised programmes.

Governance

The General Assembly (GA)

The GA, SIF's ultimate decision-making body, met twice in 2025:

- On 28 June, for the approval of the annual accounts, following the unqualified audit opinion issued by the statutory auditor Baker Tilly, the Accounts, Report and Essentiel 2024 were published on our website.
- On 13 December, a sensitisation session and a discussion workshop were held.

The GA has four categories of member who adhere to our values.

As of 31st December 2025, these members were:

- 1 founding member - Rachid Lahlou, also our current President - who has been leading SIF since its creation. He has the right to vote on GA matters and is a full member of the Board of Directors.
- Members co-opted from the Board of Directors and who are full members of the GA while they are co-opted.
- Ordinary members appointed by the Board of Directors upon application. They pay fees, have voting rights and are eligible for all posts.
- Potentially, although there are none in place at the moment, members appointed for their outstanding service to SIF. They pay no membership fees, are not eligible to take on GA posts and have no voting rights.

The Board of Directors

The management body under the mandate adopted by the GA, the Board of Directors met six times in 2025 to discuss strategic issues and approve key documents (forecast budgets and development plans, financial statements, end-of-year accounts, etc.).

At the end of 2025, the Board comprised 10 directors, with two co-opted positions still to be filled. Under the bylaws, the Board may consist of between 9 and 12 directors, including the founding member.



- Some members are elected by the GA, one-third of whom are replaced every 3 years in order of length of service: 7 elected members, including 3 at the June 2023 GA.
- The other members, up to a third of the board, are co-opted by the Board of Directors: 2 members were co-opted at the November 2023 board meeting.

Elections are held each time a third of the board is replaced. Following the June 2023 GA, the Board of Directors re-elected Rachid Lahlou as President. The other board members were all re-elected in November 2023.

In addition to his statutory roles, the President oversees SIF External Relations and Advocacy and is the SIF legal representative and spokesperson in all civil acts. He is vested with all the powers required for this, as well as for ensuring the smooth running of SIF. He also manages the Board's Finance Commission. Similarly, in addition to the authority defined in the statutes, the Treasurer is a member of the board's Audit/Evaluation and Finance Commissions, which he manages and co-manages respectively. Given the significant amount of time they spend working on these mandates, and on working for SIF, our President and Treasurer, and the board member appointed Chair of the SIF Ethics Committee, receive remuneration as permitted under current legislation.

Under the SIF statutes, the Board of Directors can delegate authority to ad hoc commissions. To ensure greater effectiveness and expertise, the Board of Directors has created five commissions and one committee for whom the board has drawn up Terms of Reference and appointed their members (a mix of board members and management). These commissions are automatically disbanded the day before the scheduled date of the GA at which a third of the board members are to be replaced.

The Ethics Committee

This committee is in charge of providing ethical advice on issues that may arise on SIF projects. In 2025, the committee also continued to organise seminars for our teams on our social doctrine (values and principles) and our foundations in order to improve understanding of our ethical choices and strategies.

The Finance Commission (COFI)

This Commission reviews and provides advice on financial documents. In 2025, it met on five occasions to facilitate decision-making on financial statements, estimated budgets and annual accounts.

The Audit and Evaluation Commission (COMEC)

Its role is to ensure that the activities carried out are in line with our donors' wishes and to prevent errors, conflict of interest and fraud. The aim is to safeguard the integrity of our assets and resources by conducting audits and evaluations of the programmes being implemented.

The Human Resources Commission

This Commission is chaired by the Secretary General and its members include the HR Director and Executive Director. It oversees staff management and enhances the HR policy based on the principles of fairness and motivation. As part of the budget approval process, the Board of Directors has given this Commission the mandate of approving overall changes and benefits, excluding individual modifications, for all staff and management.



The Image and Reputation Commission

This Commission monitors the perception of our written and visual communication. It can also provide feedback on some of our communication projects.

The Programmes Commission

Created in 2021, this commission works on the operational strategies of the programmes we implement both in France and abroad, focusing particularly on our three-year country strategies.

The Executive Committee

The Executive Director, an employee, is appointed by the Board of Directors based on a proposal from the President. The President then delegates the day-to-day management of SIF to this Executive Director, who works under the President's supervision. The Executive Director chairs the Executive Committee, which is in charge of coordinating operations and implementing the SIF strategy and action plans. Committee members include the heads of five departments (recruited by the Executive Director and at least one board member): International Operations & Programmes, Social Mission France, Communication & Development, Administration & Finance, and Human Resources.

SIF Board Members

SIF Board of Directors as at 31st December 2025



President of the SIF Board of Directors

Rachid Lahlou

Profession: SIF Founding President
Knight of the Legion of Honour



1st Vice-President

Mohamed Ouazza

Profession: Teacher



2nd Vice-President

Hadija Oubrou

Profession: Supervisor in the Social and Education Sector



Secretary General

Moustapha Mbodji

Profession: IT Specialist



Treasurer

Rabeh Fartassi

Profession: Administrative and Financial Director



Board Member

Louise Avon

Profession: Former Diplomat



Board Member

Anne Hery

Profession: Head of Advocacy and Institutional Relations at Handicap International



Board Member

Mounib Saballah

Profession: Pricing Manager



Board Member

Ismael Locate

Profession: Company Manager and Customs Agent



Board Member

Tareq Oubrou

Profession: Imam at the Bordeaux Mosque

To ensure good governance

SIF has its own ethical standards, which are set out in the SIF Charter, our Code of Conduct and Code on Conflict of Interest. We also ensure that our teams are all aware of our zero tolerance approach (to fraud, abuse, etc.), for which we have a whistleblowing procedure, and the principles of voluntary management. We use the cases escalated, and preferably reported, to enhance our team training and improve our tools. Furthermore, we are continuing to implement the following board-approved policies: Security, Risk Management, Bequests & Gifts, Environment, and Child Safeguarding.

Each year, we update the mandatory master risk assessment document, as well as an overall risk mapping document, plus one for each country, and supporting action plans. More specifically, we have rolled out our Child Safeguarding policy in all of our field offices in both France and abroad with the help of around sixty focal points: reinforcing child safeguarding measures, providing briefings and/or training, and raising the awareness of partners and communities, including children, etc.

These documents constitute one part of our internal audit process, set up to monitor our management – externally audited each year by our statutory auditors and at any time by our donors and the Court of Auditors – and the impact of our programmes, which are assessed both internally and externally, especially by our donors. We particularly adhere to the ECHO regulations, through which we are certified as eligible for European Union humanitarian funding over the 2021-2027 period.

Under the Don en Confiance Label (for which SIF received our initial certification in 2011), in addition to his regular annual audit visit, the Don en Confiance auditor attended the GA meetings on 24th June and 14th December, as well as the Board of Director's meeting held on 13th December. As well as adhering to the Don en Confiance charter, we follow the ethical and transparency criteria defined by Coordination SUD and the Code of Conduct for the International Red Cross and Red Crescent Movement. SIF also looks after the mutual interests of our associated bodies as part of the regulated agreements verified by the statutory auditor, more information on which can be found in the Financial Report.

This continuous improvement process is enhanced by the work being carried out by the Internal Monitoring and Governance Coordinator and through the development of tools to monitor management and strategic indicators and quality markers.

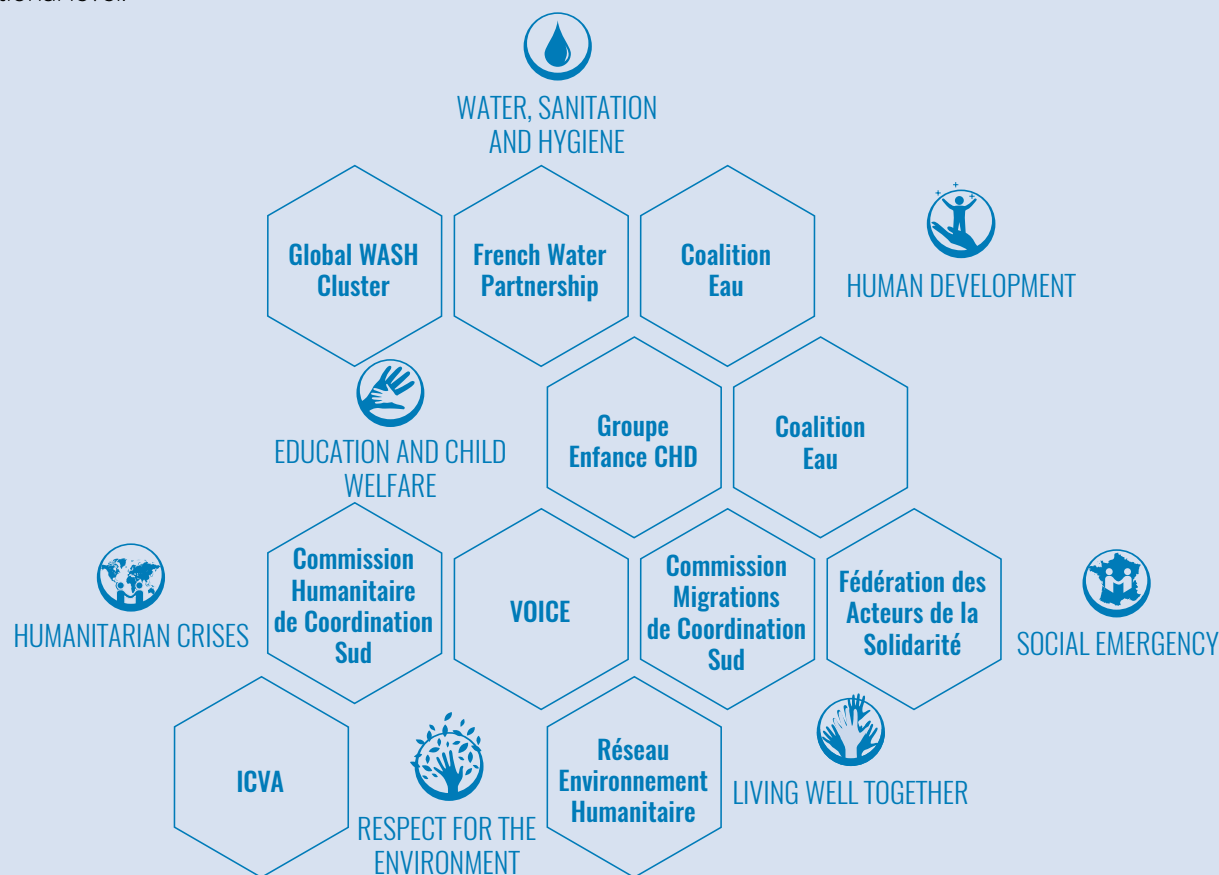
External relations

In 2025, SIF continued its engagement within numerous solidarity platforms in France and internationally. It played an active role in the governance of several of them, notably on the Board of Directors of Coordination Sud (where the Executive Director was re-elected in 2025), Coordination Humanitaire et Développement, and the Partenariat Français pour l'Eau (PFE); on the steering committee of the Coalition Education; within the union council of France générosité; and within the École de la générosité, of which it is a member. SIF also became a partner of the international journal Alternatives Humanitaires.

In parallel, SIF joined the Climate Action Network Europe (CAN) to better coordinate its climate advocacy at the international level.

SIF is a member of the following platforms:

- International solidarity platforms:
Coalition Eau, Coalition Éducation, Coordination Humanitaire et Développement, Groupe Enfance, Coordination SUD, Effet Papillon, Cluster Mondial EHA, ICVA, PFE, Réseau Environnement Humanitaire, VOICE, WRM, Cluster Mondial Sécurité Alimentaire, Climate Action Network Europe.
- National platforms:
Fédération des Acteurs de la Solidarité, France Générosités, L'Ecole de la générosité.



• Point faible - Recommandation - Responsable





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