2019 was particularly intense in terms of challenges encountered and activities that Secours Islamique France (SIF) has worked hard to achieve, and which were made possible through the support of our private and institutional donors. We have deployed all our resources, particularly in the Middle-East and the Sahel, to increase our efforts to support the most vulnerable populations in order to alleviate their suffering.

Our 2019 reports – this president’s report, the activity report and the financial report – describe the developments in the programmes we have been carrying out in the countries in which SIF works. It also aims at showing our determination to increase and improve our support to vulnerable communities, even if our contribution remains relatively small when compared to the scale of the needs to be met.

In October 2019, our Board of Directors approved the strategic review, confirming the continuation of all the strategic approaches defined after having readjusted some of the medium to short-term expectations. In particular, SIF remains fully committed to our three pillars of human development, living well together and respecting the environment.

Given the exponentially rising needs and complex and difficult working conditions, we consider it important to highlight the challenges we are facing to ensure that French humanitarian work maintains its freedom of action. We have noted that humanitarian principles have sometimes been weakened or disputed and, in conjunction with the groups in which we are actively involved, we have worked hard over the last twelve months to defend and protect these principles.

Buoyed by the substantial support that we have gratefully received, and drawing on Muslim values, themselves aligned to universal values, SIF must continue to help build a more just and caring world where the basic needs of vulnerable people are met.

Rachid Lahlou
SIF Founding President
USE OF RESOURCES STATEMENT (CER)

The CER is certified by statutory auditors (Ernst & Young)

<table>
<thead>
<tr>
<th>EXCLUSIVE USE</th>
<th>Allocation per expenditure item of funds raised from the public and used in 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>SOCIAL MISSIONS</td>
<td>€32,683,361 €21,718,727</td>
</tr>
<tr>
<td>FUNDRAISING EXPENSES</td>
<td>€3,014,593 €3,014,593</td>
</tr>
<tr>
<td>OPERATING COSTS</td>
<td>€3,034,683 €2,779,376</td>
</tr>
<tr>
<td>TOTAL EXPENDITURE FOR THE PERIOD RECORDED IN THE INCOME STATEMENT</td>
<td>€38,732,637 €27,512,697</td>
</tr>
<tr>
<td>PROVISIONS</td>
<td>€67,280</td>
</tr>
<tr>
<td>RESTRICTED FUND ALLOCATIONS</td>
<td>€5,314,721</td>
</tr>
<tr>
<td>SURPLUS</td>
<td>€732,277</td>
</tr>
<tr>
<td>GRAND TOTAL</td>
<td>€44,846,915</td>
</tr>
</tbody>
</table>

Those uses are funded by the following resources:

<table>
<thead>
<tr>
<th>RESOURCES</th>
<th>Resources collected in 2019 + income statement</th>
<th>Monitoring of resources raised from public and used in 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance of unallocated and unutilized funds raised from the public at the start of the period</td>
<td>€3,574,394</td>
<td></td>
</tr>
<tr>
<td>FUNDS RAISED FROM THE PUBLIC</td>
<td>€27,654,367 €27,654,367</td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE FUNDS</td>
<td>€0</td>
<td></td>
</tr>
<tr>
<td>GRANTS &amp; OTHER PUBLIC SUBSIDIES</td>
<td>€10,900,430</td>
<td></td>
</tr>
<tr>
<td>OTHER INCOMES</td>
<td>€715,285</td>
<td></td>
</tr>
<tr>
<td>INCOME FOR THE PERIOD RECORDED IN THE INCOME STATEMENT</td>
<td>€39,270,082</td>
<td></td>
</tr>
<tr>
<td>REVERSAL OF PROVISIONS</td>
<td>€62,160</td>
<td></td>
</tr>
<tr>
<td>BALANCE OF UNUTILIZED RESTRICTED FUNDS CARRIED OVER FROM PREVIOUS PERIODS</td>
<td>€5,514,672</td>
<td></td>
</tr>
<tr>
<td>NET ALLOCATED FUNDS RAISED FROM THE PUBLIC (cf. allocated funds table)</td>
<td>€639,727</td>
<td></td>
</tr>
<tr>
<td>GRAND TOTAL</td>
<td>€44,846,915 €28,294,095</td>
<td></td>
</tr>
</tbody>
</table>

Total expenses financed by funds collected from the public in 2019 spent in 2019: €16,832,838

% of 2019 fundraising resources spent in 2019: 61%

Ratio private fundraising 2019/ private fundraising 2019: 10.9%

USE OF RESOURCES (TOTAL USES 2019: 44.8 M€)

The total amount spent in 2019, namely 38.7 million euros, is made up of 2019 project costs (32.7M€), fundraising costs (3M€) and operating costs (3M€).

The breakdown of the 2019 expenditure is detailed below:

- 72.9%: Missions 2019, primarily in terms of international actions.
- 11.9%: Social missions to be accomplished: Funds to expand over upcoming years out of which SIF does not take any operating costs or fundraising costs.

Spending on social projects fell slightly from 35.5M€ in 2018 to 32.7M€ (-8%) due to the planned closure of our migrant accommodation centers mid 2018.

VOLUNTARY CONTRIBUTIONS IN KIND

<table>
<thead>
<tr>
<th>ASSESSMENT OF VOLUNTARY CONTRIBUTIONS IN KIND</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Missions</td>
</tr>
<tr>
<td>Volunteering</td>
</tr>
<tr>
<td>Fundraising costs</td>
</tr>
<tr>
<td>Benefits in kind</td>
</tr>
<tr>
<td>Operating costs and other expenses</td>
</tr>
<tr>
<td>Donations in kinds</td>
</tr>
<tr>
<td>Total</td>
</tr>
</tbody>
</table>

Whether in social emergencies or socio-educative and professional integration, the commitment and availability of our volunteers (817 in 2019) allow us to carry out concrete actions to help people in need: solidarity meals, food aid package, groceries and solidarity packages, marauding etc.

In 2019, we also benefited from significant in-kind donations to our programs in Syria, in addition to those intended for our beneficiaries in France.
Indonesia, Iraq, Palestine, Somalia, Syria.
In the conflict zones in which SIF works, increased violence has created huge waves of refugees and displaced persons. Incomplete, with no sanitation facilities, electricity or insulation, many of the collective shelters are overcrowded, and unsuitable for housing and preserving the dignity of families. Yet, these shelters are vital, particularly for safeguarding their health, privacy and human dignity.

Focus SYRIA
In the Dar’a region, SIF has repaired 266 damaged houses, providing decent housing to families particularly severely affected by the conflict. Over the course of the winter, we distributed winter kits containing coats, scarves, hats, boots and gloves to 5,842 people in the majority-Kurdish internally displaced persons camps at Fafine in the Tall Rifaat area north of Aleppo.

Bangladesh, Chad, Indonesia, Jordan, Mali, Nigeria, Pakistan, Palestine, Somalia, Syria.
In 2019, in its World Water Development Report, the UN highlighted that more than 2 billion people in the world continue to lack access to drinking water and sanitation facilities. This situation is being exacerbated by major entropic and natural humanitarian crises, such as the Rohingya refugee crisis in Bangladesh, the earthquake in Indonesia and the conflict in Yemen, etc.

Focus NIGERIA
In Farm Center camp, SIF has helped improve the living conditions of 18,000 people through a project that involved drilling boreholes, constructing water points and installing latrines. We also helped build the capacities of community-based organisations to maintain water supply and sanitation facilities. Hygiene kits were thus distributed to 1,431 women.

Focus PAKISTAN
SIF has been continuing with our project in the tribal areas of Orakzai district, rehabilitating 50 hectares of abandoned land and constructing 80 household latrines. In 2019, the Pakistan field office renewed our integrated project to help farmers and artisans, who went on to supply 4,600 food parcels and 3,950 sets of children’s clothes to families during Ramadan and Eid, thereby fostering local economic development for vulnerable communities with an impact that is felt all year round.

Focus MADAGASCAR
As part of our project to promote well-being and access to high quality education for children from the disadvantaged neighbourhoods of Antananarivo through awareness-raising sessions for parents and school support classes, we were able to identify 750 children struggling at school and select 50 households for family support. 389 families were supported through sponsorship. In Morombe, SIF continued our project to tackle school dropout and exclusion by rehabilitating 2 classrooms and organising inclusive education training to enable teachers to adapt to all types of student. More than 1,200 children and 160 families attended awareness-raising sessions on the rights of the child.

1 - Food and Agriculture Organization of the United Nations
2 - United Nations Educational, Scientific and Cultural Organization
In France, Secours Islamique France intervenes in social emergency and inclusion, fighting against precariousness and exclusion. Our mission is to help families and people in the direst situations: families with or without children, homeless, single mothers.

**MISSIONS IN FRANCE**

2.2 million €

**ADVOCACY**

0.2 million €

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### SOCIAL EMERGENCIES

1.6 million €


Provinces: Lyon, Nantes, Saint-Brieuc, Caen, Laval, Rennes, Lorient, Cherbourg-Octeville, Coutances, Yann, Bapaume, Quiévrain, Valenciennes.

As a result of successive economic crises and the rise in unemployment, there is an ever increasing number of people and families in ‘social distress’, i.e. homeless, penniless, and/or suffering from family-related, socio-economic and health issues. These problems lead to exclusion and to an increase in the number of homeless people.

**Focus SOCIAL PATROLS**

In 2019, 1,192 people benefited from the services provided through the 139 patrols carried out by SIF volunteers during the winter and summer (heatwave) periods. Our teams of between 3 and 5 trained volunteers, who are overseen by an advisor, go out to meet people living in the streets 3 times a week throughout the year (Tuesdays, Fridays and Sundays). The teams help people with their housing (registering them with the 115 emergency housing service), health care and benefits claims.

Our social-educational and professional integration services are a counter-part of our social emergencies work. It is vital that the most vulnerable people are provided with rapid support, as the longer a person lives with poverty and insecurity, the harder it is for him to regain his rights and reassume his responsibilities by himself.

**Focus DOMICILIATION**

The SIF welfare services support programme Domiciliation was set up in December 2012 with the opening of the Massy day centre (CAJ). People of no fixed abode who wish to claim benefits must be able to provide the authorities with an address.

In 2016, a social worker was recruited to manage this program through a grant awarded by the Essonne departmental directorate of social cohesion (DDCS9114). Since then, nearly 1,250 people have benefited from this welfare services support. Social check-ups are also available to keep them informed about the key administrative procedures and help them complete them.

In 2019, SIF continued with its advocacy work by making institutions aware of the working conditions of our teams within crisis situations and by calling on them to improve humanitarian aid mechanisms. We campaigned for France to promote children’s rights in its foreign policies and provided our expertise in national and international fora to address water and sanitation issues.

**REALISING THE RIGHTS OF THE CHILD**

To mark the 30th anniversary of the Convention on the Rights of the Child, SIF worked with other organisations and in partnership with Bayard Jeunesse to publish a booklet (330,000 copies) on children’s rights for kids aged between 7 and 12 years old. The aim was to raise children’s awareness of their rights so that they are then able to defend them.

SIF was also involved in the collective dynamic “Des la convention aux actes”, an initiative that brought together 35 organisations. SIF officially delivered a booklet containing 69 recommendations to the French Ministry for Europe and Foreign Affairs. SIF has notably been involved in the Coordination Humanitaire et Développement (CHD) Children’s Group. After having been re-elected to the group’s steering committee in March 2016, SIF oversaw the group’s advocacy campaigns.

In March 2019, SIF also joined Coalition Éducation, a group of 20 French civil society organisations calling for the right to inclusive and high quality education for all.

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Advocacy is Secours Islamique France’s 3rd social activity, in addition to our international projects and our programmes in France. Drawing on issues encountered in the field, the aim of our advocacy work is to ensure that the voices of the people most in need are heard by policymakers and that their fundamental rights are respected inclusively, unconditionally and without discrimination.
NOTE ON SUBSIDIARIES & AFFILIATES

Note on subsidiaries and affiliates (for details of financial flows, see the accounts and reports published on our website):

DOTASIF - The Secours Islamique France endowment fund, DOTASIF, has been managing Waqf donations from SIF (by endowment each year of all Waqf donations net of expenses) since 2010. The statutory purpose of DOTASIF is to earn a return on these Waqf investments and pass this onto SIF for its social projects.

DOTASIF manages entirely the waqf donations that SIF receives every year in a way to optimize their cost effectiveness - through real estate purchase- and to facilitate its monitoring by the donors.

DOTASIF generates rental profitability in particular thanks to SIF, one of the tenants, which provides a significant payment guarantee.

In 2019, DOTASIF transferred its 2018 net profit of €33,664, gained fund to the water and sanitation programme being implemented in the drought-affected areas of Tharparkar in Pakistan.

SAS SOLECOINSERT - The simplified joint-stock company, Société par Actions Simplifiée SOLECOINSERT, created on 10th January 2019 has been set up to manage SIF’s secondhand clothes shop (Vet’Sol). To grow the proceeds from this activity, SIF, a non-profit organisation, needs to split from Vet’Sol (partly to finance our humanitarian projects, but mainly to maintain and develop Vet’Sol in accordance with social economy and solidarity legislation).

SCI SIFMASSY - The Société Civile Immobilière SCI - a type of non-trading management company) SIFMASSY is the owner of the building in which the SIF administrative head office is based in Massy (department 91). It made more sense for SIF to purchase our offices via a SCI than directly. SIF holds 14,999 of SCI SIFMASSY’s 15,000 shares; the remaining share is held by DOTASIF. As in previous years, SIF has extended our traditional rental agreement with the SCI for 10 rue Galvani in Massy (91).

SCI SIFINVEST - In September 2019, SIF purchased 100% of the Société Civile Immobilière SIFINVEST’s shares as it is the owner of our historical premises that we rent in Saint-Denis (93) and that, in the future, could be transformed into a large space for the most vulnerable people living in Seine-Saint-Denis.

SCI SIFHABITAT - The Société Civile Immobilière SIFHABITAT, created on 10th January 2019 has been set up to manage any future properties purchased for social projects in France, such as day centres and/or accommodation centres like the one SIF is already managing in Massy. SIF holds 99 of the SCI SIFHABITAT’s 100 shares; the remaining share is held by DOTASIF. The SCI had no tenants in 2019 as it has not yet purchased any property.

RESERVE POLICY

SOURCE OF FUNDS
As defined by the law, unspent funds (general funds - excluding waqf and Zakât El Maal funds) may appear as a surplus of resources (result), then be placed in free reserves. In order to ensure the sustainability of our projects, the SIF SA has approved putting 6 month’s budget cover into the free reserve, outside of self-financed programmes. As for dedicated funds, they can not be included in reserves in any circumstances. They are recorded as unutilized funds and always used for their intended purpose (according to the donors’ wishes). It is worth noting that at SIF, WAQF donations are allocated to a waqf reserve for DOTASIF and Zakât El Maal donations will go to the project reserve created for them.

RESERVES MANAGEMENT RULES
Precautionary principles are applied to the utilisation of SIF reserves, which may be invested. The aim of this investment is to prevent the depreciation of these reserves pending their use. To ensure any urgent funding needs can be met, some of this secure investment must remain available for withdrawal at any time. A further portion can be invested as long as it can be accessed within a reasonable and workable timeframe. All reserves are properly and transparently managed.

RESERVES AT THE END OF 2019
- Free reserve: 12 million C which is enough to cover the cost of our humanitarian programmes for 6 months.
- Projects reserve : 9 million C.

3 - Waqf Inalienable donations from which any profit made is used on SIF social and humanitarian projects.
4 - Predominantly cash flow
5 - Described in «source of funds» section.
THE ESSENTIAL, SIGN OF CONFIDENCE

At SIF, it is essential to publish our balance sheet and the cost of our activities in France and abroad. The Essential is a summary of our annual report; it clearly and concisely sets out our accounts and interventions. This document also proves our transparency, guaranteed by the label "Don en Confiance".

OUR PROJECT

Founded in 1991, Secours Islamique France (SIF) is an international Non Governmental Organisation of solidarity dedicated to reducing poverty and vulnerability in France and around the world without any proselytism nor discrimination.

We intervene wherever humanitarian and social needs require the mobilization of emergency response as well as the implementation of development programmes and advocacy actions. On the international level, SIF is mainly active in four sectors: Education and child welfare, Food security and livelihood, Water and sanitation, Shelter and accommodation. In France, our organisation is active in fighting against poverty and exclusion: Social emergency, Socio-educational and professional integration and Solidarity economy.

Our ambition is to reinforce and develop our humanitarian and social missions in the above mentioned sectors, in order for SIF to be a major humanitarian and social actor, faithful to its Muslim values, completely a part of French and global NGOs’ fabric. SIF is fully committed in human development, good living together and respect for the environment (cf. Associative project & strategic plan).

OUR OPERATING MODEL

In 2019, SIF relied on 108 employees in France, 584 expatriates and local employees in countries of intervention. In France, around 817 volunteers support our organisation.

Most of these resources (70% for a total of 39.3 million euros, in 2019) are almost entirely private donations collected in France in response to different campaigns launched by SIF via internet, mailing or even during numerous events and meetings organised with partners all over France.

Our organisation is also supported (28% new resources) by several institutional donors such as the Ministry of Foreign Affairs and International Development, the Agence Française du développement (AFD) or the United Nations agencies (Unicef, UNHCR ...).

DYNAMIC OF CONTINUOUS IMPROVEMENT

As a part of our internal audit process, we carry out internal and external audits (statutory auditor, Don en confiance...) to monitor our management. Impacts of our programmes, are also assessed both internally and externally (by development partners, etc.).

STATUTARY AUDITORS

SIF obtained unqualified certification of its 2019 audited accounts by the Statutory Auditor EY (Ernst & Young). The accounts of DOTASIF and SIFMASSY have also been fully certified by the statutory auditors Global Audit. The accounts of all our entities are available on our site.

DON EN CONFIANCE

"Don en Confiance" a labelling body that audits non-profit organisations that receive public donations. SIF has been working under this label since 2011 and is committed to upholding its governance, management and communication principles and rules of conduct.

All the information of the Essential are extracted from the Annual Report or the certified accounts. All those documents certified are available on our website: www.secours-islamique.org

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