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Secours Islamique France (SIF) is a national and international solidarity Non-Governmental Organisation that has been working in France and around the world for over 25 years, taking action wherever there are humanitarian and social needs to be addressed.

VISION
Secours Islamique France believes in a more just and caring world where the basic needs of vulnerable people are met.

MISSION
Secours Islamique France is committed to reducing poverty and vulnerability in France and around the world, without proselytising or discriminating.

SIF takes action wherever there are humanitarian and social needs that require emergency relief, development programmes and advocacy campaigns.

ACTIVITIES
Abroad, Secours Islamique France works mainly in four sectors:

- Education and promotion of child welfare
- Food security and livelihoods
- Water, sanitation and hygiene
- Shelter and accommodation

In France, SIF focuses on three areas to tackle insecurity and exclusion:

- Social emergencies
- Social-educational and vocational integration
- Solidarity economy

Alongside our operational aid activities, Secours Islamique France has developed advocacy campaigns to inform and make the public and international community aware of the living conditions of the most vulnerable communities.

Our messages are primarily disseminated to policymakers in order to prompt them to find new resolutions to difficult situations.
VALUES
Secours Islamique France is built on Islam's human values of solidarity and respect for human dignity, which are central to everything we do.

Solidarity
Through our commitment, values and projects, SIF advocates for the creation of a human solidarity that transcends both differences and borders. We focus on solidarity and sharing with disadvantaged people, and with the organisations that support them, through partnerships.

Respect for human dignity
SIF particularly strives to ensure respect for human dignity and, in all our solidarity initiatives and approaches, we make genuine efforts to learn about and understand the specific social, cultural and religious backgrounds of the people we help. Furthermore, we work to ensure we can all live well together through an ethics of respect for otherness.

PRINCIPLES
Ever since our creation, Secours Islamique France has undertaken to respect the principles that form the basis of humanitarian action:

Fairness & inclusiveness
> To help the most vulnerable, fairly and with humanity, and regardless of origin, gender, culture, religion, political beliefs or affiliations, etc.
> To always strive to achieve these objectives, even under difficult conditions.
> To also apply these principles to staff and management boards.

Neutrality & independence
> To abstain from taking sides in conflicts and crises.
> By remaining independent from all political, economic, financial or religious organisations.

Responsibility & transparency
> Towards beneficiaries to provide them with the assistance they need in the most appropriate manner, particularly by considering the longer-term impacts of the aid provided.
> Towards donors by using their donations properly and conscientiously.
> More generally, by adopting a socially and environmentally responsible approach and ensuring compliance with contracts and commitments.

SPECIFIC EXPERTISE WORKING TOWARDS ONE GOAL
In order to have greater impact when helping the most vulnerable, SIF, with its wealth of diversity and interculturality, seeks to be a leading humanitarian and social actor. In keeping with our Muslim values and as an integral part of the French and international NGO network, SIF is fully committed to:
> Human development
> Living well together
> Respecting the environment

Focusing our work on these 3 key pillars, SIF uses our experience and funding, provided mainly by our donors, to conduct swift, ambitious and increasingly integrated projects. In implementing these projects, we ensure that we honour humanitarian principles and Muslim ethics when using the donations collected.

AUDITS AND REGULATIONS WITH WHICH SIF COMPLIES
1. External auditors for the annual certification of our accounts (published on www.secours-islamique.org).
2. Don en Confiance, a labelling body that audits non-profit organisations that receive public donations. SIF has been working under this label since 2011 and is committed to upholding its governance, management and communication principles and rules of conduct.
3. Donors for subsidised programmes.
2019 was particularly intense in terms of the challenges encountered and of the activities that Secours Islamique France (SIF) has worked hard to achieve, and which were made possible through the support of our private and institutional donors. We have deployed all our resources, particularly in the Middle-East and the Sahel, to increase our efforts to support the most vulnerable in order to alleviate their suffering.

Our 2019 reports – this president’s report, the activity report and the financial report – contained in this document describe the developments in the programmes we have been carrying out in the countries in which SIF works and our determination to increase and improve our support to vulnerable communities, even if our contribution remains relatively small when compared to the scale of the needs to be met. Crises have intensified and, in certain cases, deteriorated (Palestine, Syria, Yemen, for example) and the figures are alarming. According to the FAO, 1 in every 9 people in the world suffers from chronic hunger and, according to the United Nations, 2.2 billion people, or 29% of the world’s population, are without access to drinking water services...

MID-TERM REVIEW OF OUR STRATEGY

Given these exponentially rising needs and, as we shall see below, our increasingly complex and difficult working conditions, it was essential that SIF conducts a review of our strategic objectives for 2017-2021 at the mid-point of our strategic plan.

In October 2019, our Board of Directors approved the strategic review, confirming the continuation of all the strategic approaches defined after having readjusted some of the medium to short-term expectations.

In particular, SIF remains fully committed to our three pillars of human development, living well together and respecting the environment, and we used this occasion to remind our teams of the importance of quality markers for ensuring our commitments are met.

Human development

Conscious of the vulnerability of human beings, SIF always adopts an approach that is tailored to the specific needs of different groups. We apply the minimum standards, including ensuring human dignity, so as to meet people’s basic needs and help with their development. We ensure both the well-being and the autonomy of the people we support.

During our mid-term strategy review in 2019, for our international work, we reiterated the importance of both our emergency remit and our orphan programmes. In relation to this, my visit to Palestine in February 2019 was a truly special moment as it enabled me to spend time with the beneficiaries we have been supporting since their childhood and who have developed successful careers.

For France, we reaffirmed our commitment to developing housing solutions for migrants and occupational integration solutions for young people. SIF, being deeply concerned about the situation of rough sleepers, of which there are over 140,000 according to the FAS, wishes to play an active role in the generous response to the need to create more decent accommodation facilities.

Officially founded on 10th January 2019, SIFHABITAT is to contribute to this response by acquiring property in which to open reception centres and accommodation facilities.

SOLECOINSERT, created on the same date, is to run our second-hand clothes shop that supports occupational integration and the solidarity economy.

Finally, SIF INVEST, purchased in 2019 as it was the owner of our premises in Saint-Denis, is laying the foundations for a large space to be set up for the most vulnerable people living in Seine-Saint-Denis.

Living well together

Aware that diversity is an asset, SIF promotes and works to build a solidarity that transcends our differences. In our programmes, which are aimed at a range of target audiences, we ensure that each person is included and is able to make a contribution. We are expanding the activities we conduct in partnership with different humanitarian and social organisations. We help to re-examine the generally accepted ideas that stigmatise or marginalise individuals.

In 2019, our Executive Director and I continued our work with the Vivre Ensemble group, while our executive team ramped up the number of activities carried out with other operational organisations, both in France and abroad. The quality and impact of our interventions for the most vulnerable depend on these partnerships and on the way in which we complement each other in terms of our expertise. All of our work with the platforms and groups to which we belong is aligned with our living well together approach.
In addition, we can affirm that our SIF codes and charter also contribute to our 2 pillars of improved human development and living better together. In 2019, we continued to deliver awareness-raising sessions to our staff in France and abroad on the risk of fraud, corruption, harassment and all forms of abuse. Our teams also ran workshops on our overall specific child safeguarding policy, which applies to a number of our beneficiaries.

The Coordination SUD charter, ‘A Shared Set of Ethics’, was co-signed by SIF and the other members of Coordination SUD in 2019.

Respecting the environment
Aware of the fragile nature of our planet, SIF factors in our human impact on the environment and puts measures in place to reduce this. We take environmental phenomena into account when designing our humanitarian and social programmes and include solutions to help people adapt to the impacts of climate change. It is important to bear in mind that water shortages will affect 40% of the world’s population in 2050, therefore taking these impacts into consideration and seeking solutions are essential.

Over the course of 2019, SIF worked to strengthen our environmental policy, which sets out our commitments and our intervention and internal operations strategy for respecting the environment. We have formalised the responsible practices that need to be upheld (significantly reducing our energy consumption, recycling, solid waste management, green procurement, etc.) and embarked on a programme to offset our carbon footprint.

At the forefront of our programmes, we strive to increasingly focus our aid on helping the most vulnerable communities adapt to climate change and on ensuring the sustainable management of natural resources or, as a minimum, recognising that natural resources are limited. For example, in order to safeguard drinking water, saline water was used to irrigate farmland in Pakistan, and runoff from around local wells was used to create market gardens in Chad.

INCREASINGLY DIRE HUMANITARIAN WORKING CONDITIONS

When we talk about humanitarian conditions, we are above all thinking of the living situations of the most vulnerable, as well as of our staff’s working arrangements and the conditions under which we carry out our projects.

We consider it important to highlight the challenges we are facing to ensure that French humanitarian work maintains its freedom of action. We have noted that humanitarian principles have sometimes been weakened or disputed and, in conjunction with the groups in which we are actively involved, we have worked hard over the last twelve months to defend and protect these principles.

![Humanitarian principles that are being undermined](image)

*Humanitarian principles that are being undermined*
In some situations, constraints are being placed on us by governments, who impose rules on our programme implementation that almost amounts a tax on aid, and who try to influence our freedom to choose the most relevant action and resources for helping vulnerable communities.

More generally, at the international level, stricter anti-terrorist laws are weakening the humanitarian space, particularly in the very many conflict zones around the world. While we recognise the legitimacy of these foreign policy provisions introduced by governments, and are perfectly willing to consolidate our procedures and practices to counter terrorism, we consider it important to stress that concrete measures need to be taken to offset the negative impact of these provisions and enable humanitarian aid to be provided based on the principles of humanity, impartiality, independence and neutrality.

Programmes to be safeguarded
The anti-terrorist rules imposed by donor governments can increase the risks faced by staff working in particularly tense regions where the slightest perceived non-neutrality can be extremely dangerous. We therefore have to increase the security of our NGOs and sometimes, when resources allow, continue with our programmes despite the withdrawal of aid from certain donor governments, as in Gaza, which is suffering from extreme poverty.

We are also advocating for the swift resolution of the problems encountered when making money transfers to certain countries or areas targeted by anti-terrorist rules as these are hampering the programmes of NGOs and thus preventing aid from reaching the most vulnerable. SIF has worked with the relevant institutions to develop work plans that were put in place in 2019 in an attempt to overcome these barriers.

In addition, we are receiving more and more requests from donors asking us for confirmation that we are properly reinforcing our procedures. As stated above, we are entirely committed to combatting terrorism; however, we fear that the added bureaucracy of these reinforced procedures will ultimately have an adverse effect on people and communities in need.

Support service conditions to be monitored
Although the vast majority of our programmes are implemented in other countries, and although our migrant accommodation programmes have not been extended in the short-term (while we identify suitable premises), we are continuing to monitor migrant reception conditions in France. We are also working with our peers both to overturn the policy being imposed on us of managing some migrants’ cases differently to others and to fight against their shameful treatment.

To this end, I co-signed an open letter that was published in Le Monde newspaper in July 2019 to highlight the extremely poor reception and accommodation conditions in holding centres in mainland France, as well as in Mayotte, the poorest French department.

Buoyed by these good intentions and the substantial support that we have gratefully received, and drawing on Muslim values that themselves are aligned to universal values, SIF must continue to help build a more just and caring world where the basic needs of vulnerable people are met.
2019, thanks to the donations we received, SIF was able to provide food aid to nearly 1,816 people in Aden in Yemen through food parcels.

As part of the L’eau ne se mérite pas, c’est un droit! (water isn’t earned, it’s a right) campaign, SIF attended the 2019 Exhibition for French Mayors to advocate for universal access to water and sanitation.

During the Tables du Ramadan, SIF and the 100 volunteers that helped us each day served up a record 41,000 meals to fasting and non-fasting beneficiaries.

To celebrate World Children’s Day, SIF organised a parade, drama activities and sporting events, and distributed presents in Malagasy primary schools in Morombe.

SIF continued our efforts to help vulnerable communities gain access to water by rehabilitating 923 water points and 9 boreholes in 2019 for over 56,000 beneficiaries.
In a school in the Palestinian camp of Al Amari, SIF held workshops on recycling materials to make furniture for schools and for the community.

Jessica Houara-d’Hommeaux, Fethi Harek and Sébastien-Abdelhamid attended the third annual SIF Solidarity Cup held in both Paris and Lyon to support the schooling of 3,000 children in need.

SIF has considerably consolidated and expanded our directly managed sponsorship programmes, particularly in Mali, Madagascar, Pakistan and Palestine. We supported nearly 7,000 orphans in 2019.

In Mali, SIF is working in 30 Koranic schools to improve the well-being of children and young talibés, and to provide them with occupational and social integration opportunities.

Rachid Lahlou, the president of SIF, inaugurated a SAFE-certified cheese production plant at the Al Azhar University institute of research in Gaza. The project promotes the identification of good agricultural and dairy practices.

In a school in the Palestinian camp of Al Amari, SIF held workshops on recycling materials to make furniture for schools and for the community.
2019 IN FIGURES

New income in 2019
€39.3 million

Income in euros

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<th>Donations</th>
<th>Grants and other private funds</th>
<th>Other income</th>
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<td>€27.7 million</td>
<td>€10.9 million</td>
<td>€0.7 million</td>
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Secours Islamique France received funding from 79,000 private donors in 2019.
SIF was also able to make use of €498,778 of voluntary contributions in kind (donations in kind and volunteer work).

Staff in 2019

- Staff in France (average full-time equivalent): 108
- Staff abroad (expatriate and local employees): 584
- Volunteers: 817

In 2019, SIF had 14 international field offices and a presence in 14 other countries through our partners.

Expenditure (total 2019 expenditure: 44.8 million euros)

The total amount spent in 2019, namely 38.7 million euros, includes 2019 project costs (32.7 million euros), fundraising costs (3 million euros) and operating costs (3 million euros).

Expenditure as a %
- Social projects budget spent and to be committed: 84.7%
- Fundraising costs: 6.7%
- Operating costs: 6.8%
- Provisions and surplus: 1.8%

Social projects budget spent and to be committed: 84.7%

- 72.9%: 2019 Projects
  - 5% France, i.e. €2,221,801
  - 67.5% International, i.e. €30,263,023
  - 0.4% Advocacy, i.e. €198,537

- 11.9%: Social projects budget to be committed
  Allocated funds for which SIF will pay no more operating or fundraising costs.
  The majority pertain to funds received at the end of the financial year and which could not be allocated during that year.
In 2019, our teams once again found themselves dealing with consistently longer and often more intense crises. Both in France and abroad, we increased the volume of the work we carried out and reinforced our programmes.

MAJOR HUMANITARIAN CRISIS

During humanitarian emergencies, SIF seeks to provide the most effective response possible to meet the needs of vulnerable people, even in the most difficult of circumstances. This commitment can most clearly be seen on the ground, whether through our work in conflict countries such as Syria and Yemen or through our teams in the Sahel, where the situation is deteriorating due to ever increasing crisis factors, or again through our work to address the Rohingya crisis in Bangladesh.

After 5 years of war, Yemen is suffering one of the most serious humanitarian crises in the world. If no action is taken to bring an end to the conflict, this situation is likely to deteriorate further. According to the United Nations, two-thirds of the population are suffering from food insecurity and require urgent humanitarian aid. SIF was finally able to obtain visas for our evaluation team to visit the country and lay the groundwork for opening a field office there. During this visit, a food assistance campaign was carried out during Ramadan.

A large island in the Indian Ocean, Madagascar remains spared from wars and conflict. Of little geopolitical interest, this island nation suffers in silence and receives little media attention. This is despite the fact that it is one of the poorest countries in the world and two-thirds of its population live below the poverty line. It suffers from cyclical natural disasters, such as the floods of January 2019 that affected more than ten thousand people. SIF activated its disaster contingency plan while continuing with our other programmes to reduce exclusion in Antananarivo and Morombé in the south.

In Bangladesh, SIF continued to provide support to the Rohingyas in the camps at Cox’s Bazar in the south of the country, which I myself have visited. These camps continue to house a large number of extremely deprived people. The country also suffers from the recurring effects of climate change. In partnership with the Bangladeshi NGO Friendship, SIF has implemented an access to education project for primary and secondary school children in the ‘Chars’ (islands) in the north of the country.

Mali is still suffering from a conflict that has been raging for more than eight years and which has spread from the north towards the centre of the country. According to OCHA, over 3.5 million people are food insecure or are at risk of food insecurity. SIF is providing tangible responses to this situation through direct food aid and by putting in place grain banks. SIF has also been continuing with our other programmes, such as the project to support talibé children in Koranic schools in Bamako and Mopti, in the centre of the country, which includes a fundamental social inclusion component.

The crisis in Syria started in 2011 and has become one of the most complex we have ever had to manage. This crisis has led to the widespread destruction of the country’s infrastructure. SIF has been continuing with our housing, school and sanitation system rehabilitation programmes. I personally visited the displaced persons camps in Faïne, in the majority Kurdish region of Tall Rifaat north of Aleppo, as part of a winter kit distribution campaign.

I had the opportunity to visit Gaza for the first time during Ramadan in 2019. I was extremely proud to see the results of all the work that has been carried out by our teams since our field office opened there in 2008, particularly given the difficult and tense situation in the country. SIF has been continuing with our programmes to help the most vulnerable, especially children. We have also enhanced the approach we use to assist farmers so as to promote greater autonomy and better quality crops.

IN FRANCE

SIF has continued with our long-term programmes (day centre, shelters), as well as with our seasonal activities (distributing food parcels in prisons during the month of Ramadan) and ad hoc campaigns (Eid teas) to tackle exclusion and help people in the most precarious situations in the 91 and 93 departments. Nearly 20% of women and 30% of single-parent families suffer from insecurity in France, hence the importance of our women’s shelter that meets a pressing need for emergency outreach. The majority of beneficiaries, in the latter stages of pregnancy, received healthcare support from our teams.

Another specific SIF project in France is the “Tables du Ramadan”, which proves to be extremely popular each year. In 2019, we served nearly 41,000 meals to an average of over 1,000 people every evening. The “Tables du Ramadan” are an opportunity for SIF to tangibly put our values and vision into action, namely our dedication to serving others, altruism, and welcoming, helping and supporting the poorest, the most vulnerable, isolated and sick, the elderly, children, young people and all those who knock on our door.

OUR ORPHANS PROGRAMMES

In 2019, SIF decided to no longer use sponsorships set up through our partner IRW so that we can oversee our programmes more closely. At the same time, we have developed a participatory sponsorship approach, which enables us to positively and sustainably change the living conditions of orphans, their families and communities by setting up long-term projects that also have an impact on the environment.
in which they grow up. Furthermore, thanks to the long-term support of our donors, SIF has increased the number of our individual orphan sponsorships in Palestine, Mali and Pakistan. We have also embarked on a scheme to sponsor orphans in Madagascar.

PROMOTING CHILDREN’S RIGHTS
There are nearly 265 million children out of school worldwide. 142 million of these children live in areas of violent conflict; furthermore, in 2018, one in every two refugees was a child. It is against this backdrop that our team has continued its advocacy efforts to convince the French government to do more to promote children’s rights in its foreign policy. SIF has particularly focused on this area in our work as part of the Coordination Humanitaire et Développement (CHD) Children’s Group, for which we manage the advocacy campaigns.

To mark the 30th anniversary of the Convention on the Rights of the Child, SIF, in partnership with Bayard Jeunesse, joined forces with other organisations to publish a booklet for children explaining their rights. SIF has also been working with 35 other organisations on a joint initiative to influence France’s domestic and foreign policies, and encourage the government to give greater priority to children’s rights, through publication of a booklet containing 69 recommendations for policymakers.

SOLIDARITY EVENTS
A number of solidarity campaigns were launched in 2019, including a social media campaign, the funds collected from which were allocated to a range of different projects. In addition to the annual SIF CUP, we also launched appeals to provide psychosocial support to 700 young Palestinian refugees, to help 6,000 children go back to school in Madagascar, Somalia and Pakistan and to drill 27 wells in Chad during the month of Ramadan.

The third annual SIF CUP took place in November in Lyon and Paris. The aim of this event, which was sponsored this year by Jessica Houara and Fethi Harek, was ‘School for all’ and enabled us to help 3,000 children back to school. The tournament concluded with trophies being awarded to the winning teams, along with signed photos from the patrons, much to the delight of the participants. Many other events were carried out during 2019, with our teams working tirelessly to organise mobilisation and fundraising campaigns, such as our solidarity evening during Ramadan.

ORGANISATIONAL CHALLENGES
The SIF organisational framework is constantly being adapted to take changes in our commitments and experience into account to ensure that our various activities are organised efficiently.

In 2019, we embarked on a management system modelling exercise in order to streamline some of our administrative tasks, provide rapid access to a single point of information and introduce paperless processes for some of our internal documents.

We published the legal Gender Equality Index in 2019, for which we scored 95 points out of 100. This result demonstrates our organisation’s commitment to ensuring there is a greater gender mix at all levels. The commitments that have been made by the SIF Executive Management team since 2015 to ensure women have equal access to positions of responsibility and are appointed to our management body, the Executive Committee, are proof of the priority SIF affords to this issue.

SIF intends to continue with our efforts in order to improve on this score and make continuous improvements.

SIF has also created a Social and Economic Committee, ahead of this becoming mandatory on 1st January 2020 following changes to French labour legislation. Set up to replace the DUP (single delegation of staff), a new team of members and deputies were elected from among employees in November 2019 for a term of four years.

Through our staff, both our employees in France and abroad and our volunteers, SIF has successfully achieved our objectives. We would like to sincerely thank all of you for your professionalism and commitment.

We would also like to thank our 79,000 active donors, who are constantly at our side, responding to our appeals for donations and supporting our campaigns.
Through our International Operations and Programmes Department, SIF has been helping the most vulnerable in Africa, the Near East, Asia, Europe and the Caribbean for almost 30 years. In coordination with our local and international partners, SIF strives to meet the needs of people affected by climate disasters or conflict. We work on the ground to improve shelter and access to basic services for people in these emergency situations through programmes that are adapted to both the context and the needs of the most vulnerable. We also take action to reduce these communities’ vulnerabilities as part of a longer-term approach of improving their resilience and enabling them to rebuild their lives sustainably and with dignity.

The areas in which SIF works are as follows:

> Shelter and accommodation for vulnerable people: constructing or rehabilitating shelters, schools, community infrastructure and housing and healthcare centres, etc.

> Access to water and hygiene: the right to water has been recognised as a basic human right by the UN General Assembly and SIF works to implement this right through projects to drill wells, install sanitation facilities, promote hygiene and supply water tanks, etc.

Another of SIF’s objectives is to ensure the food and nutritional security of people affected by the increasingly frequent food crises that have been occurring over the last few years. Thus SIF’s activities include distributing food, supporting training and developing income-generating activities, etc.

Access to education and child welfare, in both development and emergency situations, is also a priority for SIF and we work to ensure this through our orphan sponsorship, educational, and school construction and rehabilitation programmes, etc.

The tools and procedures that SIF is steadily developing are helping us to improve the way we manage our activities and thus enhance the quality of our projects. They are also helping to inject momentum into the process of incorporating seasonal projects into programmes to improve the food security and livelihoods of the most vulnerable people and increase the number of orphans under “direct management”.

In its global report on food crises, the FAO indicated that, in 2019, over 113 million people around the world were on the brink of famine, most of whom were in Africa.

We are seeing a sharp rise in food insecurity, with the leading causes being climate shocks and conflicts, and these are having severe impacts on nutrition and health.

Our approach: This is participatory and encourages the responsible involvement of all stakeholders. It addresses communities’ real needs by adapting agro-pastoral farming systems to climate change and providing women with equal access to the proceeds of their work.

2019 budget: 9 million euros

Project countries: Chad, Haiti, Indonesia, Iraq, Kenya, Lebanon, Madagascar, Mali, Niger, Nigeria, Pakistan, Palestine, Senegal, Somalia, Syria, Yemen

Key achievements:

- More than 100,000 people received food parcels during Ramadan and more than 14,000 animals were distributed during Eid Al Adha, specifically in Mali, Senegal, Chad, Niger, Palestine, Pakistan, Iraq, Lebanon, Somalia and Kenya.
- 4,000 kilos of seed for subsistence crops and 4,000 sachets of vegetable seed for market gardens were distributed and 120 farmers trained in Haiti.
- In Palestine, 25 hectares of farming and domestic land were rehabilitated and 20 water tanks were installed.

SHELTER AND ACCOMMODATION

In the conflict zones in which SIF works, increased violence has created huge waves of refugees and displaced persons. Incomplete, with no sanitation facilities, electricity or insulation, many of the collective shelters are overcrowded and unsuitable for housing and preserving the dignity of families. Yet, these shelters are vital, particularly for safeguarding these people’s health, privacy and human dignity.

Our approach: To improve access to accommodation and to healthcare services for vulnerable people by building and rehabilitating temporary shelters and accessible community infrastructure.

2019 budget: 1.3 million euros

Project countries: Indonesia, Iraq, Palestine, Somalia, Syria

Key achievements:

- 266 damaged houses rehabilitated in the Dar’a region in Syria.
- The living conditions of 60 families from the village of Marana in Indonesia were improved following the construction of semi-permanent shelters.
- In Somalia, 60 households threatened with expulsion from a camp were provided with kits containing essential items.

FOOD SECURITY AND LIVELIHOODS

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In 2019, in its World Water Development Report, the UN highlighted that more than 2 billion people in the world continue to lack access to drinking water and sanitation facilities. This situation is being exacerbated by major entropic and natural humanitarian crises, such as the Rohingya refugee crisis in Bangladesh, the earthquake in Indonesia, and the conflict in Yemen, etc.

Our approach: SIF is committed to strengthening our activities to ensure universal access to drinking water, and to suitable sanitation and hygiene services, prioritising the most vulnerable and focusing on integrating our efforts with food security, livelihood and children’s programmes.

2019 budget: 3.8 million euros

Project countries: Bangladesh, Chad, Indonesia, Jordan, Mali, Nigeria, Pakistan, Palestine, Somalia, Syria.

Key achievements:
• Over 18,000 people supported in Farm Center camp in Nigeria through the drilling of boreholes, the construction of water points and the installation of latrines.
• 55,000 people benefited from the rehabilitation of water and sanitation systems in Syria.
• More than 400 families in the West Bank gained access to drinking water and wastewater treatment systems were installed in 80 homes.
• In Bangladesh, 13,250 boreholes and 1,640 wells were rehabilitated, improving access to water for 24,290 people.

More than half of all children in the world live under the threat of war, poverty or gender discrimination. According to UNESCO (the United Nations Educational, Scientific and Cultural Organisation), nearly 258 million children aged between 6 and 17 do not attend school, which equates to nearly a sixth of the world’s children in this age group.

Our approach: In both emergency and development situations, SIF implements projects to nurture and support formal and informal education by adapting to local settings. SIF’s added value is the work that we do with the children overlooked by other development programmes and who partners find difficult to reach.

2019 budget: 15.9 million euros

Project countries: Albania, Bangladesh, Bosnia, Chad, Chechnya, Ethiopia, Haiti, India, Indonesia, Iraq, Jordan, Kenya, Kosovo, Lebanon, Madagascar, Mali, Niger, Nigeria, Pakistan, Palestine, Senegal, Sri Lanka, South Africa, South Sudan, Syria, Yemen.

Key achievements:
• 7,000 orphans sponsored.
• More than 1,200 children and 160 families received awareness-raising on the rights of the child in Madagascar.
• 8 schools in Haiti were provided with teaching materials, 880 manuals, as well as 160 kits (uniforms, school kits).
• In Lebanon, 765 children affected by the conflict in the country received psychosocial support through our various activities.
• 3,000 children have been able to return to school in a healthy and inclusive environment in Iraq.
Ever since 2009, the north-east of Nigeria has been at the centre of a conflict that has triggered a large-scale humanitarian crisis. The influx of people seeking refuge in towns and internally displaced persons camps is exacerbating food shortages while the fragility of health and water supply infrastructure is placing pressure on the availability of basic goods and basic services. In 2019, there were 1.8 million internally displaced persons in Nigeria and 7 million people required humanitarian aid.

In Farm Center camp, SIF has helped improve the living conditions of 18,000 people through a project that involved drilling boreholes, constructing water points and installing latrines. We also helped build the capacities of community-based organisations to maintain water supply and sanitation facilities.

Hygiene kits were distributed to 1,431 women and awareness-raising sessions on gender-based violence and child protection were delivered to 1,650 people.

Furthermore, nutritional and food security support was provided to 4,000 households through the distribution of food parcels during Ramadan.

Somalia is one of the poorest countries in the world and is suffering from one of the longest humanitarian crises ever known. The nearly 30 years of civil war in the country has caused the collapse of political institutions, the destruction of social and economic infrastructure, internal displacement and mass emigration. This already unstable situation has been exacerbated by a series of climate shocks and a succession of droughts and floods.

In 2019, SIF provided assistance to displaced persons in the Kismayo camp complex in southern Somalia through projects that focused on food security, shelter and access to water.

In addition, 855 households received food aid in the form of coupons or poultry and 850 other households saw their access to water improve.

1,105 families received food parcels during Ramadan and 1,000 more (or 7,092 people) were provided with meat as part of the Eid Al Adha project.
In 2019, Haiti, a country at risk from climate hazards, continued to suffer from a severe economic and social crisis marked by wide-scale social unrest as people protested against the rising cost of living. SIF therefore continued our project to sustainably re-launch educational activities in the areas affected by Cyclone Matthew in 2016, rehabilitating 26 schools and distributing 900 school grants.

In addition, SIF implemented a project to provide access to inclusive and effective education to children attending basic education state schools in Belle-Anse.

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In Morombe, SIF continued our project to tackle school dropout and exclusion by rehabilitating 2 classrooms and organising inclusive education training to enable teachers to adapt to all types of student.

More than 1,200 children and 160 families attended awareness-raising sessions on the rights of the child in July 2019. SIF is also supporting rural development and the community-based resilience of vulnerable groups.

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In addition, SIF implemented a project to provide access to inclusive and effective education to children attending basic education state schools in Belle-Anse.

Through this project, 8 schools have been provided with teaching materials, and 880 manuals and 160 kits (uniforms, school kits) were distributed.

In this same area, SIF carried out a food security project for high-risk communities affected by climate shocks. We distributed 4,000 kilos of seed for subsistence crops and 4,000 sachets of vegetable seed for market gardens: we trained 120 farmers’ leaders, created and monitored 12 farmers’ field schools, and helped 450 beneficiaries through Argent Contre Travail (money for work) activities.
In Senegal, SIF opted to focus on two main project themes in 2019, namely Education and Food Security.

SIF has developed a project to protect the children living in the most vulnerable communities in Dakar, predominantly via sponsorship. A total of 732 orphans, and 724 households (guardians, siblings), were assisted in 2019 and a new contingent will be added in 2020. We have also been implementing the Aqiqa programme, which has 900 child beneficiaries, and distributed presents during Eid to 1,039 children and vulnerable young students.

Senegal is situated in the Sahel band, which is affected by recurrent climate and food crises that erode the resilience of vulnerable communities.

SIF has thus decided to set up a productive social safety nets programme. It is aimed at vulnerable yet self-driven young people and women in the peri-urban areas of Dakar (120 young project initiators in the first year), as well as selected vulnerable households in the suburbs of Dakar and in two departments in Tambacounda.

In Mali, one of the field office’s objectives is to sustainably improve the food security of the most vulnerable people.

To this end, 39,180 people were provided with food parcels during Ramadan through food coupons that they could use at shops opened by the young talibé involved in the socio-economic integration programme. 48,350 people received bull meat for Tabaski (Eid al Adha). SIF is also working to revitalise grain banks in Mopti, Socoura, Fatoma and Sio to provide assistance to 5,692 vulnerable households.

Another of our aims is to reduce conflict, specifically by improving the way Mali’s young people use social media and the internet.

SIF has opted to provide support to talibé children and young people excluded from society to improve their living conditions and social inclusion. We have thus set up a project in Bamako and Mopti for which 100 young people have been identified and 10 leaders selected, which involves delivering social negotiation and skills training. In addition, SIF has ensured healthcare is being provided to talibé children in preparation for their integration into formal education. 400 children have been identified and registered for the recently launched sponsorship programme.
SIF has been working in the south of the country on a project to provide sustainable access to water and sanitation to the host communities of 16 villages and displaced persons from neighbouring countries in Maigama, Sido and Djako. 3,141 people from Chad, who have returned from CAR, as well as the host communities in the Logone Oriental and Logone Occidental regions, have also been given financial support.

In addition, SIF has provided food assistance to the most vulnerable households in these regions to cover the food gap, i.e. the period before the harvest when the food stored from the previous year has run out. We have also implemented a food security and resilience project for displaced persons and host communities in Monts de Lam. This has notably involved distributing money transfers and training 335 beneficiaries on compost-making techniques. SIF has set up a project to reduce people’s vulnerability by improving community and institutional resilience, assisting 1,150 households during the month of Ramadan and during Tabaski.

Also this year, we conducted a situation analysis of groups of vulnerable children in Ndjamena in preparation for a forthcoming child welfare and education project.

Lebanon is on the front line of the humanitarian crisis in Syria and this country of 4 million inhabitants is now also hosting around one million Syrian refugees. This influx of people is having a profound impact on the host communities, the economy, public services and infrastructure, which are no longer able to meet people’s needs. As a result, there are particularly high levels of poverty and food insecurity, and there are 3.3 million vulnerable people in need of humanitarian assistance.

It is against this backdrop that SIF has initiated psychosocial support activities for 765 children affected by the conflict.
In Iraq, years of war have largely destroyed public infrastructure and claimed the lives of a huge number of civilians. The conflict has also devastated agricultural resources and led to the displacement of large swathes of the population. Inhabitants are currently limited in their ability to return to their home regions due to alleged violations of their protection. Already under severe strain, Iraqi civilians are now being forced to deal with a worrying deterioration of their rights.

In addition, the return of internally displaced persons increases competition for basic services within communities and can sometimes create inter-community tension.

SIF has been working in Iraq since 2016, implementing emergency programmes to meet the immediate food security and education needs of the population. For example, SIF is focusing on helping 3,000 children regain access to education within a healthy and inclusive environment.

In Syria, years of war have largely destroyed public infrastructure and claimed the lives of a huge number of civilians. According to the United Nations Development Programme, there are 11.7 million people in need of humanitarian aid, 5 million of whom are particularly vulnerable. Although the level of violence has fallen in certain regions, the impacts of the conflict are still being felt and the crisis remains extremely complex and severe.

The extreme vulnerability of Syria’s population is due to the widespread destruction of infrastructure and the shrinking economy. It is estimated that 83% of the country’s population are living below the poverty line.

SIF is providing assistance to people in Syria by rehabilitating housing and schools, conducting protection and education activities and by improving access to basic services. As a result of our rehabilitation programmes, 55,000 people have regained access to sanitation and water systems.

In the Dar’a region, SIF has repaired 266 damaged houses, providing decent housing to families particularly severely affected by the conflict. Over the course of the winter, we distributed winter kits containing coats, scarves, hats, boots and gloves to 5,842 people in the majority-Kurdish internally displaced persons camps at Fafine in the Tall Rifaat area north of Aleppo.

In addition, the return of internally displaced persons increases competition for basic services within communities and can sometimes create inter-community tension.

SIF has been working in Syria since 2011, implementing emergency programmes to meet the immediate food security and education needs of the population. For example, SIF is focusing on helping 3,000 children regain access to education within a healthy and inclusive environment.
Palestine currently an extremely difficult situation due to constant tension in the Gaza Strip and in the West Bank. SIF has been working in the country since 2008, helping the most vulnerable communities through water, child protection, livelihood and food security projects.

In 2019, SIF focused on providing psychosocial support to people affected by the conflict in Gaza through a project that assisted 580 children, 150 young people and 550 single mothers.

In the West Bank, the SIF teams provided support to the poorest orphans by issuing grants to 368 vulnerable families.

The Palestine field office continued its partnership with Al Azhar University in Gaza, helping 150 farmers to improve the quantity and quality of their harvests while respecting the principles of sustainable agriculture.

Priority was also given to farming through our project to rehabilitate more than 25 hectares of farm and domestic land, and install 20 water tanks. The field office team rehabilitated the water networks of a number of villages, providing water to more than 400 families in the West Bank, and set up a wastewater treatment system for 80 households.

Jordan is one of the countries most affected by the Syrian crisis, notably due to both the influx of refugees and the severe economic crisis from which the country has been suffering since 2014. The refugee population, from both Syria and Palestine, is mainly to be found in urban areas. Palestinians are becoming increasingly vulnerable due to restrictions to the UNRWA1 Palestinian refugee aid budget. Given this situation, in 2019, SIF focused on renovating sanitation facilities, specifically toilets in the UNRWA schools attended by Palestinian refugees.

The Jordan field office also helped improve the health of these children by distributing hygiene kits and conducting handwashing awareness-raising sessions in schools. SIF introduced another school support project in the Karak district.

The field office team helped renovate the sanitation facilities of 6 schools through this project, which also included delivering hygiene promotion sessions to 1,765 schoolchildren and 241 teachers.

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1 United Nations agency in charge of providing aid to Palestinian refugees.
Bangladesh, one of the poorest countries in the world, is particularly exposed to climate hazards that, according to forecasts, are set to become increasingly frequent due to climate change. Since 2017, more than 700,000 Rohingya have fled neighbouring Myanmar and taken refuge in Cox's Bazar camp in the south of the country, a camp that is now home to a very dense and poor population.

In partnership with the NGO Terre des Hommes, SIF has set up a project to improve public health through the provision of water, sanitation and hygiene services. To date, we have helped 24,290 people gain access to water by rehabilitating 13,250 boreholes and 1,640 wells.

In the north of the country, SIF has introduced a project in partnership with the NGO Friendship to improve access to fair and inclusive education for 120 children and adolescents and 260 adults in the district of Kurigam. The project supports the running of 4 schools and 13 adult learning centres.

The education establishments in the region suffer from a number of operating issues (teacher absenteeism, lack of infrastructure, frequent closures, etc.), which lead to low levels of school enrolment and a high number of children having to repeat the school year or dropping out of school altogether.

Pakistan remains a country severely affected by poverty and by a lack of access to water. It is also extremely vulnerable to climate change (suffering from flooding, desertification, landslides, etc.). In addition, the country is being plagued by a number of internal conflicts, particularly in the tribal areas in which we work.

SIF has been continuing with our project in the tribal areas of Orakzai district, rehabilitating 50 hectares of abandoned land and constructing 80 household latrines. In 2019, the Pakistan field office renewed our integrated project to help farmers and artisans, who went on to supply 4,600 food parcels and 3,950 sets of children’s clothes to families during Ramadan and Eid, thereby fostering local economic development for vulnerable communities with an impact that is felt all year round.

In Islamabad, SIF assisted 4 centres that support 260 children by rehabilitating their water facilities, providing them with meat and holding 48 awareness-raising sessions on hygiene, children’s rights and nutrition.

In Tharparkar district in the south, SIF has been helping communities most vulnerable to water scarcity through a project to tackle the effects of drought. SIF has thus built 20 latrines for remote schools, while also focusing on water and hygiene awareness-raising, and has rehabilitated 10 water points to improve water quality.
On 28th September 2018, a 7.5 magnitude earthquake (Richter scale), followed by a series of aftershocks, occurred in the province of Sulawesi. A tsunami, triggered by the earthquake, hit the provincial capital of Palu, leaving nearly 2,200 people dead and 165,000 people internally displaced. The houses of numerous families were destroyed or severely damaged, meaning that emergency humanitarian assistance was required.

To meet the identified needs, SIF worked with our partner YKMI to implement a shelter project.

We constructed semi-permanent shelters to improve the housing conditions of 60 families in the village of Marana.

In addition, around thirty community representatives were provided with training to improve their construction skills so as to ensure the future maintenance of the shelters. We also helped improve sanitation conditions by providing awareness-raising sessions on good hygiene practices to 300 households, and 381 families affected by the earthquake were targeted by our food distribution campaigns during Ramadan.

Food insecurity, already at alarmingly high levels before the current crisis, is being further exacerbated by this conflict. In 2019, we provided food parcels to 1,816 people from 300 households in Aden during Ramadan.

SIF has also been making preparations to open our own field office in the country (scheduled for 2020), which will be responsible for implementing food security, shelter and water, sanitation and hygiene projects.

Tens of thousands of civilians have lost their lives since the start of the conflict in Yemen, and the humanitarian situation of those who have survived is cause for extreme concern. The people of Yemen are living in abject poverty. The United Nations estimates that there are 3 million internally displaced persons within the country and two-thirds of the population, i.e. more than 24 million people, are in need of emergency humanitarian assistance. The population is also dealing with a recent cholera outbreak, as well as with the more general destruction of the country’s economic, civic and medical infrastructure.

Food insecurity, already at alarmingly high levels before the current crisis, is being further exacerbated by this conflict. In 2019, we provided food parcels to 1,816 people from 300 households in Aden during Ramadan.

SIF has also been making preparations to open our own field office in the country (scheduled for 2020), which will be responsible for implementing food security, shelter and water, sanitation and hygiene projects.
**Orphan sponsorship**

2019 was a pivotal year for orphan sponsorship within SIF. Our field offices improved their capacity to manage orphans thereby meaning that our sponsorship projects are now totally independent (and are no longer implemented via partners). The children sponsored receive a monthly grant to cover their schooling and healthcare costs. The programme seeks to offer a holistic support service that includes providing each orphan with health insurance, for example. In addition, many field offices run related activities for the families of orphans and their communities to help build their capacities. The Participatory Sponsorship programme has been developed to enable donors to pool their funding contributions and finance activities for children (school and psychosocial support) and their relatives (income-generating activities), as well as awarding grants.

In 2019, 7,000 orphans received individual grants. When including the families and communities receiving support via the Participatory Sponsorship programme, our orphan sponsorship project helped more than 10,000 beneficiaries.

Budget utilised: €5,027,908  
Project theme: 🧑‍🤝‍🧑

**Aqiqas**

In 2019, aqiqas were distributed in Senegal and Pakistan. In Senegal, 10 social centres, which care for 721 children, received meat parcels. In Pakistan, 4 centres that look after 266 orphans received meals through this programme. These meals provide the children with the calories and nutrients they need for their health and education. The regularity of this meal distribution project also enables the centres to make operating budget savings and reallocate the funds to educational, medical and psychosocial services. A total of 789 aqiqas were distributed in 2019.

Budget utilised: €148,634  
Project theme: 🚜

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**Ramadan**

During Ramadan 2019, nearly 100,000 people benefited from the generosity of our donors. For several years now, the SIF teams have been working hard to increase the impact of these projects by integrating them into food security projects. We respect beneficiaries’ dignity by enabling them to do their own shopping, sometimes at shops run by people who have also been supported by SIF projects. In addition, we are focusing on increasingly working with local suppliers rather than wholesalers to support small businesses and short-circuit retail. In countries such as Pakistan, the cooperatives trained by our field offices then go on to deliver food parcels to our other project beneficiaries.

The countries involved in the Ramadan project in 2019 were Mali, Senegal, Chad, Indonesia, Palestine, Iraq, Lebanon, Yemen, Somalia, and Kenya.

Budget utilised: €1,853,631  
Project theme: 🌍

**Eid Al Adha**

In 2019, more than 130,000 people were supported by our projects during Eid Al Adha. The meat from nearly 14,000 animals (sheep or similar) was distributed during Eid, thus enabling these 130,000 plus people to benefit from this source of protein and share what, very often, was their only meat-based meal of the year with their family and community.

As with the Ramadan project, SIF works constantly to improve these projects to enhance their impact and quality. This is why we are limiting animal imports and the use of large-scale suppliers. We also adhere to strict technical specifications that cover animal welfare, Muslim ethics and environmental standards. The countries involved in the Eid Al Adha project in 2019 were Mali, Senegal, Chad, Niger, Palestine, Pakistan, Iraq, Lebanon, Somalia and Kenya.

Budget utilised: €1,646,378  
Project theme: 🏛️

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9 Based on the prophetic tradition, this programme enables donors to provide, not only a sheep, but an entire meal to families in need or vulnerable children to celebrate a birth.
“SIF is founded on the human values of Islam, those of solidarity and respect.”
The SIF Mission Sociale France teams work to tackle insecurity and exclusion.

People in precarious situations, families with or without children, the homeless (often single men and, increasingly, young people) and socially isolated women are the main groups targeted by SIF’s support services, assistance and activities.

These services include outreach, emergency social assistance and social integration support, all of which is provided through our patrols, our day centre, our shelters, our emergency accommodation centres and our social grocery shop in Saint-Denis (department 93).

After having carried out emergency and stabilisation work, SIF has started to introduce integration support through accommodation and housing, as well as through employment and the solidarity economy.

The aim of the Mission Sociale France teams is to help people living in France’s major cities affected by unemployment and poor housing.

As a result of successive economic crises and the rise in unemployment, there is an ever increasing number of people and families in ‘social distress’, i.e. homeless, penniless, and/or suffering from family-related, socio-economic and health issues. These problems lead to exclusion and to an increase in the number of people with nowhere to live. These include people with jobs, also known as the working poor.

This situation has meant we have had to adapt our social support and outreach services in line with public policy, and put emergency facilities in place to provide an immediate response to needs that include access to food, hygiene and to administrative and social rights.

2019 budget: €1.6 million

Cities in which we work: Île-de-France: Aubervilliers, Bois d’Arcy, Fleury-Mérogis, Fresnes, La Courneuve, Livry Gargan, Massy, Meaux, Melun, Nanterre, Osny, Poissy, Porcheville, Râuc, Saint-Denis, Saint-Ouen, Stains, Versailles, Villepinte, Villetteanese.

Provinces: Bapaume, Brest, Caen, Cherbourg, Coutances, Nantes, Laval, Lorient, Octeville, Quievrechain, Rennes, Saint-Brieuc, Valenciennes, Vannes.

Key achievements:
• 139 patrols and 1,192 people visited.
• 41,000 meals served at the Tables du Ramadan.
• 1,000 meals served at the solidarity dinners in Saint-Denis.
• 592 people registered at the Day Centre in Massy.
• 96 women housed at the shelter in Massy.
• 9,000 parcels distributed to inmates of around twenty prisons.
• 121 people assisted as part of the winter plan programme in Massy and Livry Gargan (from November 2018 to March 2019).

Our social-educational and professional integration services are a counterpart of our social emergencies work. They follow on from our social emergencies care and outreach programmes, helping people and families in hardship and supporting them to become steadily more independent by setting them on integration pathways, which consist of several steps:
• hygiene;
• access to rights;
• health;
• training;
• sustainable employment;
• stabilisation accommodation and individual housing.

It is vital that the most vulnerable people are provided with rapid support, as the longer a person lives with poverty and insecurity, the harder it is for them to regain their rights and reassume their responsibilities on their own.

2019 budget: €0.6 million

Cities in which we work: Île-de-France: Aubervilliers, Massy, Saint-Denis. Provinces: Lyon.

Key achievements:
• 177 families (equating to 401 beneficiaries) supported through Epi’Sol
• 387 assisted by the welfare services provided by SIF (provision of an administrative address for people of no fixed abode to enable them to complete their administrative procedures and gain access to benefits).
SOCIAL EMERGENCIES

RECEPTION FACILITIES

**Men’s emergency winter accommodation centre**
In 2019, the departmental management team of Cohésion Sociale 91 once again asked SIF to provide accommodation for around a hundred men, who were able to spend winter indoors from 2nd January to 31st March. Our 70-person capacity shelter centre (MAB) meant we were able to expand our emergency accommodation support in the department of Essonne. This centre receives people of no fixed abode who call the emergency 115 housing support number. In addition to providing reception and accommodation services, the aim of this centre is also to direct people towards the relevant services and support them until they find a permanent housing solution.

**The Livry Gargan shelter (MAB)**
In partnership with the CCAS10 and under the leadership of the regional accommodation and housing directorate DRHIL 11 93, SIF opened a winter shelter in a gymnasium made available by the Livry Gargan municipality. In 2019, SIF provided shelter for 5 weeks to 17 socially isolated men referred to us by the 93 department’s 115 call centre. They received comprehensive support from our social workers: a bed, food, social support (benefit claims, evaluation, referrals, healthcare).

**The Massy day centre (CAJ)**
The CAJ was set up in December 2012 through a grant received from the Prefecture of Essonne and funds from our donors.

Since then, the number of beneficiaries has steadily doubled. In 2019, there were 592 people registered with the day centre. Whether referred to us by the sector’s social workers or coming to us of their own accord, these people are taken care of by our social team. We provide them with food aid, laundry facilities, showers, clothing and an understanding review of their situation. The warmth of the welcome at our centre means people feel safe to recount their life stories, which have often been marked by break-ups and sometimes violence, and are able to start building their resilience by re-forging social ties.

The day centre is on the front line of social emergencies. The strength of our team resides in our cohesion, our proximity to the centre’s users and our conviction that these people have the inner strength to overcome their problems. Our job is to help them regain their confidence and dignity as, after all the setbacks and problems they have suffered, they have often lost all hope of a better future.

During Eid Al Fitr and Eid Al Adha, the SIF Massy teams organised two events for the day centre’s beneficiaries. During these celebratory meals, we distributed over 500 presents and sweets to all members of the families in attendance, both parents and children.

**The Massy women’s shelter (MAB)**
Insecurity in France affects nearly 20% of all women and 30% of single-parent families12. Women also suffer from exclusion, particularly in the Paris region where there are insufficient reception facilities to support them.

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10 Centre Communal d’Action Sociale  
11 Direction Régionale et Interdépartementale de l’Hébergement et du Logement  
The Massy night shelter thus meets a real need for emergency accommodation.

In 2019, we supported 196 socially isolated women, the majority of whom were in the latter stages of pregnancy. We ensure they are able to access all of their rights; however, our priority remains their medical care and the shelter advisor refers them to local health services. This women-only centre requires specific professional knowledge and skills for which the SIF team members are now widely recognised.

SOLIDARITY PARCELS AND MEALS

SIF dinners
In partnership with the municipality of Saint-Denis and the charity Les Petites Sœurs des Pauvres, SIF oversaw the distribution of 1,800 meals provided by the municipality in the building once again loaned to us by Les Petites Sœurs des Pauvres.

This social and solidarity activity provides the homeless of Saint-Denis with a hot meal served under conditions that ensure their dignity. Our social workers spend time with them to guide them towards the relevant social services and/or administrative support.

“Tables du Ramadan”
The “Tables du Ramadan” is one of Mission Sociale France’s flagship projects. Set up under a marquee in Saint-Denis, this pop-up restaurant is open every evening during the month of Ramadan.

With the help of around one hundred volunteers, more than 1,300 full and varied meals are served each day to beneficiaries of all ages, origins and religions. This solidarity restaurant provides vital food aid to people in need, as well as an opportunity to spend time in fraternity, friendship, solidarity and discussion.

The marquee provides people of different generations and cultures with a place to meet, eat and talk together. A take-away service has also been set up to enable families with young children and the elderly and disabled to take their meals home with them.

During Ramadan 2019, we served 41,000 meals. During Eid, a day of celebration was organised for the beneficiaries and their children during which meals were served to more than 600 beneficiaries and over 400 presents were distributed.

Ramadan parcels
In addition to our flagship ‘Tables du Ramadan’ project, SIF provides support to prison inmates and distributed nearly 9,000 food parcels to inmates in around twenty prisons in the Ile-de-France region and in the north and west of France.

This food parcel distribution campaign was organised in conjunction with the chaplains and management of the prisons concerned. Each inmate that registered with the programme received a parcel delivered either by SIF volunteers or directly by the chaplains.
SOCIAL PATROLS 93

In 2019, we saw a considerable rise in the number of homeless people in the Seine-Saint-Denis area (93 department), a large proportion of whom are families and single mothers. Over the last 10 years, the SIF social patrols have helped us to get out and meet people who are excluded from society. These patrols enable us to forge, maintain and develop social ties by providing people with blankets, duvets, food and hygiene kits so that they can survive the winter with their basic conditions met and their dignity intact.

In 2019, 1,192 people benefited from the services provided through the 139 patrols carried out by SIF volunteers during the winter and summer (heatwave) periods. Our teams of between 3 and 5 trained volunteers, who are overseen by an advisor, go out to meet people living in the streets 3 times a week throughout the year (Tuesdays, Fridays and Sundays). The teams help people with their housing (registering them with the 115 emergency housing service), health care and benefits claims.

The SIF social patrols are carried out in around a dozen towns throughout the 93 department in partnership with the Seine-Saint-Denis housing and accommodation directorate DRIHL 93 (Direction Régionale et Interdépartementale de l’Hébergement et du Logement), the 115 emergency phone service, the SIAO, the Samu Social, the Red Cross and Restos du Cœur.

SOCIAL PATROLS 91

Using the experience gained in Seine-Saint-Denis, SIF introduced a pilot patrol in 2019 that covers the area from Massy to Orsay via Verrières-le-Buisson. From April to August, 3 volunteers carried out patrols every Friday evening in a van containing hygiene kits, food kits, clothes and blankets. We met around 6 people each night, the majority of whom were men. The life stories of these people, who now find themselves living in their cars, under the portico of a building or under a bridge, are always very moving.

Over the course of our patrols, the beneficiaries increasingly confide in us, explaining why they dropped out of society and describing the spiral that led to them ending up alone and with nowhere to live. Some of them had been living completely normal lives, which then fell apart due to the emotional trauma of a marriage breakdown or job loss. With the help of 115 and other organisations, we were able to offer housing solutions to the majority of the women we met.

ACCOMMODATION/HOUSING 91 PROGRAMME

The accommodation/housing programme based in Evry has been running since 2013. In 2019, we housed women referred to us by the programme manager SIAO13.

SOCIAL-EDUCATIONAL AND VOCATIONAL INTEGRATION DOMICILIATION 91

The SIF welfare services support programme Domiciliation 91, was set up in December 2012 with the opening of the Massy day centre (CAJ). People of no fixed abode who wish to claim benefits must be able to provide the authorities with an address. In 2016, a social worker was recruited to manage this programme through a grant awarded by the Essonne departmental directorate of social cohesion (DDCS9114). Since then, nearly 1,250 people have benefited from this welfare services support. Social check-ups are also available to keep them informed of and help them complete the necessary administrative procedures.

SIF works in close conjunction with a number of vocational integration bodies, such as the local organisation, Dynamique Embauche et Atout PLIE. We also work with CRE15 and SNL16 to provide permanent housing solutions. To this end, we submitted 14 rehousing applications in 2019, 8 of which were approved.

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13 Service Intégré d’Accueil et d’Orientation – Integrated Reception and Referral Service
14 Direction Départementale de la Cohésion Sociale de l’Essonne
15 Collectif de Relogement en Essonne – Essonne Relocation Collective
16 Solidarités Nouvelles pour le Logement – New Solidarities for Housing.
THE SOLIDARITY GROCERY SHOP - EPI’SOL

In 2007, SIF opened a ‘solidarity and grocery’ shop, Epi’Sol, in Saint-Denis for use by the inhabitants of Saint-Denis and Saint-Ouen. It enables beneficiaries (upon validation of their case-file) to purchase food and hygiene products at a price that is equivalent to 10% of their retail value. In 2019, Epi’Sol provided support to 177 families, i.e. 401 people, helping them to make substantial savings and teaching them how to manage a budget. To enhance this support, workshops on eating a balanced diet were also delivered by a dietician.

PANIER SOLIDAIRE, AUBERVILLIERS

For four years now, and in partnership with the Aubervilliers municipality’s social welfare centre CCAS17, SIF has stood in for Restos du Cœur during the months of July and August. This social programme provides food parcels to low-income families. In 2019, 203 families benefited from this food aid programme, including a large number of elderly people and single-parent families. The beneficiaries are signed up to the programme by a social worker, following which our volunteers provide them with a parcel each week that contains basic food products (rice, pasta, oil, etc.), fresh fruit and vegetables and hygiene products (nappies, etc.).

To celebrate Eid, we organised two events in Aubervilliers and Saint-Denis. Over 400 children received presents and sweets during an informal tea party. We also organised a host of activities for the children throughout the day, including a clown show, the reading of fairy tales and the playing of board games, etc.

ADDITIONAL SOCIAL ACTIVITIES DURING THE SUMMER PERIOD

EMERGENCY FOOD PARCELS

During the summer, a period when many other charitable organisations are closed, SIF worked in partnership with the CCAS in Saint-Denis to distribute food parcels to families in urgent need of food aid.

DISTRIBUTION OF MEAT PARCELS

In order to enable families to properly celebrate Eid Al Adha, SIF distributed nearly 400 meat parcels to migrants at the Plaine-Saint-Denis centre, to our solidarity grocery shop beneficiary families, as well as to the beneficiary families of the Panier Solidaire in Aubervilliers.

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17 Centre Communual d’Action Sociale.
“SIF works to build a solidarity that transcends our differences.”
As SIF’s third social activity, in addition to our international projects and our programmes in France, our advocacy work seeks to influence public policy in France and abroad in order to increase the impact of projects on the living conditions of the world’s most vulnerable people.

Drawing on our expertise and on issues encountered in the field, the aim of our advocacy campaigns is to ensure that the voices of the people most in need are heard by policymakers and that their fundamental rights are respected inclusively, unconditionally and without discrimination.

In 2019, SIF continued with this advocacy work by making institutions aware of the working conditions of our teams in crisis situations and by calling on them to improve humanitarian aid mechanisms. We campaigned for France to promote the rights of the child in its foreign policies and provided our expertise in national and international fora to address water and sanitation issues.

### ADVOCACY

**2019 budget:** €198,537  
**Geographic areas:** France and abroad  
**Topics covered:**
- International humanitarian law
- Access to water, sanitation and hygiene
- The rights of the child
- Protection of forcibly displaced persons and migrants

**Key achievements:**
- Took part in the International Conference of the Red Cross and Red Crescent to encourage the respect of international humanitarian law and introduce initiatives to protect children in conflict situations.
- Participated in a World Water Week round table session on access to water in the Sahel to highlight the difficulties of working in the region and ensuring access to WASH services in crisis situations or areas of instability.
- Contributed to developing France’s foreign WASH strategy.
- Submitted a recommendations’ booklet to the French Ministry of Foreign Affairs to ensure the rights of the child are more thoroughly incorporated into France’s foreign policy.
REPORTING ON THE CHANGING NATURE OF CRISIS

According to OCHA\(^1\), 131.7 million people needed emergency aid in 2019; however, only 93.6 million of these people received help. Out of the 24.88 million dollars required to cover their humanitarian needs, only 13.87 million dollars of funding was secured. Due to the complexity of current humanitarian crises and the constant need for action, SIF remains highly committed to highlighting and discussing this new humanitarian situation.

Throughout 2019, SIF was involved in monitoring the implementation of France’s humanitarian strategy, Stratégie Humanitaire de la République Française (2018-2022), working with the French Ministry of Europe and Foreign Affairs (MEAE) on coordination bodies such as the humanitarian consultation group (Groupe de Concertation Humanitaire). As a field practitioner, SIF shared our experience of the most pressing issues, which include the shrinking of humanitarian space and the barriers we face to providing humanitarian aid based on humanitarian principles. The MEAE is currently organising the 5th National Humanitarian Conference. As a member of the steering committee, SIF has been involved in the preparatory work for this conference, ensuring that priority issues currently being encountered by humanitarian agencies on the ground are properly taken into account.

RAISING AWARENESS OF THE RISKS FACING PROJECTS FOUNDED ON HUMANITARIAN RIGHTS PRINCIPLES

As one of the key challenges facing humanitarian aid in 2019, the impacts of anti-terrorist legislation on humanitarian programmes have been a key focus of SIF’s work as part of groups such as Coordination Sud and VOICE.

We have shared our experience and contributed to joint advocacy campaigns targeting key stakeholders in both France and Europe. More and more legislative measures to tackle terrorism have been adopted, which are having direct and indirect impacts on the humanitarian organisations working in areas occupied by identified terrorist groups. This increasingly strict and complex legislation can impact on project implementation and safety, with the shrinking of humanitarian space becoming an ever greater risk. Regardless of whether this forms part of governments’ legitimate foreign policy and security measures, tangible action needs to be taken to offset the adverse effects of this legislation and enable humanitarian aid to be provided that is based on the principles of humanity, impartiality, independence and neutrality.

PROMOTING COMPLIANCE WITH INTERNATIONAL HUMANITARIAN LAW

In December 2019, SIF attended, as an observer, our first ever International Conference of the Red Cross and Red Crescent, a key humanitarian assistance event. SIF reaffirmed our commitment to helping the most vulnerable in order to alleviate suffering and preserve human dignity. During a plenary session, Mahieddine Khelladi, our Executive Director, highlighted the values and expertise of our organisation, focusing specifically on our work to promote well-being and the respect of children’s rights, particularly during crises. SIF encouraged all stakeholders to uphold international humanitarian law and implement specific initiatives to ensure child protection in conflict situations.

As part of this advocacy work to protect civilians and uphold international humanitarian law, in November 2019, SIF co-signed a declaration on the use of explosive weapons in populated areas, along with the UN and other humanitarian agencies. The aim was to influence international discussions on this topic and call on governments to formalise their commitments to regulate the use of these types of weapon.

\(^1\) Source: OCHA (United Nations Office for the Coordination of Humanitarian Affairs), Global Humanitarian Overview 2019.
The use of these weapons in populated areas is one of the major causes of injuries to civilians during armed conflicts, and also leads to internal displacement.

**IMPROVING THE PROTECTION OF PEOPLE WHO ARE FORCIBLY DISPLACED**

In 2019, SIF continued our political and grassroots campaigns to highlight the situation of civilians fleeing conflicts or disasters and who, as a consequence, are forcibly displaced. In November, SIF signed up to the international GP20 campaign launched by the UN Protection Cluster. It seeks to improve the global prevention, protection and solutions available for people displaced within their own country.

In 2019, the UN estimated that there were 70.8 million forcibly displaced people around the world, the majority of whom (41.3 million) were internally displaced. SIF works with people who have been internally displaced by conflicts and insecurity, as well as by natural disasters and the impacts of climate change.

**PROMOTING A RESPONSIBLE DEBATE ON MIGRATION IN FRANCE**

As a member of the Coordination Sud Migration Commission, SIF helped to put forward the position of non-profit organisations during the parliamentary debate on migration issues that took place in France in October 2019.

We reiterated the need for a fair and responsible debate on migration and promoted a vision that takes the complexity of migratory phenomena into account. We also advocated for a debate that helps break down commonly held beliefs, such as the link between development and migration control, and that seeks to tackle xenophobic prejudices and the criminalisation of migrants.

**LEAVING NO-ONE BEHIND WHEN PROVIDING ACCESS TO WATER, SANITATION AND HYGIENE**

In the majority of countries affected by humanitarian crises, the lack of drinking water and proper sanitation creates considerable health risks. Combined with a lack of health services, waterborne diseases and epidemics spread unchecked resulting in avoidable deaths. Each year, diarrhoea caused by poor access to water, sanitation and hygiene (WASH) kills around 361,000 children under the age of five, which equates to more than 1,000 children a day.

As part of our WASH advocacy campaigns, SIF works to ensure access to WASH services in emergency humanitarian situations. All victims of humanitarian crises should be provided with rapid and sustainable access to water and sanitation. This was SIF’s message at World Water Week in August 2019, and which we highlighted at the round table session on access to water in the Sahel organised by the French Water Partnership, the Geneva Water Hub and the Sahel and Sahara Observatory, with the participation of UNICEF. To stimulate discussions and improve our operational approaches, SIF raised awareness of the importance of covering humanitarian needs, an area that is rarely covered in water-related forums, and of the difficulties of working in unstable or crisis areas.

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19 Source: UNHCR
20 Drinking Water Factsheet, WHO.
With a view to continuously improving our WASH programmes in the field and having a greater impact through our advocacy campaigns, SIF officially joined the Global Wash Cluster (GWC) in October 2019. Set up as part of the UN humanitarian reform programme, the GWC is a worldwide coordination platform for emergency WASH stakeholders.

It is important to bear in mind that, outside of crisis situations, 2.2 billion people still lack access to safely managed water and 4.2 billion are without suitable sanitation services. This is despite the fact that access to water, sanitation and hygiene is a human right. In 2019, SIF continued to advocate for access to WASH through campaigns to raise the awareness of, alert and lobby French institutional stakeholders.

In conjunction with nearly 30 non-profit organisations, in November 2019, SIF launched the ‘Eau ne se mérite pas, l’eau est un droit!’ campaign (water isn’t earned, it’s a right). With the actress Aïssa Maïga as patron, this campaign is to target 2020 municipal election candidates, the government and members of parliament to advocate for universal and sustainable access to WASH. The campaign will run throughout 2020 to mark 10 years since water and sanitation were declared to be human rights.

In 2018, France began work on developing a foreign WASH strategy to clarify its action on water as part of its international development and solidarity policy. Throughout 2019, and following our appointment as rapporteur of the civil society committee, SIF participated in the ministerial working groups. MEAE started the final stages of strategy development at the end of 2019, with the strategy launch date set for the beginning of 2020.

In order to ensure our advocacy messages are heard at the international level, SIF has been working on the preparatory process for the World Water Forum that is to be held in Dakar in 2021. This internationally recognised event seeks to develop operational solutions and political recommendations for universal access to WASH and this will be the first World Water Forum to be held in sub-Saharan Africa. SIF was in Senegal in June 2019 to influence the agenda of the forthcoming forum and ensure civil society participation. We also helped to develop an advocacy strategy for 9 African civil society organisations as part of a workshop organised by Coalition Eau.

REALIZING THE RIGHTS OF THE CHILD

Another of SIF’s advocacy priorities in 2019 was to promote the implementation of the rights of the child. 2019 was a special year as it marked the 30 year anniversary of the International Convention on the Rights of the Child.

Although this is a binding treaty that has been ratified by all countries except the United States, the statistics recorded by UN agencies on the situation for children around the world remain dire. For example, there are more than 230 million undocumented children whose births have never been registered. In addition, there are nearly 265 million children that do not go to school and 142 million children living in areas affected by violent conflict.

To mark the 30th anniversary of the Convention on the Rights of the Child, SIF worked with other organisations and in partnership with Bayard Jeunesse to publish a booklet on the rights of the child for children aged between 7 and 12 years old. The aim was to raise children’s awareness of their rights so that they are then able to defend them. 330,000 copies of this booklet were distributed in France, predominantly in Astrapi, Image doc and J’aime Lire max magazines.

SIF was also involved in the collective dynamic “De la convention aux actes”, an initiative that brought together 35 organisations. A booklet containing 69 recommendations was developed and presented to policymakers at a celebratory event held at the Musée des arts forains in Paris on 20th November. This event was attended by a number of French institutional and government representatives. SIF officially delivered this booklet to the French Ministry for Europe and Foreign Affairs.

This action was part of the advocacy work conducted with the public authorities in France to encourage them to prioritise the rights of the child in their foreign policy. SIF has notably been involved in the Co-ordination Humanitaire et Développement (CHD) Children’s Group. After having been re-elected to the Children’s Group steering committee in March 2016, SIF oversaw the group’s advocacy campaigns, which included seeking to influence the MEAE strategy processes and the bill on international solidarity.

In March 2019, SIF also joined Coalition Éducation, a group of 20 French civil society organisations calling for the right to inclusive and high quality education for all. This coalition conducts advocacy campaigns to encourage governments to prioritise and fund universal education, increase French development assistance for education in developing countries and raise public and media awareness of the need for high quality education that is open to all.

Joint Monitoring Programme Report 2019, WHO/UNICEF.
GOVERNANCE

EXTERNAL RELATIONS

WORKING GROUPS

Secours Islamique France is a member of a number of solidarity platforms, both in France and abroad:

- Main international solidarity platforms:
  - Coordination SUD, Coordination Humanitaire et Développement (CHD) and the Children’s Group, Coalition Éducation, Voluntary Organizations in Cooperation in Emergencies (VOICE), Global Wash Cluster, Coalition Eau, French Water Partnership (FWP), Butterfly Effect.

- Main French platforms:
  - France Générosités, Fédération des Acteurs de la Solidarité (FAS), Don en Confiance.

In 2019, SIF obtained our accreditation from the United Nations Framework Convention on Climate Change (UNFCCC).

In 2019, Secours Islamique France remained committed to participating in these different associations, including the Coordination SUD management board, the Coordination Humanitaire et Développement and the French Water Partnership.

In particular, SIF was a member of the Coalition Eau coordination group, as well as a Children’s Group steering committee member and leader of their advocacy working group. SIF also actively participated in the work conducted by Coalition Éducation and the Coordination Sud Humanitarian and Migration Commissions.

In 2019, SIF was also involved in the collective dynamic ‘De la Convention aux Actes!, which brought together around thirty associations to commemorate the 30th anniversary of the UN Convention on the Rights of the Child and jointly disseminate advocacy messages to improve the enforcement of these rights both in France and around the world.
SIF BOARDS AND COMMISSIONS

THE GENERAL ASSEMBLY (GA)

This ultimate decision-making body met once in 2019:
> On 11th July to approve the annual accounts following their unqualified certification by the statutory auditors, EY (Ernst & Young); the accounts, report and key information for 2018 were published on our website;
> Due to the public transport workers’ strike that took place at the end of 2019, the meeting scheduled for 14th December had to be cancelled.

The findings of the mid-term review of our strategy were due to be discussed at this meeting; this has now been rescheduled for June 2020.

The GA has 4 categories of member who embrace our values. As of 31st December 2019, these were:
> 1 founding member, Rachid Lahlou – also our current President – who has been leading SIF since its creation. He has the right to vote on GA matters and is a full member of the Board of Directors;
> 6 honorary members appointed for their outstanding service to SIF. They pay no membership fees, are not eligible to take on GA posts and have no voting rights;
> 3 members co-opted from the Board of Directors and who are full members of the GA while they are co-opted;
> 43 ordinary members appointed by the Board of Directors upon application. They pay fees, have voting rights and are eligible for all posts.

The Board of Directors can decide to remove members for non-payment of fees. Where there are more serious grounds for expulsion, the board will ask the member concerned to provide an explanation for their actions.

THE BOARD OF DIRECTORS

The management body under the mandate adopted by the GA, the Board of Directors met 6 times in 2019 to discuss strategic issues and approve key documents (forecast budgets and development plans, financial statements, end-of-year accounts, etc.). In October, the board also validated retaining the 2017-2021 strategic objectives during the mid-term review of the strategic plan.

Since the GA of 2014, the Board of Directors can have up to 12 members including the founding member (with a statutory minimum of 9, and currently has 11 members as one co-opted member left during 2019):
> Some members are elected by the GA, one-third of whom are replaced every 3 years in order of length of service: 7 elected members, including 2 at the GA of July 2017;
> The other members, up to a third of the board, are co-opted by the Board of Directors: 4 members were co-opted at the board meeting of October 2017.

Elections are held each time that a third of the board is replaced. Following the 2017 GA, the Board of Directors re-elected Rachid Lahlou as President and voted in the other board members.

In addition to his statutory roles, the President oversees SIF External Relations and Advocacy and is the SIF legal representative and spokesperson in all civil acts. He is vested with all the powers required for this, as well as for ensuring the smooth running of SIF and for carrying out his role. Similarly, in addition to the authority defined in the statutes, the Treasurer is a member of the board’s Audit/Evaluation and Finance Commissions, which he manages and co-manages respectively.

Due to the significant amount of time they spend on these specific mandates, and on working for SIF, our President and Treasurer, and the board member appointed President of the SIF Ethics Committee, receive remuneration, as permitted under current legislation.
BOARD OF DIRECTORS’ COMMISSIONS

Under the SIF statutes, the Board of Directors can delegate authority to ad hoc commissions.
To ensure greater effectiveness and expertise, the Board of Directors has thus created 4 commissions and 1 committee for whom the board has drawn up the Terms of Reference and appointed their members (a mix of board members and management). These commissions are automatically disbanded the day before the scheduled date of the GA at which a third of the board members are to be replaced.

The Ethics Committee
This committee is in charge of providing ethical advice on issues that may arise on SIF projects. In 2019, the committee also continued to organise seminars for our teams on our social doctrine (values and principles) and our foundations in order to improve understanding of our ethical choices and strategies.

The Finance Commission (COFI)
This Commission reviews and provides advice on financial documents. In 2019, it met on 4 occasions to facilitate decision-making on financial statements, estimated budgets and annual accounts.

The Audit and Evaluation Commission (COMEC)
Its role is to ensure that the activities carried out are in line with our donors’ wishes and to prevent errors, conflict of interest and fraud. The aim is to safeguard the integrity of our assets and resources by conducting audits and evaluations of the programmes being implemented.

The Human Resources Commission
This Commission is chaired by the Secretary General and its members include the HR Director and Executive Director. It oversees staff management and enhances the HR policy based on the principles of fairness and motivation. As part of the budget approval process, the Board of Directors has given this Commission the mandate of approving overall changes and benefits, excluding individual modifications, for all staff and management.

The Image and Reputation Commission
Created in 2015, this Commission monitors the perception of our written and visual communication. It can also provide feedback on some of our communication projects.

THE EXECUTIVE COMMITTEE

The Executive Director, an employee, is appointed by the Board of Directors based on a proposal from the President, who then delegates the day-to-day management of SIF to this Executive Director, who works under the President’s supervision.
The Executive Director chairs the Executive Committee, which is in charge of coordinating operations and implementing the SIF strategy and action plans. Committee members include the heads of 5 departments (recruited by the Executive Director and at least one board member): International Operations & Programmes, Mission Sociale France, Communication & Development, Administration & Finance and Human Resources.

TO ENSURE GOOD GOVERNANCE

SIF has its own ethical standards, which are set out in the SIF Charter, our Code of Conduct and Code on Conflict of Interest. We also ensure that our teams are all aware of our zero tolerance approach (to fraud, abuse, etc.), for which we have a whistleblowing procedure, and the principle of voluntary management.

Furthermore, we have formalised the following board-approved policies: Security, Risk Management, and Bequests & Gifts. Each year, we update the mandatory master risk assessment document, as well as a risk mapping document and supporting action plans.

These policies constitute one part of our internal audit process, set up to monitor our management – externally audited each year by our statutory auditor and at any time by our donors and the Court of Auditors – and the impacts of our programmes, which are assessed both internally and externally (by development partners, etc.).

Furthermore, in 2017, SIF’s certification with the Don en Confiance label was renewed for a further three years (initial certification was in 2011). In addition to his regular annual audit visit, the Don en Confiance auditor attended the General Assembly meeting of 29th June 2019 (he usually also attends the Board of Directors meeting in December).

As well as adhering to the Don en Confiance charter, we follow the ethical and transparency criteria defined by Coordination SUD and the Code of Conduct for the International Red Cross Movement.

SIF also looks after the mutual interests of our 5 associated bodies, more information on which can be found in the Financial Report. Each year, they detail their economic ties as part of the regulated agreements verified by the statutory auditor.

This continuous improvement process is being enhanced by the work carried out by our Governance Coordinator and through the development of tools to monitor management and strategic indicators and quality markers.
SIF BOARD MEMBERS

SIF Board of Directors as at 31st December 2019

- **President of the SIF Board of Directors**
  - Rachid Lahlou
  - Profession: SIF Founding President
  - Knight of the Legion of Honour

- **1st Vice President**
  - Mohamed Ouazza
  - Profession: Teacher

- **2nd Vice President**
  - Hadjia Oubrou
  - Profession: Supervisor in the social and education sector

- **Secretary General**
  - Moustapha Mbodji
  - Profession: IT Specialist

- **Treasurer**
  - Rabeh Fartassi
  - Profession: Administrative and Finance Director

- **Vice Treasurer**
  - Mounib Jaballah
  - Profession: Pricing Manager

- **Board Member**
  - Salah Aouissi
  - Profession: Storekeeper

- **Board Member**
  - Ismael Locate
  - Profession: Company Manager and Customs Agent

- **Board Member**
  - Anne Hery
  - Profession: Head of Advocacy and Institutional Relations at Handicap International

- **Board Member**
  - Tareq Oubrou
  - Profession: Imam at Bordeaux Mosque

- **Board Member**
  - Louise Avon
  - Profession: Former diplomat
In 2019, a year when humanitarian and social needs once more continued to grow both in France and around the world, SIF maintained our spending on social projects at almost 2018 levels (€32.7 million compared to €35.5 million in 2018) using part of our allocated funding and part of our project reserves to help our beneficiaries.

As a result of the numerous enduring humanitarian crises (Syria, Palestine, etc.) and our private donors’ support for the most vulnerable, there was an 8% rise in the amount of private donations received by SIF in 2019 (€27.6 million compared to €25.5 million in 2018), whereas grants remained relatively stable (€10.9 million against €11.3 million in 2018, during the first six months of which we were still receiving grants for our migrant accommodation facilities in France).

To effectively carry out our social programmes in France, SIF still has 3 offices (Saint-Denis, Massy and Lyon). At the end of 2019, we acquired premises for an office in Marseille, which is not yet up and running. Abroad, SIF has 14 field offices (managed through branch accounting and incorporated into the head office accounts after validation) and we work in 14 other countries through our partners.

As mentioned on the following page, SIF purchased 100% of the SCI SIFINVEST shares in September 2019.

### EXTERNAL AUDITS & FINANCIAL TRANSPARENCY

The statutory auditor EY (Ernst & Young) presented their report at the General Assembly of 29th June 2019, whereby they certified and verified our 2018 annual accounts without qualification. In turn, this financial report and the annual accounts for the year up to 31st December 2019 were submitted for approval at the GA of 13th June 2020, following their certification by EY.

Furthermore, in order to guarantee the professionalism of our work, SIF is continuing to improve our internal and external audit procedures, a process that is also being monitored by the Don en Confiance label, whose audit scope covers SIF, DOTASIF and SCI SIFMASSY (see the ‘Subsidiaries and Affiliates’ section on page 40).

It should be noted that SIF has opted not to combine the accounts of these entities in order to clearly differentiate between the assets of each one, such as those irrevocably transferred to DOTASIF. To ensure transparency for these 3 entities, their accounts and reports are available on the SIF website: www.secours-islamique.org.

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22 The GA of 01/07/2017 appointed Ernst & Young Audit – Tour First – 1 place des Saisons – Courbevoie – 92037 Paris La Défense Cedex as our statutory auditor. The 2 associated entities DOTASIF and SCI SIFMASSY appointed Global Audit – 91 rue La Fayette – 75009 Paris to audit their accounts.
CHANGES IN ACCOUNTING METHODS, PRESENTATION AND ERROR CORRECTION

SIF’s annual accounts, certified since 2005, are established using the accounting methods and principles set out in the accounting standards. They are presented using a breakdown of income and expenditure items that remains the same each year to enable comparison.

To ensure compliance with the provisions of regulation CRC no. 99-01, no accounting treatment corrections to the financial statements were required during the 2019 financial year.

SUBSIDIARIES AND AFFILIATES

To structure our activities, SIF has created or bought entities that we undertake to manage with the same standards and requirements of accountability and transparency.

DOTASIF

The Secours Islamique France endowment fund, DOTASIF, has been managing Waqf donations from SIF (by endowment each year of all Waqf donations net of expenses) since 2010. The statutory purpose of DOTASIF is to earn a return on these Waqf investments and pass this onto SIF for its social projects (cf. Waqf on page 42 for the latest programme financed).

<table>
<thead>
<tr>
<th>Balance Sheet 31/12/19</th>
<th>Net assets: €4,766,218</th>
<th>Liabilities: €4,766,218</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed assets:</td>
<td>€2,514,067</td>
<td>Endowments from SIF:</td>
</tr>
<tr>
<td></td>
<td></td>
<td>€4,736,506</td>
</tr>
<tr>
<td>IS25 Expenditure</td>
<td>€143,116</td>
<td>Income</td>
</tr>
<tr>
<td></td>
<td></td>
<td>€109,451</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Total</td>
</tr>
<tr>
<td></td>
<td></td>
<td>-€33,6652</td>
</tr>
</tbody>
</table>

The SIF Board of Directors is also the supervisory body of the endowment fund and it appoints its own board members to the DOTASIF board. In addition, DOTASIF is required to have an Expert Committee that helps choose its risk-free investments (property investment thus far), ensuring they comply with the ethics that underpin Waqf donations.

SCI SIFHABITAT

The Société Civile Immobilière SIFHABITAT, created on 10th January 2019 (with capital of €1,000), has been set up to manage any future properties purchased for social projects in France, such as day centres and/or accommodation centres like the one SIF is already managing in Massy. SIF holds 99 of the SCI SIFHABITAT’s 100 shares: the remaining share is held by DOTASIF. The SCI had no tenants in 2019 as it has not yet purchased any property.

<table>
<thead>
<tr>
<th>Balance Sheet 31/12/19</th>
<th>Net assets: €892</th>
<th>Liabilities: €892</th>
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</thead>
<tbody>
<tr>
<td>Fixed assets:</td>
<td>€0</td>
<td>Debts owed to SIF: €0</td>
</tr>
<tr>
<td>IS25 Expenditure</td>
<td>€108</td>
<td>Income</td>
</tr>
<tr>
<td></td>
<td>€0</td>
<td>Total</td>
</tr>
<tr>
<td></td>
<td>€-108</td>
<td></td>
</tr>
</tbody>
</table>

SCI SIFINVEST

In September 2019, SIF purchased 100% of the Société Civile Immobilière SIFINVEST’s shares (with capital of €152,45) as it is the owner of our historical premises that we rent in Saint-Denis (93) and that, in the future, could be transformed into a large space for the most vulnerable people living in Seine-Saint-Denis.

<table>
<thead>
<tr>
<th>Balance Sheet 31/12/19</th>
<th>Net assets: €265,534</th>
<th>Liabilities: €265,534</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed assets:</td>
<td>€20,312</td>
<td>Debts owed to SIF:</td>
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<td></td>
<td>€390,265</td>
<td>Total</td>
</tr>
<tr>
<td>IS25 Expenditure</td>
<td>€56,312</td>
<td>Income</td>
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<td></td>
<td>€46,200</td>
<td>Total</td>
</tr>
<tr>
<td></td>
<td>€-10,112</td>
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</tbody>
</table>

SCI SIFINVEST

In September 2019, SIF purchased 100% of the Société Civile Immobilière SIFINVEST’s shares (with capital of €152,45) as it is the owner of our historical premises that we rent in Saint-Denis (93) and that, in the future, could be transformed into a large space for the most vulnerable people living in Seine-Saint-Denis.

<table>
<thead>
<tr>
<th>Balance Sheet 31/12/19</th>
<th>Net assets: €109,667</th>
<th>Liabilities: €109,667</th>
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</thead>
<tbody>
<tr>
<td>Fixed assets:</td>
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<td>Debts owed to SIF:</td>
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<td></td>
<td>€26,251</td>
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<tr>
<td>IS25 Expenditure</td>
<td>€68,474</td>
<td>Income</td>
</tr>
<tr>
<td></td>
<td>€74,000</td>
<td>Total</td>
</tr>
<tr>
<td></td>
<td>€5,526</td>
<td></td>
</tr>
</tbody>
</table>
MAIN SIMPLIFIED BALANCE SHEET ITEMS

As at 31<sup>st</sup> December 2019, SIF had a total balance sheet of 49.9 million euros, which is higher than at the end of 2018 (43 million euros), due to the substantial grant agreements signed in 2019 for our Mali 2020 programmes (deferred income). Consequently, SIF remains in a strong financial position.

**ASSETS: 2019 Net Assets**

- **Fixed assets**: These include property or investment (property & equipment and long-term investments) that are to remain SIF assets on a long-term basis and that give us a solid foundation on which to implement our humanitarian and social projects under good conditions.

- **Current assets**: These are items – predominantly cash flow from our allocated funds and project reserves awaiting utilisation – that are likely to be listed in the assets for a shorter period of time. SIF has invested funds that we are not currently using to ensure they keep their value and generate as much profit as possible, and in particular to ensure that the allocated funds awaiting utilisation and free reserve do not lose value relative to inflation.

**LIABILITIES: 2019 Liabilities**

- **Debts**: Closely linked to SIF’s routine operations, these debts rose in 2019 (€14,864,599 compared to €7,967,164 in 2018). They mainly consist of tax payable and social security debts (owed to social security bodies, etc.), supplier debt, other debts owed mainly to donors and partners and deferred income. Our deferred income rose by €5.3 million as we signed substantial grant agreements in 2019 for our Mali 2020 programmes.

- **Own funds (excl. project reserves)**: Predominantly reserves from ‘unutilised’ gifts (see the section on unutilised donations at the end of the period), these are relatively stable, excluding surplus, standing at €12,167,260 compared to €11,443,351 at 31/12/2018. More information on the surplus is provided on page 47.

- **Allocated funds and project reserves**: There were allocated funds of €12,794,206 as at 31/12/19, compared to a total of €12,994,156 on 31/12/18. Part of this sum, which comes from ‘restricted’ gifts collected in 2019 (see the section on unutilised donations at the end of the period) will be used in 2020 to implement humanitarian and social projects in line with the donors’ wishes. The same applies to the project funds held in reserve, which amounted to €8,898,428 as at 31/12/19 (see the ‘unrestricted gifts’ paragraph in the same section).

**UNUTILISED DONATIONS AT THE END OF THE PERIOD**

- **‘Restricted’ gifts**: Unutilised ‘restricted’ gifts (restricted for use on a specific project, theme or geographic area) are recorded as allocated funds and always used for their intended purpose (according to the donors’ wishes). We make sure we use these funds within a reasonable timeframe to ensure the relevance and quality of the projects. These allocated funds, which are closely monitored as soon as the restricted gifts are received, can under no circumstances be included in the reserves and no more operating or fundraising costs can be levied on them.

- **‘Unrestricted gifts’**: Unutilised ‘unrestricted gifts’<sup>27</sup> (specified in CRC regulation 99-01 as funds not intended for a specific project) can be listed as surplus (profit), then placed in reserve following validation from the board and approval from the GA:
  - Free reserve for unutilised general funds.
  - Waqf reserve for Waqf donations (cf. Waqf policy and bequests on page 42) that have not been disbursed.
  - Project reserve for unutilised Zakât Al Maal<sup>28</sup> donations. The board, with GA approval, can also choose to place general funds in this project reserve, given that no more operating or fundraising costs will be levied on this reserve, which is specifically for humanitarian and social projects.

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<sup>27</sup> These do not include Zakât Al Maal donations that are ‘restricted’ to a specific country (France, Palestine) and unutilised, as these are allocated funds.

<sup>28</sup> Obligatory alms given each year by all Muslims as per the solidarity rules established by Islam.
RESERVES POLICY

In order to ensure the sustainability of our projects, the SIF GA has approved putting 6 month’s budget cover into the free reserve, outside of self-financed programmes. This responsible management approach will provide the financial security required for SIF to continue to implement our humanitarian and social programmes regardless of any changes in our economic circumstances.

Source of funds
The sources of the funds in the three SIF reserves are detailed above (cf. the section on unutilised ‘restricted’ and ‘unrestricted’ gifts at the end of the period).

Reserves management rules
Precautionary principles are applied to the utilisation of SIF reserves, which may be invested. The aim of this investment is to prevent the depreciation of these reserves pending their use.

To ensure any urgent funding needs can be met, some of this secure investment must remain available for withdrawal at any time. A further portion can be invested as long as it can be accessed within a reasonable and workable timeframe. All reserves are properly and transparently managed.

Reserves at the end of 2019
The GA of 29th June 2019 approved the Board’s proposals to:

- Increase the free reserves by €907,979. This sum is taken from 2018’s income and includes some of the bank interest accrued (€7,979) to prevent devaluation of the reserves. On 31/12/2019, a total of 12 million euros of free reserves was listed on the SIF balance sheet, which is enough to cover the cost of our humanitarian and social programmes for 6 months.
- Ensure that the Board directly manages allocations to DOTASIF, thus the Waqf reserve had a balance of €0 at 31/12/2019.
- Utilise €6,061,349 of the projects reserve to fund 2018 humanitarian and social programmes.

The Board also approved the proposal to place €4,933,264 of unutilised 2018 Zakat Al Maal donations in the projects reserve, net of costs. At 31/12/2019, the SIF projects reserve had a balance of 8.9 million euros.

WAQF POLICY & BEQUESTS

At SIF, Waqf (which means ‘inalienable endowment’) is used for humanitarian purposes, like other charitable donations. Waqf donations are thus invested via DOTASIF and, each year, the profit made is allocated to our programmes.

SIF continues to manage bequests and other donations, the acceptance and management policy for which is based on the reference document published by Don en Confiance, particularly with regard to good practice and ethics.

SIF would like bequests and donations – which can take the form of lifetime gifts (one of these being Waqf) – to be made to us directly, both to maximise their profitability and simplify their management.

Similarly, SIF would prefer to always receive financial Waqf donations, even if these are subsequently to be managed by our endowment fund DOTASIF, so that we can continue to conduct standardised monitoring of our donors. Whatever the initial funding provided by our donors, DOTASIF transfers the profits to SIF to help fund either one or several of our humanitarian or social projects.

In 2019, DOTASIF transferred its 2018 net profit of €33,664, gained exclusively from Waqf, to SIF. In turn, SIF used this sum to partially fund the water and sanitation programme being implemented in the drought-affected areas of Tharparkar in Pakistan.

This is a perfect example of the coherent use of Waqf profits that, through these programmes, have helped to improve the living conditions and livelihoods of large numbers of beneficiaries.
The following table shows the expenditure section of the 2019 annual statement of funds collected and used from the annual accounts (CER).

<table>
<thead>
<tr>
<th>EXPENDITURE</th>
<th>Funds used in 2019 = Income Statement</th>
<th>Allocation per expenditure item of funds raised from the public and used in 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 - SOCIAL ACTIVITIES</td>
<td>€32,683,361</td>
<td>€21,718,727</td>
</tr>
<tr>
<td>1.1 Conducted in France</td>
<td>€2,221,801</td>
<td>€1,508,009</td>
</tr>
<tr>
<td>Actions implemented directly by SIF</td>
<td>€2,221,801</td>
<td>€1,508,009</td>
</tr>
<tr>
<td>Payments to other organisations working in France</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.2 Conducted abroad</td>
<td>€30,263,023</td>
<td>€20,012,182</td>
</tr>
<tr>
<td>Actions implemented directly by SIF</td>
<td>€29,383,089</td>
<td>€19,132,247</td>
</tr>
<tr>
<td>Payments to a central agency or to other organisations</td>
<td>€879,935</td>
<td>€879,935</td>
</tr>
<tr>
<td>1.3 Advocacy</td>
<td>€198,537</td>
<td>€198,537</td>
</tr>
<tr>
<td>2 - FUNDRAISING EXPENSES</td>
<td>€3,014,593</td>
<td>€3,014,593</td>
</tr>
<tr>
<td>2.1 Public fundraising actions</td>
<td>€2,982,909</td>
<td>€2,982,909</td>
</tr>
<tr>
<td>2.2 Private fundraising</td>
<td>€0</td>
<td>€0</td>
</tr>
<tr>
<td>2.3 Applications for grants and other public subsidies</td>
<td>€31,684</td>
<td>€31,684</td>
</tr>
<tr>
<td>3 - OPERATING COSTS</td>
<td>€3,034,683</td>
<td>€2,779,376</td>
</tr>
<tr>
<td>I - TOTAL EXPENDITURE FOR THE PERIODRECORDED IN THE INCOME STATEMENT</td>
<td>€38,732,637</td>
<td></td>
</tr>
<tr>
<td>II - PROVISIONS</td>
<td>€67,280</td>
<td></td>
</tr>
<tr>
<td>III - RESTRICTED FUND ALLOCATIONS</td>
<td>€5,314,721</td>
<td></td>
</tr>
<tr>
<td>IV - SURPLUS</td>
<td>€732,277</td>
<td></td>
</tr>
<tr>
<td>V - GRAND TOTAL</td>
<td>€44,846,915</td>
<td></td>
</tr>
<tr>
<td>VI - Public donations used to acquire gross fixed assets over the period</td>
<td></td>
<td>€1,353,166</td>
</tr>
<tr>
<td>VII - Reversal of depreciation charges on fixed assets financed from funds raised from the public since adoption of the new regulations</td>
<td></td>
<td>€588,489</td>
</tr>
<tr>
<td>VIII - Total expenditure financed by funds raised from the public</td>
<td></td>
<td>€28,277,374</td>
</tr>
</tbody>
</table>

The statement of funds collected and used shows the organisation’s expenditure and costs broken down by function to detail how SIF has used our funding. The total expenditure for 2019 is 44.8 million euros.
84.7% was allocated to implementing social projects.

The breakdown of this 84.7% is detailed on page 8, ‘2019 in Figures’.

6.7% was used for fundraising.
6.8% was spent on operating costs.
1.8% was for provisions and surplus for the period (for surplus, please see the surplus section on page 47).

The total amount spent in 2019, namely 38.7 million euros, is made up of 2019 project costs (72.9%), fundraising costs (6.7%) and operating costs (6.8%).

Spending on social projects fell slightly from €35,530,304 in 2018 to €32,683,361 in 2019 (-8%).

Our international operations grew (+4%) and we had a total of 14 active field offices around the world in 2019. In addition to these 14 field offices, we have been working through a number of local partnerships and continue to work via IRW29.

In France, spending on social projects was lower than in 2018 (-64%), the first six months of which included spending on our migrant accommodation centres.

SIF’s External Relations and Advocacy team continued to conduct awareness-raising and advocacy campaigns that were fully integrated into our social projects.

For these three social project components (International, France and Advocacy), the expenditure listed includes project support costs, allocated in proportion to the amounts spent on the programmes conducted in 2019.

These costs include head office staff working on the projects, as well as logistics costs, project set-up, monitoring and evaluation expenses and the bank transfer costs incurred on our humanitarian programmes, etc.

Fundraising costs
These mainly relate to ‘public fundraising actions’, expenditure on which rose by 24% in 2019. The continuing aim of these actions is to seek funding from donors and maintain donor loyalty in order to raise more funds and thus implement more programmes.

Information campaigns were carried out to raise public awareness of what we do and provide all of our donors with an insight into how their donations have helped the people supported through our work. These costs thus include fundraising appeals and their management, as well as the cost of radio spots, fairs and events, and of developing supporting materials, etc.

Operating costs
These include the costs of running the SIF offices and support services, such as administration, accounting and IT, as well as overhead costs (rent, insurance, etc.). Operating costs were lower this year than in 2018 (-2%).

Provisions
Thanks to our rigorous monitoring of disputes, these fell in 2019 to €67,280.
UNUTILISED RESTRICTED FUNDS AT THE END OF THE FINANCIAL YEAR

When the amount of restricted funding allocated to a programme is too large to be used in its entirety in the year it is received, the unutilised funds are placed in an easily identifiable account to be used in accordance with the donors’ and development partners’ initial wishes at a later date.

This year, this unutilised funding amounted to €5,314,721, which is 13.5% of all donations, grants and private funds. The money not used within the financial year is placed in a dedicated fund (except for unutilised Zakât Al Maal donations, which are placed in the projects reserve, see page 41), from which it will be disbursed at a later date.

FOCUS ON PUBLIC DONATIONS

SIF has opted not to use an allocation formula to identify the expenditure funded through donations from individuals. As SIF is predominantly financed through public donations, it is easy to differentiate between the donation funding spent and other expenditure. Other types of funding can include grants (awarded through agreements signed with development partners) or other income (from solidarity sales, financial products, etc.).

For greater transparency, SIF has not applied an allocation formula but has used tangible distinctions.

ASSETS FINANCED FROM FUNDS RAISED FROM THE PUBLIC

This item provides information on what has been financed by funds raised from the public over the year, in addition to the expenditure listed above. This include spending on investment or assets (€1,353,166 gross) that accounts for 5% of the funds collected from the public in 2019: office refits, IT equipment and office supplies, etc.

VOLUNTARY CONTRIBUTIONS IN KIND

Over the 2019 financial year, SIF once again received a substantial amount of donations in kind, as well as valuable support from our volunteers, which has also been calculated:

<table>
<thead>
<tr>
<th>ASSESSMENT OF CONTRIBUTIONS IN KIND</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social projects</td>
</tr>
<tr>
<td>Fundraising costs</td>
</tr>
<tr>
<td>Operating costs &amp; other expenses</td>
</tr>
<tr>
<td>Volunteering</td>
</tr>
<tr>
<td>Benefits in kind</td>
</tr>
<tr>
<td>Donations in kind</td>
</tr>
<tr>
<td>Total</td>
</tr>
<tr>
<td>Total</td>
</tr>
</tbody>
</table>

The social project-related expenditure predominantly corresponds to volunteers’ involvement in our projects and to the distribution of donations in kind, primarily on programmes in Syria (UNICEF donations), as well as on programmes in France (patrols, solidarity restaurant, etc.).

PROPORTION OF EXPENDITURE COVERED BY FUNDS RAISED FROM THE PUBLIC (MAINLY DONATIONS)

| Proportion of social projects expenditure | 66% |
| Proportion of fundraising costs           | 100%|
| Proportion of operating costs             | 92% |
FINANCIAL REPORT

INCOME 2019

Income is recorded here in accordance with the rules of the annual statement of funds collected and used from the annual accounts (CER), which are clearer than those of the income statement:

<table>
<thead>
<tr>
<th>INCOME</th>
<th>Income collected in 2019 = Income Statement</th>
<th>Monitoring of funds raised from the public and utilised in 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance of unallocated and unutilised funds raised from the public at the start of the period</td>
<td>€3,574,394</td>
<td></td>
</tr>
<tr>
<td>1 - FUNDS RAISED FROM THE PUBLIC</td>
<td>€27,654,367</td>
<td>€27,654,367</td>
</tr>
<tr>
<td>1.1 - Donations and bequests collected</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted gifts</td>
<td>€9,901,039</td>
<td>€9,901,039</td>
</tr>
<tr>
<td>Restricted gifts</td>
<td>€17,753,328</td>
<td>€17,753,328</td>
</tr>
<tr>
<td>Unrestricted bequests and other donations</td>
<td>€0</td>
<td>€0</td>
</tr>
<tr>
<td>Restricted bequests and other donations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.2 - Other income linked to public fundraising activities</td>
<td>€0</td>
<td>€0</td>
</tr>
<tr>
<td>2 - OTHER PRIVATE FUNDS</td>
<td>€0</td>
<td></td>
</tr>
<tr>
<td>3 - GRANTS AND OTHER PUBLIC SUBSIDIES</td>
<td>€10,900,430</td>
<td></td>
</tr>
<tr>
<td>4 - OTHER INCOME</td>
<td>€715,285</td>
<td></td>
</tr>
<tr>
<td>I - TOTAL INCOME FOR THE PERIOD RECORDED IN THE INCOME STATEMENT</td>
<td>€39,270,082</td>
<td></td>
</tr>
<tr>
<td>II - REVERSAL OF PROVISIONS</td>
<td>€62,160</td>
<td></td>
</tr>
<tr>
<td>III - BALANCE OF UNUTILISED RESTRICTED FUNDS CARRIED OVER FROM PREVIOUS PERIODS</td>
<td>€5,514,672</td>
<td></td>
</tr>
<tr>
<td>IV - NET ALLOCATED FUNDS RAISED FROM THE PUBLIC (cf. allocated funds table)</td>
<td>€639,727</td>
<td></td>
</tr>
<tr>
<td>V - INCOME SHORTFALL OVER THE PERIOD</td>
<td>€0</td>
<td></td>
</tr>
<tr>
<td>VI - GRAND TOTAL</td>
<td>€44,846,915</td>
<td>€28,294,095</td>
</tr>
<tr>
<td>VI - Total expenditure financed through funds raised from the public</td>
<td>€28,277,374</td>
<td></td>
</tr>
<tr>
<td>BALANCE OF UNALLOCATED AND UNUTILISED FUNDS RAISED FROM THE PUBLIC AT THE END OF THE FINANCIAL YEAR</td>
<td>€3,591,115</td>
<td></td>
</tr>
</tbody>
</table>

SIF’s new income amounted to 39.3 million euros for 2019.
INCOME FROM FUNDS RAISED FROM THE PUBLIC

Virtually all of this income is from private donations collected in France from individuals and associations. This funding increased from €25,480,773 in 2018 to €27,654,367 in 2019, a rise of 8.5%:

- Donations allocated to a specific project or country grew from €16,693,065 in 2018 to €17,753,328 in 2019.
- General funds rose from €8,787,708 in 2018 to €9,901,039 in 2019.

Income from funds raised from the public and utilised

In 2019, 61% of the funds collected from the public were spent during the financial year.

GRANTS AND OTHER PUBLIC SUBSIDIES

In 2019, SIF saw our grants fall from the 2018 figure of €11,258,560 to €10,900,430. For our international programmes, as in previous years, we received substantial financial support from the United Nations (the United Nations High Commissioner for Refugees – UNHCR, and the Office for the Coordination of Humanitarian Affairs – OCHA) to help address the crisis in Syria.

In addition, we were awarded a grant from the AFD for our programmes to support talibé children in Mali.

The total amount of grants received equates to 24% of all income for 2019, which shows that SIF continues to rely heavily on the generosity of our donors.

OTHER PRIVATE FUNDS AND INCOME

No other private funds were received this year.

The other income figure of €715,285 was predominantly generated from currency gains from international projects.

ALLOCATION OF UNUTILISED RESTRICTED FUNDS (FROM PREVIOUS PERIODS)

Project funding of €5,514,672 came from donations collected in previous years.

INCOME SHORTFALL OR SURPLUS

SIF had a surplus, excluding additions to/utilisation of the projects reserve, of €806,743 in 2019 compared to €714,100 in 2018. Each year, as SIF has positive financial health indicators, the Board proposes to allocate funds to the free reserve. As detailed on page 41, SIF also requested the addition of €5.78 million of Zakât Al Maal donations to the projects reserve and the utilisation of €5.85 million from this projects reserve. Thus, the overall total for 2019 came to €732,277.

FOCUS ON FUNDS RAISED FROM THE PUBLIC

This item of the CER can be used to calculate the balance of the unrestricted funds raised from the public that remain unutilised at the end of the period. This balance equates to the total of all public donations received free from restrictions (other than those of the Waqf and Zakât Al Maal donations mentioned above). This balance will be carried forward to the start of the period N+1. For 2019, the balance carried forward was €3,591,115.
Humanitarian and social needs to be financed

For 2020, given that needs are growing exponentially around the world, SIF must focus on increasing our funding from private donations and institutional financing – or at least maintain the same funding levels – as there is a possibility that the impacts of our fundraising during Eid Al Adha, at the beginning of summer 2020, may be limited.

These funds will be used to finance our scheduled humanitarian and social programmes both in France and abroad and will also help us to respond to any crises or disasters that may occur in 2020.

It is to be noted that, at the time of writing this report, it has not been possible to reliably assess the impact of the COVID-19 pandemic on our projects and programmes in 2020. However, the pandemic could result in a drop in our activities and funding.

Social projects under development

For 2020, SIF is planning to expand some of our programmes, particularly those relating to orphan sponsorships. Some of our SIF field offices will increase the number of orphans being supported and the programme is also due to be launched in Iraq and Lebanon.

SIF will also be keeping a close eye on the crisis in the Sahel that is affecting Niger and Burkina Faso, in addition to Mali where SIF already works.

The expansion of our social projects in France is also planned for the second half of 2020 with the opening of our first regional field office in Marseille.

Modernised and improved management tools

To enable us to effectively manage our growth, our SIF 2017-2021 strategic objectives include modernising and streamlining our working methods and costs while following an environmentally responsible approach.

SIF is thus currently in the process of upgrading some of our IT systems, investing in the latest technology in order to increase our productivity, become more proactive and make SIF more attractive to donors.

In 2020, SIF will be finalising our new donor management and donor relationship management software so that we can focus on responding more effectively to the expectations of our valuable private donors.

In addition, SIF will complete the process of adopting the new procedure management system initiated at the end of 2019. This will enable us to reduce the number of documents we print and improve our knowledge management.

This system is a vital step towards the introduction, in 2021, of integrated management software, which will be developed in detail over the course of 2020. The aim of this software will be to improve our overall effectiveness and thus better support our humanitarian and social projects. More specifically, we are seeking to streamline certain administrative tasks, provide rapid access to a single point of information and introduce paperless processes for some of our internal documents.

2020 OUTLOOK & FORECAST
Our donors and volunteers

On behalf of everyone at Secours Islamique France, we would like to sincerely thank our generous donors and our volunteers for their contributions, time, energy and involvement. Without their support, we would not be able to continue our work.

NGO platforms and coordination forums of which SIF is a member

- Damascus INGO Forum in Syria (DINFD)
- International NGO Forum in Mali (FONGIM)
- Jordanian INGO Forum (JIF)
- Kenya Humanitarian Partnership Team (KHPT)
- NGO Coordination Committee Iraq (NCCI)
- Nigeria INGO Forum
- Pakistan Humanitarian Forum (PHF)
- International NGO Platform in Madagascar (PNGOS)
- EU NGO Platform in Senegal (PFONGUE)
- Association of International Development Agencies (AIDA)
- Coalition Education
- Coalition Eau
- Coordination Humanitaire et Développement (CHD)
- Coordination SUD
- Butterfly Effect
- Fédération des acteurs de la solidarité (FAS)
- Festival
- France Générosités
- Global WASH Cluster
- Children’s Group
- Lebanon Humanitarian INGO Forum (LHIF)
- Partenariat Français pour l’Eau (PFPE)
- Somalia NGO Consortium
- Voluntary Organizations in Cooperation in Emergencies (VOICE)

Institutional Partners and financial support

- French Embassy in Pakistan
- French National Assembly
- Association Coup de Cœur
- United Nations Office for the Coordination of Humanitarian Affairs (OCHA)
- Caisse d’allocations familiales in Seine-Saint-Denis and Essonne (CAF 93 and CAF 91)
- Crisis and Support Centre of the French Ministry for Europe and Foreign Affairs
- Conseil Général de l’Essonne, Conseil Général de Seine-Saint-Denis
- Conseil Islamique Rhône Alpes - Grande Mosquée de Lyon
- Delegation of the European Union to Mali
- Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)

Our partners

We would also like to thank our partners who have supported our humanitarian work by financing our operations or working closely with us to implement projects.

TRIBUTE TO OUR VOLUNTEERS

Thanks to the commitment and availability of our volunteers working on our social emergencies projects and our social-education and vocational integration programmes, in France in 2019, we were able to help:

- 1,192 homeless people through the 139 patrols carried out
- More than 1,000 people each evening at the Tables du Ramadan in Saint-Denis, i.e. a total of 41,000 meals served
- 9,000 inmates through the Ramadan parcels
- 120 people on average through the nearly 1,800 meals prepared and served at the SIF dinners in Saint-Denis
- 177 families (401 beneficiaries) through Epi’Sol in Saint-Denis
- 592 people registered at the Day Centre in Massy
- 196 women at the shelter in Massy

It is also thanks to their support that we were able to carry out public fundraising at events, through street-marketing and via food drives.

Operational Partners

Action Mopti; ADN, Agence Nationale pour la Promotion de l’Emploi des Jeunes (ANPEF), AGEVAM, Agir Ensemble Contre la Pauvreté, AIRTEL, Al-Azhar University Gaza, Al Karama, Amec-Ba, Amec-Mo, ANDS, ARD, Association Culture et Développement Afrique (ACDA), Association Musulmane de Bienfaisance, Legal Aid, Association SAHAD for the action social, the Parent-Teacher Associations (EFFTI) of the 13 schools we support in Morombe and Antananarivo in Madagascar, ATPIR, Banque Alimentaire de Paris and d’Île-de-France, Banque Alimentaire du Rhône, Burj Barjane, CARE France, Centre Action Enfance Sénégal (CAES), Centre de Formation et d’Alphabétisation des Sourds (CFAS), Centre for Mind and Body Medicine, Centre Polyclave de Thiaroye, Centre Sopi Jikko, Centre Yaakaar, Centres d’Animation Pédagogiques in Djellobougou, Laftaubougou, Sembenico and Tokorebougou, CDHAIV, Commissariat à la Sécurité Alimentaire (CSA), the urban municipalities of Mopti, Fatoma, Sio and Socourea, Daara Cheick Moussa Gaye, Dar El Amal, Digicel, Direction Départementale de l’Agriculture du Sud-Est (DDAC-SSE) in Haiti, Direction Départementale de l’Éducation du Sud-Est (DDE-SSE) in Haiti, Direction Départementale de l’Éducation Nippes in Haiti, Dons Solidaires, Électriciens Sans Frontière, Fédération des Banques Alimentaires, FINADEM, Friendship, Interlegement 33, GREF, Institut Islamique Nouroul Maahide, Islamic Relief Worldwide, ISWA, Maison Rose (Unies Vers Elles), Maqsoud Welfare Foundation, Ministère de l’Éducation Nationale in Mali, Ministère des Affaires Religieuses et du Culte (MARC) in Mali, Othman Consulting, PAPU Human Initiative, Pouponnière de Bamako, Samu Social 93, SIAO 91, PARC, PARO, SARC, SECADAV, Solidarité Laïque, Sukar Foundation, Taïloubi Khourane, Terre des Hommes Foundation (TDH), Un Enfant par la Main, UNRWA, Village Pilote, YKMI (Yayasan Kemanusiaan Muslim Indonesia).