As in previous years, the year 2016 was marked by devastating humanitarian crises: Syria - still, Iraq, Nigeria, Haiti, etc. are countries facing conflicts which are increasingly complex or are victims of ever more intense natural disasters. Internationally as well as in France, migration has gained momentum and our 2016 reports - moral report, report of activities and financial report, which are included in this document - make reference to the development of humanitarian and social programmes of Secours Islamique France for people in exile.

Through the unwavering support of our donors, the commitment of our volunteers and the professionalism of our teams, we have used all means in our possession throughout the year to respond most effectively to the needs of the most vulnerable individuals. We thank them, as well as institutional donors whose trust in us has clearly grown considering that the grants we received in 2016 have tripled.

To mark the beginning of 2016, Secours Islamique France launched its new visual identity: a new logo for a new youth, with the same values and the same motivation. In the same spirit, we have reviewed our community project and outlined our strategic plan for 2017-2021, determined to always provide more and better support, despite the difficult context of humanitarian and social action.

On 10th December 2016, we celebrated our 25th anniversary or, rather, we opened the year of celebration of our 25th anniversary, bearing in mind our priorities and our mission. Based on the values of Islam and stepping up our efforts to reach good living together, Secours Islamique France must carry on contributing to building a caring and fairer world where the basic needs of vulnerable people are met.
Secours Islamique France is dedicated to reducing poverty and vulnerability in France and across the world, without any proselytizing or discrimination. It operates where humanitarian and social needs require the mobilization of emergency relief as well as the implementation of development programmes and advocacy actions.

**FIELDS OF INTERVENTION**

At international level, Secours Islamique France is mainly active in four areas:

- **Education and child welfare**,  
- **Food security and livelihoods**,  
- **Water, hygiene and sanitation**,  
- **Sheltering and accommodation**.

In France, SIF acts in three areas of the fight against poverty and exclusion:

- **Social emergency**,  
- **Socio-educational and professional integration**,  
- **Social economy**.

In addition to its operational activities which provide assistance to people in need, Secours Islamique France has developed a capacity for **advocacy** in order to testify and alert the international community and public opinion on the living conditions of the most vulnerable individuals. The messages we put forward to policy makers are aimed at pushing them towards new solutions to solve challenging situations.

**VALUES**

Secours Islamique France is based on Islam’s human values, i.e. solidarity and respect for human dignity, which are its core concerns.

**SOLIDARITY**

Through its commitment, values and missions, SIF calls for the building of human solidarity that transcends differences and borders. Solidarity and sharing towards disadvantaged people, but also organizations that support them via partnerships.

**RESPECT FOR HUMAN DIGNITY**

Above all, SIF deems that respecting human dignity is essential, integrating in its solidarity actions and methods of intervention a real effort of knowledge and understanding of various social, cultural and faith-based contexts of those to whom support is provided. Beyond that, it is committed to good living together according to otherness ethics.
Since its inception, Secours Islamique France has been committed to the principles that are at the core of humanitarian action:

**IMPARTIALITY & UNIVERSALITY**
- Helping the most vulnerable, fairly, humanely and without any distinction based on their origins, gender, culture, faith, sensitivity or political affiliation...
- Always trying to reach them, even in difficult circumstances;
- Applying these principles to our bodies and staff as well.

**NEUTRALITY & INDEPENDENCE**
- Refrain from taking sides in conflicts and crises;
- Thanks to independence towards any political, economic, financial or religious body.

**ACCOUNTABILITY & TRANSPARENCY**
- Towards beneficiaries, to provide them with the assistance they need, in the most appropriate manner, ensuring the quality of the actions implemented and reflecting on the longer-term impact of their assistance.
- Towards donors by using their contributions with seriousness, correctness and transparency;
- Overall, with a responsible approach, both socially and environmentally speaking, and ensuring compliance with contracts and commitments.

**CONTROLS WITH WHICH IRF COMPLIES EACH YEAR:**
2. «Don en Confiance» (Donating with confidence) is an organization certifying and controlling associations while calling on public generosity.
3. Since 2011, through its «Don en Confiance» seal, SIF is committed to complying with principles and codes of conduct with regards to governance, management and communication.
4. Donors for subsidized programmes.

**SIF has a «Don en Confiance» seal**

Through its wealth of diversity and interculturalism, Secours Islamique France aims to be a major humanitarian and social player so as to have a greater positive impact on the most vulnerable individuals.

While being faithful towards its Muslim values, SIF is completely enshrined into the fabric of French and global NGOs. It gives its full commitment to:

**SPECIFICITIES SERVING AMBITION**

- **Human Development**
- **Good Living Together**
- **Respect for the Environment**

By focusing on these 3 pillars, Secours Islamique France relies on its experience and its means, mainly derived from the generosity of its donors, with a view to carrying out fast and ambitious actions, and it wants them to be increasingly integrated. It carries out actions while respecting humanitarian principles and Muslim ethics when it comes to using collected donations.
With the support of our volunteers from Réunion, 200 Ramadan packages were distributed across the island.

In June 2016, 645 posters announced the Ramadan campaign in railway stations of the Ile-de-France region.

From the beginning of the year 2016, shelters were built in Chad by SIF teams for Central African families who had returned.

Following military operations in Mosul, the SIF team launched an emergency assessment in Erbil - Iraqi Kurdistan towards the end of 2016.

On 10th October 2016, following the cyclone in Haiti, SIF provided 3.5 tonnes of equipment transferred with the plane chartered by the Crisis Centre.

In June 2016, 645 posters announced the Ramadan campaign in railway stations of the Ile-de-France region.

In July 2016, SIF opened a Temporary Accommodation Centre for Migrants as a matter of emergency in the Pyrénées Gymnasium (Paris 20th District).
50 to 70 volunteers mobilized each day to distribute 1,000 daily meals at the Tables of Ramadan in Saint-Denis (93).

In Beit Lyqia in the West Bank, 188 farmers were able to build up their skills and improve their use of land.

The «En Route for Ramadan» operation was launched in May 2016 to collect food aid through trucks roaming the Ile-de-France region.

A photography workshop was organised in August 2016 with Alex Rodrigo, professional photographer, for refugee children in the Malakasa camp in Greece.

Ban Ki-Moon alongside SIF at the humanitarian World Summit in Istanbul in May 2016 to reaffirm the need for States to observe fundamental humanitarian principles.

For moments of sharing, the SIF branch of Lyon established a monthly cooking workshop in 2016.
In addition, Secours Islamique France collected €497,718 in voluntary contributions in kind (mostly deriving from volunteering).

To date, SIF has 12 international missions and is active, through partners, in 20 other countries.

The amount of 2016 missions (EUR 30 million), fundraising expenses (EUR 2.3 million) and operating costs (EUR 2.6 million) represents the total spent in 2016, i.e. EUR 35 million.

- 65% : 2016 missions
  - 16% France, i.e. €7,379,470
  - 49% International i.e. €22,605,673
  - 0.3% Advocacy, i.e. €153,317
- 22% : Social missions to be fulfilled
  Committed funding from which SIF no longer takes any operating or fund raising costs. Most of it are funds received at year-end and which could not be committed in the same year.
The 20th century will be with or without solidarity... these words spoken by François Hollande in September 2015 at the launch of the COP21 in Paris serve as a reminder that we are indeed at a turning point in history, which will - perhaps - be decisive for our humanity. The world must face crises which are increasingly complex to decipher, while the dynamics driven by globalization invite us to rethink our lifestyles, our actions, our trades. It is in this serious context that in 2016, I contributed to deciphering challenges and bringing innovative solutions, with both my Secours Islamique France team and within the framework of my work in other bodies, starting with Coordination SUD of which I’ve been the Vice President for over a year.

SOURCES OF DESTABILIZATION INCREASINGLY DIFFICULT TO DECIPHER

The conflicts which continue to shake up entire countries are indicative of failing international diplomacy. As a result, on a daily basis, the fate of millions of people forced to flee their place of birth, homes and loved ones to find refuge elsewhere, is getting worse. It is now the seventh year of the war in Syria. Over 13 million Syrians are currently in need of humanitarian assistance, among which over 6 million people had to leave their home and return to other regions to escape bombing. The situation is bleak in Iraq where more than 4 million displaced people are dependent on humanitarian aid; in Libya, the population has been thrown into political chaos since 2011; in the region of Lake Chad, the Horn of Africa and Yemen, millions of people are affected by a terrible food crisis due to drought coupled with violence sparked by the war.

Natural disasters and the degradation of environmental conditions often nested in political cases represent the other major mobility factor. In 2014, more than 19 million people were newly displaced according to the International Organization for migration. In addition, the desertification phenomenon caused by climate change continues to deepen the vulnerability of rural populations: 3 out of 4 rural inhabitants in the world are affected by poverty, 86 percent of them are dependent on land for their survival.

Prospective studies show two major components which must be taken into account: demographic pressure and the cycle of climate disasters that will become more and more significant. According to United Nations forecast: the world’s population continues to grow and is expected to reach 9.7 billion by 2050. More than half of this growth concerns the African continent. If the share of people on the move continues to increase steadily, it should reach 321 million by 2050.

The structural causes of the lack of access to basic services coupled with climatic variations and conflicts fundamentally change working methods for the aid workers that we are. We fit into the picture of multidimensional «extended» crises for which responses have to be holistic and multi-phased.

The fact that water is scarce and that there are management problems with this resource are all disruptive elements that fuel the desire to leave, especially in rural areas.
We are facing more and more poverty in France. There are over 9 million people living in poverty. Employment and housing are the two major concerns of our fellow citizens, particularly when it comes to young people. Another challenge emerged with the influx of refugees/migrants in Europe who have to be welcomed with dignity, which is far from being the case. Mechanisms must be adapted and designed with a long term vision.

The threat of terrorism in all its forms coupled with security policies also lead to social tensions about Islam, and sometimes to hate speech, which jeopardize the values of fraternity and can only have a negative impact on our societies.

RETHINKING THE PARADIGMS OF OUR ACTION

Faced with these challenges, it is necessary to update our reading grid - and I have activated this necessary modernisation internally - if we want to continue to be as reactive as possible towards vulnerable people, by arming ourselves with new keys to understand the planetary phenomena of our time, without underestimating those affecting the very economic model of associations.

Our actions in France and across the world have evolved over time, bridges have been created on subjects that became cross-cutting, such as the migration issue, which now requires a comprehensive approach and a transnational response, in order to be able to follow the trajectories of people seeking asylum from the starting point of areas in conflict, as far as on French territory.

Secours Islamique France began an in-depth discussion, which I wanted to be very participatory throughout the year 2016, as part of its strategy for the next 5 years. After the launch of our new logo in January 2016, we thus reviewed our community project, defining our identity in a more explicit way, as you can find out for yourselves in this annual report. Three major focus points emerged from our participatory approach, in respect of which we will implement our assistance programmes, in response to the following three major issues:

- **Human beings**: because the dignity of the people must be respected under all circumstances, access to basic services such as food, shelter and clothing must be guaranteed according to a human rights approach and the imperative of upholding the humanitarian principles of universal assistance, neutrality, impartiality and independence.

- **Social links**: because the collective management of resources and good living together are the two essential ingredients for a peaceful and pacified social cohesion, our efforts will be made to maintain the dialogue and promote the wealth of diversity.

- **The environment**: because the depletion of natural resources will lead to more inequality in terms of access, we must prevent the sources of tension between individuals, and support populations who are the most exposed to climatic phenomena to ensure better resilience.

We must grasp the 2030 Agenda for Sustainable Development, the Agenda for Humanity, the Paris Climate Agreement as an opportunity to work hand in hand, with the commitment of all, for a fairer world with greater solidarity.
Our operational teams were very busy throughout the year 2016 in light of the magnitude and the constantly changing needs. While we were in Macedonia in 2015 to help migrants on the Balkan route, in 2016, we refocused our efforts on Greece, where we launched an SIF mission. While we were in Haiti to launch a programme for children, we had to respond to urgent needs as another hurricane hit the country.

We can also mention Nigeria, where we started to intervene in late 2016 as a result of the risk of famine that 3 million people faced in the area of Lake Chad. Or even Iraq where I went in early November 2016, where there are 3 million displaced people, including children, the vast majority of whom haven’t been to school for 2 years. The needs are enormous in both countries, but the geopolitical complexity makes access to some populations complicated, as in the Occupied Palestinian Territory and Syria where we continue our actions. In Syria specifically, our teams focused their work on a major rehabilitation programme, entering what we consider to be - since the start of 2017 - SIF’s 4th field of intervention: «Sheltering and accommodation», on top of our other usual areas.

In France, we took up the challenge of answering present at the opening of shelters for migrants, so as not to let the people in exile without solutions, as we are aware of their suffering and huge expectations that go far beyond housing.

At the same time, the organization’s resources derived from private funds and especially in institutional funds increased a lot, i.e. the latter have more than tripled. Our development has been possible thanks to each and everyone’s strong investment: volunteers, with a special mention for Ramadan 2016 for Reunion volunteers, but also employees in France and around the globe. In our internal organisation, we brought the collection and communication teams closer by creating a single department, to gain more efficiency and creativity, such as during the «Nour» fundraising in the month of Ramadan 2016.
Report of ACTIVITIES

MAP OF COUNTRIES

INTERNATIONAL MISSIONS

- EMERGENCY AND OTHER CONTEXTS OF INTERVENTION €8,531,408
- WATER, HYGIENE AND SANITATION €2,673,849
- FOOD SECURITY AND LIVELIHOODS €4,871,122
- EDUCATION AND CHILD WELFARE €6,529,294

MISSION IN FRANCE

- SOCIAL EMERGENCY AND OTHER €6,658,422
- SOCIO-EDUCATIONAL AND PROFESSIONAL INTEGRATION €721,048

€373,566
Throughout 2016, new crises occurred and critical situations have deteriorated, forcing our association to develop specific emergency actions to respond to the needs of those who have unfortunately lost everything as a result of: a natural disaster (such as Hurricane Matthew that struck Haiti in early October 2016), a conflict (like the one that hit North-West Iraq since autumn 2016) or crises involving both dimensions (e.g. the famine that hit the North East Nigeria because of the combination of drought and the direct effects of the acts of violence against agricultural production).

SIF intervenes in 3 major areas in these circumstances or in the context of post-emergency, rehabilitation, development and future risk reduction programmes.

Every day, over 7,000 people, including 5,000 children under 15 die of diseases related to water and the lack of sanitation. Water crises have been identified as the number 1 risk for the world economy in the medium term, over the next 10 years.

Faced with this double reality, SIF decided to get fully involved in the areas of water, hygiene and sanitation. In 2016, it conducted emergency interventions for the poorest of the poor and actions aimed at development in the areas of access to drinking water and hygiene and sanitation, agricultural irrigation, outreach services, hygiene awareness and sanitation promotion. The vast majority of our actions focused on training and building the capacity of local actors.

A few figures related to the actions conducted in 2016:

• Over 125,000 beneficiaries,
• 93 new boreholes and 30 rehabilitation of wells,
• Creation of 4 mini water distribution systems (and 2 rehabilitations),
• 1,700 metres of water pipes repaired,
• 1,000 families with water tanks,
• Construction of 54 new school sanitary facilities (and 40 rehabilitations),
• 6 new vegetable wells and 6 rehabilitations, rainwater harvesting systems, irrigation systems,
• More than 90 management structures created.

Our countries and territories of intervention: Occupied Palestinian Territory, Greece, Jordan, Madagascar, Mali, Senegal, Chad, Pakistan, and Syria.
Nearly two billion people are affected by food insecurity in the world, and 975 million of them suffer from chronic undernourishment. The overall situation is alarming: 33% of deaths of children under the age of 5 are related to malnutrition; 26% of children under the age of 5 suffer from growth delay and 52 million children under the age of 5 (8% of children worldwide) are underweight.

Revolted by this situation, SIF decided to promote the food and nutrition security of vulnerable households both in emergency and post-emergency situations as part of development activities and implements: emergency food distributions; the promotion of agro-silvo-pastoral production; technical training, as well as the organisation and structuring of agricultural and crop production; the planning and management of agro-pastoral land, adding value to local food products and the promotion of agricultural and non-agricultural income-generating activities. A «zoom in» on important specific programmes: Ramadan, Eid Al Adha and Aqiqa is to be found on page 23.

A few figures related to the actions conducted in 2016:

- Over 90,000 direct beneficiaries of food assistance (excluding Ramadan, Eid Al Adha and Aqiqa).
- 5,730 farmers were trained and equipped.
- 2,800 hectares of land sown to cereals.
- More than 110 farmers’ organizations were implemented and boosted.

Our countries and territory of intervention (excluding Ramadan, Eid Al Adha and Aqiqa): Kenya, Madagascar, Pakistan, Senegal, Somalia and Chad.
In Africa

Senegal, where 55% of the population is under 18, is still fragile despite its political and economic stability. The way the country is struck by the climate crisis and affected by the conflicts faced by the sub-region shows that balance is fragile. In the face of these findings, SIF, in partnership with local actors, decided to focus on care services for vulnerable children and improving the food situation.

To tackle climate change and prevent malnutrition and famine, SIF launched a project in Tambacounda to combat against food insecurity, which remains a major problem in this region where a large section of the population depends on traditional culture techniques and remains vulnerable to climatic shocks. Our 2016 response (which continues in 2017) was aimed at increasing access to and availability of food availability through distributions of materials and seeds, as well as organising training and irrigation planning.

In Dakar, in the face of the specific problem of Talibé children, SIF has strengthened the capacity of staff in daaras and contributes to their modernisation for a better well-being of children and help promote their rights. This project continues in 2017.

Four years after the coup, Mali is still struggling to recover. The country has an extremely high birth rate while it is a victim of climate shocks, endemic poverty and political instability. While education is a fundamental lever of development, the school system has significantly deteriorated in terms of quality and quantity. At the same time, there are constantly changing needs with regards to water access and food security.

To deal with climate change and prevent malnutrition and famine, SIF has launched, in the Kita region, development activities in market areas, seed distribution and training in farming techniques. Coupled with the achievement of 6 human-operated pumps and the rehabilitation of 7 water sources, these activities have helped SIF to significantly improve the living conditions of local people.

As part of the Talibé project we are fighting against the social exclusion of students in daaras by improving improved learning spaces and the implementation of literacy classes. The programme includes preparing and supporting these young people within the framework of their socio-professional insertion so as to ensure they will have a better future.
One third of the 12 million Chadians is affected by an unprecedented political, food and humanitarian crisis. Conflicts in neighbouring countries, especially in the Central African Republic and Nigeria, contribute to the impact on border regions that host the majority of people displaced by the conflict. On top of the epidemics of measles and cholera due to problems of water access, food needs are increasing, sometimes in a context of extreme poverty.

To address these issues, SIF decided to intervene in the South of Chad through a project for sustainable access to water and sanitation for the host communities and the displaced of neighbouring countries, in partnership with UNICEF. 26 water points have been rehabilitated and 34 drillings have been made thanks to all of our programmes. This support, combined with activities for school children to raise awareness of good hygiene practices, also contributes to significantly reducing the impact of water conditions and, as a ripple effect, to reducing truancy. Finally, as with its other projects, SIF strives to incorporate its well-drilling programme (in the North and South of Chad) in a qualitative, sustainable and participatory approach through the involvement of villagers in the establishment of management committees for water points and training of repairers among the population.

In partnership with the UN Food Programme, we also distributed food to these same populations in order to fight against food insecurity. These partnerships will continue in 2017.

Due to a combination of climatic, political and economic factors, the Horn of Africa is in need of humanitarian assistance.

In Somalia, where fighting between clans and chronic drought push more and more Somalis on the road, half of the population is currently deprived of access to basic services, while the extreme volatility of the security situation hinders humanitarian aid. SIF, which acts in Somalia via a national team based in Kismayo and a team acting remotely from Nairobi (in Kenya), has implemented a waste collection programme in order to improve hygiene in Kismayo, while allowing 105 displaced household heads to have an income and raise the standard of living of their family.

At the same time, SIF’s Kenya-Somalia mission provided support to needy youngsters in the slums of Nairobi, via a programme of empowerment through education and job search assistance, as well as via activities aimed at raising awareness against violence and high-risk behaviour.
In recent years, Morocco has seen steady economic growth, which has contributed to the reduction of extreme poverty. Nonetheless, there are still significant inequalities. According to the UN, nearly one Moroccan out of ten lives on less than €2 per day, especially in rural areas.

In addition to the Moroccan Drinking Water Supply Programme («programme marocain de Généralisation de l’Eau Potable»), SIF has been carrying out actions promoting access to water and hygiene via its Moroccan body («SIFM» in French) since 2008. In 2016, SIF got particularly involved in rural areas where dispersed housing and connection costs make access to water more difficult. In the town of Gourrama, the construction of a sewage disposal system not only helped improve health conditions, but also reduced health risks for villagers as well as the impact on the environment. SIF has been implementing sanitation projects in this isolated town in the East of Morocco for several years. For example, it built toilets and latrines for three schools in 2015.

In partnership with AMB Kenitra, El Karama and APA Salé, SIF distributed food packages for Ramadan in June 2016. As a result, 1,200 families of orphans and disabled children were able to celebrate the festivities of the holy month.

Ranked among the poorest countries in the world, Madagascar is facing multiple crises with regards to climate, food, institutions, and so forth. While 64% of the population is under 25 years old, more than 50% of children under 5 suffer from chronic malnutrition, and 30% of children no longer go primary school. Moreover, Madagascar is particularly exposed to natural disasters and its population is very vulnerable and hardly resilient.

In this context, SIF has implemented projects to fight against school exclusion (with rehabilitation activities in 4 schools and the training of 143 teachers). At the same time, a project to improve food accessibility and availability in rural areas was launched, notably thanks to the rehabilitation of land and irrigation systems and the introduction of adequate techniques and cultures in light of climate change. Finally, in the face of ongoing risks of natural disasters, SIF has a hurricane contingency plan aimed at improving the capacity of rehabilitation of populations through the prepositioning of emergency stocks (school supplies, food, etc.).
In the Occupied Palestinian Territory, the living conditions and livelihood of the population are continuously threatened by the occupation, house demolitions and movement restrictions. In the West Bank, families are deprived of their land, separated from their families and don't have access to public services in their daily lives. Thus, nearly one in three children doesn’t have access to school. Since 2006, the Gaza Strip has been subject to a blockade that is suffocating its inhabitants, destroying its economy and hindering reconstruction. July 2014 military operations worsened people’s situation, which was already very precarious. Almost 24,000 houses were destroyed or heavily damaged. Since 2008, SIF has been mobilising to overcome these hardships. It has implemented several projects in the West Bank with a view to improving the living conditions of children thanks to the rehabilitation of 6 kindergartens and of 2 orphanages. Furthermore, it promotes children’s rights, which are threatened by the climate of permanent violence through the implementation of daily educational, recreational, and psychosocial activities for 60 children. In Gaza, the help of SIF is geared at the reconstruction of 100 houses of families who care for orphans. SIF has also promoted better access to water by rehabilitating sources and improving water management in the West Bank. These activities allow to ensure that there is enough quality water supply. SIF also provided drinking water and storage tanks in Gaza to limit the effects of the blockade on the population’s access to water. In addition, in Gaza, SIF has a contingency stock of emergency kits which can be used within 24 hours in order to deal with emergencies, regardless of the blockade.

Iraq never fully recovered from the successive wars it has been enduring for a quarter of a century. It remains more than ever a divided territory, where conflicts between different groups and the Iraqi State feed an unstable and chaotic climate, of which the civilian populations are the number one victims. The extreme mobility of the front lines hinders the successful deployment of crucial emergency humanitarian assistance. The people displaced by the fighting fled leaving everything they had behind them, and their support in the IDP camps remains inadequate in terms of shelter, infrastructure, but also education and protection in the light of the trauma endured. Given the magnitude of the needs in terms of humanitarian assistance, SIF has deployed an emergency mission to provide over 700 families living in the South of Mosul with vital food supplies, such as fuel for cooking and heating, and hydraulic pumping systems. In winter, this vital assistance has helped to feed and heat thousands of people living in villages affected by the conflict and which are difficult to access.
Generously hosted by neighbouring Lebanon, refugees mainly consist of Palestinians and Syrians fleeing the war looking for a safe haven. Today, there are 1.5 million refugees in Lebanon, i.e. more than a quarter of Lebanon’s population in 2015. The continuing conflict puts more and more pressure on key areas of a country already facing many challenges.

SIF’s actions in Lebanon target refugee populations as well as host communities, and focus on three areas: enhancing the level of food security and access to food through sustainable local production; supporting the most vulnerable individuals financially in order to ensure access to essential services with dignity and autonomy; promoting the protection of children through educational and recreational activities.

In 2016, SIF has also been devoted to promoting dialogue and the peaceful management of conflicts between refugees and host communities, and has implemented programmes of training courses, especially for youngsters and women, in order to offer them more opportunities and future prospects.

As the conflict enters its seventh year, the list of human and material losses suffered by the country continues to grow, and civilians are the first to bear the brunt. The volatility of the front lines and the multiplication of armed groups throughout the territory make Syria one of the most difficult places to access for humanitarian aid, which remains insufficient compared to the needs: more than half of the population was displaced by the conflict, 80% of the population has no access to healthy drinking water, and more than four million people do not have access to a decent shelter.

SIF has been in the country since 2008 and active with the internally displaced from the very first hours of the conflict. SIF strives to bring life-saving assistance to populations affected by the crisis in Damascus and its province, but also in Daraa, Quneitra, Homs, Hama, Aleppo and Al Hassakeh. The mission, in partnership with OCHA¹, UNICEF and UNHCR², has implemented rehabilitation programmes for shelters, schools and sanitation infrastructure, as well as protection, education and training activities for children and young people.

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1 - Source: Office for Coordination of Humanitarian Affairs of the United Nations (OCHA)
2 - High Commissioner for Refugees (United Nations)
A movement of refugees at regional level on an unprecedented scale since 1945 has emerged as a result of the Syrian conflict. More than 900,000 Syrians have settled in Jordan. The Kingdom of Jordan cannot absorb the burden of these arrivals all by itself. Its economy is affected and public services are saturated.

SIF has been operating since December 2016 to help refugees, but also Jordanian communities who do not have access to basic services and have serious needs in terms of food safety, hygiene and sanitation, health, access to education, protection and livelihoods.

SIF’s mission is attempting to improve the ability of refugees and Jordanian host communities to adapt and recover from the impact of the crisis on their daily lives, by providing support in terms of protection as well as activities in the field of hygiene and sanitation in schools, thereby improving the educational environment and children’s stability.

The distribution of 1,600 winter kits helped refugees to face the winter cold and to live in dignity by being able to meet their basic needs.

In Europe

In recent years, Greece, the eastern gateway to Europe, and its neighbour Macedonia have been facing a major influx of asylum-seekers and migrants. Despite the efforts made by the authorities of these two countries and national and international civil society, reception conditions for migrants and asylum seekers remain inadequate. For these vulnerable populations, the horror of the conflicts they fled is often replaced with the precariousness of living conditions in Macedonian transit centres and Greek refugee camps, and the procedure-directed slowness of a Europe struggling to come to terms with it.

For SIF, the dignity and protection of these vulnerable populations who are subject to high levels of stress or even psychological distress, is therefore a priority.

SIF’s mission in Macedonia helped to meet the primary needs of migrants and asylum seekers who found themselves stranded in this country at the closure of European borders, through the provision of food assistance, hygiene kits, winter kits and the organisation of psycho-social support services.

SIF’s mission in Greece, launched at the same time, is aimed at taking action as close as possible to the most vulnerable populations, by promoting the restoration of schooling continuity for children, developing opportunities for them to take part in training courses and establishing shelters and psycho-social support areas for women and children. These actions are part of a strategy of participation and integration of people in exile in host communities.
In South Asia

Pakistan is one of the countries of South Asia among the most exposed to natural hazards. This country that is already plagued with instability and violence is further weakened by drought, floods and earthquakes. In this context, the people can barely feed themselves properly and one out of two has no access to proper nutrition.

In light of the lack of access to food, SIF has made a food supply commitment to Pakistan for the most vulnerable individuals, including orphans whose number has reached 6 million after the 2010 floods. Distributions of meat and milk in orphanages can help orphans suffering from severe chronic malnutrition. SIF has also developed a project of comprehensive care of children to improve their lives and strengthen their protection.

In the more arid regions, SIF fights against malnutrition factors at various levels to improve the well-being of the victims of recurrent droughts: improvement of household wastewater treatment systems for 770 homes, donation of 300 dairy goats and raising awareness on hygiene, are all activities towards improving living conditions.

In the Caribbean Basin

Seven years after the January 2010 earthquake, Haiti slowly began emerging out of its crisis and refocused its efforts on long-term issues. While the island is regularly hit by droughts, Haiti has been violently affected by Hurricane Matthew on 4th October 2016. The hurricane is considered as the greatest humanitarian crisis since the 2010 earthquake and has deeply affected the education sector (716 schools destroyed or damaged, having an impact on half a million children).

When SIF relocated in Haiti in September 2016, its intention was to conduct development projects on the themes of food security and education. As the disaster occurred one month after our arrival, the teams were used for emergency distribution tasks and school rehabilitations. The country is slowly recovering from the hurricane, and it is already time to think about a long-term strategy for the next years. The mission has planned sustainable projects to prevent food insecurity and school drop-out risks, through activities to mitigate the impact of natural disasters on agricultural production, while continuing work on school rehabilitation and equipment.
Ongoing and seasonal programmes

Over the years, SIF has acquired the ability to conduct the Ramadan operation across thousands of families in a growing number of countries. 2016 is the beginning of a turning point because several missions began an integration process of the Ramadan projects into the local ecosystem. This approach based on the example of what was initiated in Pakistan helps to maximize the impact of our Ramadan projects, allowing to «think local and sustainable» and boost the local economy by buying items that don’t come from far away.

In Lebanon and Senegal, we allow beneficiaries to shop for groceries themselves so they end up with packages that meet their specific needs. In Pakistan, almost all of the actors of the project (suppliers, workforce, farmers, etc.) are vulnerable. So, the package is not the only benefit - the entire production chain feeds hundreds of people. We also support local NGOs for all or part of the project, as is the case in Tunisia, Morocco and the West Bank.

In total, in 2016, 135,464 people in 13 countries and territories (Occupied Palestinian Territory (the West Bank, Gaza), Jordan, Kenya, Lebanon, Madagascar, Mali, Morocco, Pakistan, Senegal, Somalia, Chad and Tunisia) benefited from SIF’s Ramadan actions.

Just like every year, SIF organised the distribution of meat packages with due respect for Eid al-Adha traditions, and there are constant requirements to improve our action. As a result, SIF supports the business of smaller farmers and buying their animals is a priority. This is particularly the case in Pakistan, but also in Senegal where we get our supplies from the beneficiaries of the Sonooya1 project. By trying to do two stones, one throw - or even three or four stones - that SIF concretely contributes to improving the living conditions of beneficiary populations.

Altogether, in 2016, 405,286 people in 13 countries and territories (Occupied Palestinian territories (the West Bank, Gaza), India, Jordan, Kenya, Lebanon, Mali, Niger, Pakistan, Senegal, Somalia, Sri Lanka and Chad) benefited from SIF’s actions for Eid Al Adha.

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1 - Sonooya is the «Name» in response to the multisectoral project launched in Senegal with a view to increasing populations' resilience in the face of drought and food insecurity. The project focuses on four main areas: agricultural production, livestock, income-generating activities and the strengthening of community dynamics.
Sharing the joy of a birth with another child in the world on the occasion of an aqiqa, is one of the ways in which SIF supports vulnerable children. The donations helped supply centres for needy children (orphans, disabled, abandoned or entrusted children) in Senegal and Pakistan. Each week, in 2016, the meat of aqiqas was distributed and then cooked, thus offering a complete and balanced meal. Nutritional studies in Senegal and Pakistan have shown the positive impact of this action on the health of children and pre-teens. We have worked with a Senegalese NGO, «Village Pilote», which shelters street children. SIF has contributed to their diet while our partner offered them vocational training to ensure they will have a brighter future.

9,181 orphans in 21 countries (South Africa, Albania, Bangladesh, Bosnia, Ethiopia, India, Indonesia, Iraq, Jordan, Kenya, Kosovo, Lebanon, Mali, Niger, Pakistan, Senegal, Sudan, Sri Lanka, Occupied Palestinian Territory (the West Bank, Gaza), Chechnya and Yemen) have been supported by SIF in 2016.

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1 - Inspired by prophetic tradition, giving a sheep to families in need or vulnerable children, when someone gives birth.
Hosting facilities for migrants seeking asylum
As part of emergency hosting and accommodation, and following the evacuations of migrants in Paris and Calais, as well as the influx of hundreds of people seeking asylum daily since 2015, SIF has provided accommodation to over 700 migrants in its facility in Massy (70 places) and in 5 hotels made available within the framework of a public partnership, with maximum capacity from the very opening of these new facilities. These transit facilities can accommodate migrants for a period of 1 to 6 months. Asylum seekers are directed by the prefecture of the region and are accompanied by SIF social workers on each site. The action entails ensuring hosting, accommodation, catering, hygiene, socio-administrative and health support, as well as referrals to other more appropriate structures. SIF has favoured quick access to accommodation, followed by gradually improving the facility itself (accommodation, services, etc.).

The daycare centre in Massy
The current situation makes the day care facility a place of «recovery», which is sometimes vital for a large number of people, with about 50 meals distributed every day in 2016. We welcomed 311 new people, half of which stayed as a family. Most of these are hosted by Essonne’s 115 service or the social SAMU in Paris and come with their children to have lunch. At the daycare centre, people find everything they need in terms of hygiene, such as showers and laundry facilities. The warmth and safety of our centre allows families to meet each other and share their experiences of integration in France. Poor housing affects nearly 3,000 households in the Department of Essonne alone. Day care centres are legitimate facilities in the mesh of territorial social aid, supplementing common law structures.
The women’s shelter
The women’s shelter in Massy which opened in April 2013 was meant to be temporary and shelter 24 women during the winter period. It has been made permanent and is now part of emergency accommodation facilities of Essonne with the «Mise à l’Abri d’Etampes» (managed by the Red Cross).
Noted for its comfort and the quality of its hosting, it is a reference in the Department in terms of emergency accommodation. Partners send us women - isolated women for the most part - who often have major health issues, as well as elderly or pregnant women. For a week or more, they can rest and think their situation through. The multidisciplinary team who cares for them tends to meet their needs in the fairest manner. Upon their arrival, all the women receive a hygiene kit, a welcome booklet and full bedding sets.

They have access to a laundry room. Every day, a balanced and varied breakfast and dinner are available. An interview is conducted upon their arrival to find out about each and everyone’s situation. Throughout their stay, women gradually regain self-confidence and strengthen their self-esteem, which has often been damaged by various incidents they had to go through before ending up on the street.

In 2016, the shelter «Mise à l’Abri» of Massy worked all year long with a 100% occupancy rate, 7 days a week, 365 days out of 365. In other words, 24 women were given shelter every single night of the year. The «Mise à l’Abri» shelter was open during the day for New Year’s Eve, Christmas and during the very cold period of the year. In 2016, 201 women and around 30 children stayed at the shelter for 3 weeks on average.
**Outreach street rounds 93**
In light of the increase in people without fixed abode in the territory of the Seine Saint-Denis, SIF launched an outreach action with the participation of volunteers in November 2009. For over 8 years, this emergency system and social watch has been reaching out to people in situations of exclusion in order to build, maintain et develop social ties by offering, if necessary, blankets, duvets, food kits, hygiene kits and - on a regular basis - hot drinks. Individual support is available during the day for administrative procedures through SIF’s social services thanks to the local partnership-based, institutional and associative network.

At the rate of 3 nights a week throughout the year - Tuesday, Friday and Sunday - these rounds in dozens of towns have been implemented in partnership with the DRIHL 93, the 115, the «SIAO», the «Samu Social» (municipal humanitarian emergency service), the Red Cross and the «Restos du Cœur» (a French charity offering free meals). The outreach teams are made up of 4 to 5 volunteers, trained for these missions and supervised by an experienced referee. They reach out to people living on the street, in squats or makeshift housing. In 2016 alone, they reached out to 1,365 people through 146 street rounds.

In addition, thanks to a shelter ran by SIF in Sevran (a sports hall lent by the Diocese) 66 men were accommodated in just over four months, following recommendations from the 115 («SIAO») and the «SAS» of Ville-Evrard, but also recommendations from our outreach volunteers.

**The Tables of Ramadan**
The Tables of Ramadan are installed throughout the month of Ramadan under SIF’s tent in Saint Denis. It houses a solidarity restaurant that was operational from 6th June to 5th July 2016 (day of Eid). The restaurant provides food support to people in difficulty and those seeking a convivial space. As in previous years, two services were organised for fasting and non-fasting people, thanks to volunteers who undertook tasks which are essential to the smooth running of the event. Thanks to them, this 7th edition was again a great success with a total of nearly 30,000 distributed meals, i.e. on average nearly 1,000 people who were given a meal every night.

**Ramadan Packages**
In 2016, packages were distributed to prisoners in 25 prisons across the Ile-de-France, as well as Northern and Eastern France. In total, 6,000 packages were awarded and the demand is ever growing. Distribution - any applicant incarcerated without distinction - is organized in partnership with Muslim chaplains involved in prisons.
**Lyon solidarity basket**
The «Panier Solidaire» (Solidarity Basket) of Secours Islamique France in Lyon opened its doors to the public on 8th June 2015. In 2016, the facility reached its goal of 200 households helped a week in terms of food aid. 357 families registered in 2016 for at least 3 months, in order to gain weekly access to the Solidarity Basket, which represented 880 people over 48 weeks of distribution (in total, 107.5 tonnes of items were distributed).

The year 2016 also saw the development of the first peripheral actions by developing innovative responses, in the light of the needs identified, and which meet the insertion and social integration objectives predefined in the project:

- Providing food aid to people with budget difficulties related to a great precariousness, to health issues or pending entitlement.
- Welcoming, informing and guiding beneficiaries who have no social support in their personal project. The long-term goal is to develop the social accompaniment of welcomed beneficiaries.
- Developing people’s autonomy, restoring trust and promoting social cohesion through revitalisation workshops.

SIF Lyon implemented weekly healthy breakfasts (29 have already taken place), monthly kitchen workshops (8 since March 2016) and workshops for literacy and citizenship (8 in December 2016). In addition, in the current context related to the hosting of migrants and asylum seekers, SIF’s Lyon branch participates in their territorial support through food aid provision. The public is directed to our services by organisations specialised in hosting refugees. For them, we have begun a reflection on the creation of a place of respite that will especially help homeless women find a place where they can «land» on a daily basis, talk with others and create social ties.

**Aubervilliers Solidarity Basket**
The Solidarity Basket project, an SIF name just like in Lyon, is the result of very fruitful talks between SIF and the town hall of Aubervilliers. The partnership developed between SIF and the Communal Centre for Social Action («CCAS») resulted in the support - during the summer - of the «Solidarity Basket» operation on premises which are managed by the «Restos du Cœur» the rest of the year. For the second consecutive year, the «CCAS» of the town hall approached SIF to ensure food distribution for families on low incomes for July and August, considering that the «Restos du Cœur» stop distributing food during this period.

The reception of families through SIF in Aubervilliers was ensured, on Wednesdays and Thursdays upon recommendation from the «CCAS». Packages made by employees and volunteers every Wednesday, were distributed every Thursday.

**Epi’Sol**
Since its opening in the second half of 2007, the social solidarity grocery Epi’Sol has seen the demand increasing. Initially, it was opened for the inhabitants of the municipality of Saint-Denis, and at the end of 2008-beginning of 2009, access was extended to inhabitants of the municipality of Saint-Ouen. The number of beneficiaries amounted to 226 households in 2016. Throughout 2016, Epi’Sol continued putting in efforts to «allow the poor or people in precarious financial situation to have access to food and hygiene products for a price equivalent to 10 % of their commercial value.» Each access allows recipients to make savings and reinvest in a personal project, which was formalised initially with the support of a social worker. The Epi’Sol team consists of 3 employees and 3 regular volunteers on the year being in charge of the Fund, shelving, as well as the animation of the conviviality space.
2016 was a turning point for actors of international solidarity. The 2030 Agenda and the 17 Sustainable Development Objectives were adopted following a mixed record of 15 years of fighting poverty. The Paris agreement signed at COP21 sounded the alarm to address climate issues and the scarcity of natural resources that drag down many populations in critical humanitarian conditions. 2016 is thus considered to be the taking action transition.

After making commitments... it’s time for action!

The humanitarian World Summit held in Istanbul in May 2016 brought together for the first time 9,000 participants from all continents, including 180 United Nations Member countries, to debate on the crises affecting the world and on the challenges that need to be tackled. The 130 million people in need of humanitarian assistance is a record number that has not been seen since World War 2.

SIF carried its advocacy message alongside other French NGOs so that this Summit would be an opportunity to reform the system of humanitarian aid and enhance compliance with humanitarian principles, to guarantee financial means necessary to face crises, and for local actors to be strengthened through their humanitarian response.
Migration policies: a necessary dialogue with NGOs

More than 65 million people in the world have been forced into exile as a result of violence or climate-related disasters. In the face of population movements, for the past three years, the international community has been exposed to a real crisis to host asylum seekers. In Europe, successive reforms of the Right of asylum revealed a lack of coherence in migration policies within the European Union and simultaneously, measures have become considerably tougher with respect to security. In France, emergency hosting facilities were quickly saturated due to a lack of lasting solutions for the regularization of asylum seekers. SIF co-signed several letters for the attention of the President of the Republic, François Hollande, the Minister of Interior, Bernard Cazeneuve and the Minister of Housing, Emmanuelle Cosse requesting to stop dismantling slums like that of Calais as long as there is no durable solutions offered to people seeking asylum. Associative players reminded that it is necessary to adopt an interdepartmental plan of national hosting developed alongside associations, and rising to the challenge of the situation and the commitments made by the government in the context of the asylum reform.

At the same time, SIF took part in discussions at international level during the United Nations General Assembly. SIF signed an appeal at the Summit in New York on 19th September 2016 for a new agreement in favour of refugees and migrants to be made in accordance with a framework that is protective and respectful of rights.
Throughout 2016, Secours Islamique France (SIF) continued to make its voice heard amidst consultative and coordination bodies of which it is a member.

**External relations**

**DECISION-MAKING AND CONSULTATIVE BODIES**

Rachid Lahlou was elected Vice-president of «Coordination SUD», and was able to take part in the different projects of the Board of Directors and the Office. He was notably appointed to ensure the monitoring relations with members. He has also represented the platform during official meetings in France and at international level, such as the COP22. SIF is also a member of the Board of Directors of the «Commission Humanitaire et Développement» or «CHD» (Humanitarian and Development Commission) and the «CRID». SIF is part of the Coordination Group of the Water Coalition and alternate in this Water Coalition platform in the NGO college of the French Partnership for Water. For its 70th anniversary, SIF attended the FAS1 Congress. At European level, SIF renewed its membership of VOICE; for this reason, SIF was invited to join an event platform dedicated to the impact of anti-terrorism laws on the work of NGOs. It is worth reminding that SIF also integrated the SSIF2 platform dedicated to Syria, and LHIF3, dedicated to Lebanon.

SIF also strengthened its partnership with the Crisis Centre of the Ministry of Foreign Affairs, and took part in meetings on hosting asylum seekers in France.

**WORK GROUPS**

SIF has been particularly active in the Humanitarian Commission of Coordination SUD, including for the preparation of the World Humanitarian Summit. It also joined the ODD4 commission and was a member of the Emergency and Development COPIL. Furthermore, SIF contributed to the work of the Childhood Group of the «CHD» and the Emergency Group of the French Partnership for Water, especially during the preparation of the World Water Forum in Brasilia and on the occasion of a side-event of the COP22 on environmental migration.

1 - Federation Solidarity Actors  
2 - Syrian INGO Regional Forum  
3 - Lebanon Humanitarian INGO Forum  
4 - Sustainable Development Objectives
Supreme deliberative body, the General Meeting is held once a year to approve accounts and annual reports, or more in the event of exceptional resolutions. In 2016, the General Meeting was held on 25th June for the 2015 annual report and approval of the annual accounts, following the full certification by the Auditor. Since then, the documents have been published on our website, as well as the 2015 Essentials. It also met on 17th December for the approval of the 2017-2021 draft strategy, mentioned in the President's report.

Our association consists of various categories of members who embrace our core values. Apart from the founding member and 6 honorary members, the members of the GM - 75 of them on 31st December 2016 - are admitted by the Board of Directors (BoD) at the time of their nomination. They contribute, vote and are eligible for any position. In the same way, the BoD decides on possible radiations of members, usually for non-payment of membership fees. In the event of more serious reasons, such as failure to comply with the articles of association, the member concerned will be required by the BoD to provide explanations prior to their radiation.

The founding member - Rachid Lahlou, who is also the current President - means the person who has been behind the Association since its inception. He has the right to vote with voting rights in the General Meeting and is a member of the Board of Directors. Honorary members are appointed because of the outstanding services rendered to the association. They are exempt from membership fees. They do not vote and are not eligible. Members co-opted to the BoD are also members of the GM at the time of their co-opting.

Governing body of the association, its role is to manage the association according to the mandate adopted by the GM. Under its statutes, it has at least 9 members: one part is elected by the GM and the other, limited to one-third of the BoD, is co-opted by the BoD. The GM decided in 2014 that the BoD could have up to 12 Directors, replaced by one-third every 3 years. Outgoing members are determined by order of seniority. After each renewal of one-third of the BoD, the Bureau is revoked. Among the Directors, 6 members of the Bureau were elected to the BoD on 19th December 2014: President, Treasurer, Secretary General and their deputies.

In addition to the functions defined by statutes, the President oversees External Relations and the Advocacy of Secours Islamique France and he is the legal representative and spokesperson of the association in all civil acts. He is vested with all powers to this effect. He ensures the functioning of the association and the fulfilment of its mission. Similarly, the Treasurer, in addition to the powers set out in the statutes, is involved in the Control/Assessment commissions and Finances of the BoD which he manages and co-manages respectively.

As a result of the extensive time allocated to these specific mandates and in the interest of the association, our President and Treasurer, as well as the Director appointed Chair of the Ethics Committee of Secours Islamique France are remunerated. It is worth reminding here that the law authorises the remuneration of up to 3 Directors.

SIF’s BoD generally meets 5 or 6 times a year (7 meetings in 2016) to discuss strategic files and validate key documents (budget estimates and action plans, financial statements, etc.).

SIF is:

131 employees in France (average fulltime equivalents)
433 expatriates and employees at international level
660 volunteers
Under the statutes, delegations of powers may be conferred by the BoD to ad hoc Commissions. To improve efficiency and gain more expertise, the Board of Directors relies on 4 commissions and 1 Committee of which he determines the terms of reference and appoints the members (mixed BoD and Executive). These delegations are revoked ex officio the day before the day set for the meeting of the GM through the renewal of one-third of the BoD.

The Ethics Committee
This Committee is responsible for issuing opinions on ethical issues in the context of the work performed by Secours Islamique France. In 2016, it also continued training our teams in our social doctrine (values and principles of action) and foundations which allow to understand our guidelines and ethical choices.

The Finance Commission («COFI»)
This commission investigates and issues opinions on financial documents. It had five meetings in 2016 to facilitate the decision-making process with respect to financial statements, budget estimates and annual accounts.

The Assessment & Control Commission («COMEC»)
Its role is to ensure that actions are consistent with donors’ wishes and prevent errors, conflicts of interest and fraud. The aim is to protect the integrity of our assets and resources, through audits and assessments of implemented programmes.

The Human Resources Commission
It controls staff administration and enriches HR policy based on the principles of fairness and motivation. Whether for all employees or for executives in particular, it reflects upon elements of remuneration (salary scale, annual mandatory negotiations, etc.). The Board of Directors gave the commission a mandate to validate the changes and global benefits, except individual changes, in the budget previously voted by the BoD. The commission is chaired by a Director (Secretary General) and the HR Director and Executive Director sit on the board.

The Image & Reputation Commission
Created in 2015, it began its mission to guard the perception of our written or visual communications.

The Executive Director (ED) is an employee appointed by the BoD, on a proposal from the Chair, who then delegates the day-to-day management of the association under his supervision. The ED heads the Executive Committee, in charge of the coordination of SIF’s operations, the mandate of which is to implement the strategy and action plans of the organization. It includes Directors (recruited by the ED and at least one Director - Director) of 5 departments: International Programmes and Operations, Social Mission - France, Communication & Development (the BoD who validated end of 2016 the merger of Communication and Raising Awareness/Fundraising), Administration & Finance and Human Resources.

As part of our agreement obtained in 2011, the annual control of «Don en Confiance» (Donating with Confidence) participated in our dynamic of continuous work improvement. The controller of «Don en Confiance», in addition to its annual review, was able to attend the Board of Directors of December 16th and the General Meeting of 17 December 2016. In addition to the regulations of «Don en Confiance», to which we abide, we have our own code of conduct regarding ethics and conflicts of interest, focusing in particular on the principle of disinterested management. This management is controlled externally by our auditor, the «Don en Confiance» and can be controlled at any time by our donors and the Court of Auditors. Our association also complies with the transparency criteria established by Coordination SUD. SIF also ensures the mutual interests of the 3 following related entities: the association Secours Islamique France, the DOTASIF Endowment Fund and the SIFMASSY SCI, presented together in the certified annual accounts and discussed further in the financial report section. Each year, they specify their economic exchanges under regulated agreements controlled by the auditor.

Moreover, we formalise policies validated by the BoD (security, risk management, etc.) and every year, we update the single mandatory risk assessment document, as well as a map of risks and a plan of actions in support thereof.

In the same dynamic of continuous improvement, SIF has created, since 2014, the position of Associative Governance Coordinator, an employee involved in addition in the Decision-making Committee of the «FRIO», i.e. institutional and organizational strengthening funds, a project supported by the French Development Agency) for 2014-2017.
Board of Directors as at 31 December 2016

Chairman of the Board of Directors: Rachid Lahlou  
Occupation: SIF Founding President, Chevalier (Knight) of the Legion of Honour

Vice Chairman: Mohamed Ouazza  
Occupation: Teacher

General Secretary: Moustapha Mbojdi  
Occupation: IT Specialist

Deputy Secretary General: Khadija Oubrou  
Occupation: Educational and Social Supervisor

Treasurer: Rabeh Fartassi  
Occupation: Chief Financial and Administrative Officer

Vice Treasurer: Mounib Jaballah  
Occupation: Pricing Manager

Directors:
- Salah Aouissi  
  Occupation: Storekeeper
- Mustapha Dali  
  Occupation: Rector of the Al Madina Mosque
- Anne Hery  
  Occupation: Director of advocacy and institutional relations of Handicap International
- Ismael Locate  
  Occupation: Manager of Companies and Customs Agent
- Samir Majdoub  
  Occupation: Project Leader at the Audiovisual Council

Also invited to the BoD:

Executive: Mahieddine Khelladi  
Occupation: SIF’s Executive Director
Introduction

Just like last year, for SIF, 2016 was a year less marked by emergencies, apart from the ongoing Syrian crisis. However, despite the lack of major disasters and conflicts such as those that occurred in 2014 (Gaza, Philippines), with a record year in terms of donations, SIF’s **private donations substantially increased in 2016** (22.5 M€ compared to 22.2 M€ in 2015). **Supplemented by institutional subsidies which tripled** (14.2 M€ compared to 4.7 M€ in 2015), SIF’s total resources **amount to 37.1 M€**. In a humanitarian context subject to many security challenges, SIF can also be proud of having **greatly increased the level of its social missions** (€ 30.1 million against € 22 million in 2015), thereby using some of its funds dedicated to the exclusive benefit of its beneficiaries.

SIF has **3 branches** in France (in Saint-Denis, Massy and Lyon). Internationally, SIF has **12 missions** (managed in branch type accounting and integrated into the accounting of the headquarters after validation), and SIF works in 20 other countries through partners, among which there has been, from 2012 to 2016, a structure in Morocco (SIF Morocco or SIFM) that meets the country’s requirements (local association governed by Moroccan law). Under its high control, it allowed SIF to carry out its social missions in compliance with the country’s law.

In addition, like last year, SIF presents the accounts of the 2 entities which are legally bound to it:

**SIF’S ENDOWMENT FUND (DOTASIF)**
It is dedicated to managing SIF waqfs donations. The benefits of waqfs will then be transferred back to SIF to carry out social missions.

**SCI SIFMASSY** owner of SIF’s administrative building in Massy. It was owned by an «SCI» (real estate company) and instead of purchasing the facility directly, it acquired all of its shares, thereby limiting costs.

As a reminder, SIF opted for a side-by-side presentation of the 3 facilities’ accounts (presentation via stapling), so as to highlight the character and the specific purpose of each facility. Our reasoning was in line with Article L. 2135-3 of the Labour Code on the combination of trade unions via stapling, the advantage being - compared to a standard combination - that the assets of each facility can clearly be distinguished, such as that which is irrevocably transferred to the DOTASIF Endowment Fund.

1 - Donation frozen to make a profit that will be used to carry out SIF social missions
SIF’s annual accounts are drawn up based on accounting principles and methods which comply with general accounting policies. For comparison, they are presented via a breakdown of income and expenses which is similar from year to year. For the 2016 accounts, SIF did not make any changes.

EXTERNAL CONTROLS
A single Auditor was appointed for all 3 certified entities so as to achieve greater transparency. The accounts and reports of all 3 entities are available on SIF’s website: www.secours-islamique.org. The auditing firm AFEC Fiduciaire submitted its report during the GM of 25 June 2016, in which it certified and validated our 2015 annual accounts, without reservation. In turn, this report and the annual accounts closed on 31st December 2016 are subject to approval of the GM of 30th June 2017, after certification by our auditor. Furthermore, to ensure the reliability of its work and provide more transparency in its management, SIF hopes to continue strengthening its internal and external auditing process of projects, a process which is, besides, also addressed by the «Don en Confiance», among others, the scope of the checks of which also concerns the 2 other entities respecified hereafter.

SUBSIDIARIES AND EQUITY INVESTMENTS
Real estate company (»SCI«) SIFMASSY
SIF holds 14,999 shares out of the 15,000 shares of the real estate company SIFMassy, the last share being that of DOTASIF. As in previous years, SIF continues the standard lease contract that it entered into with this real estate company for 10 rue Galvani in Massy (91).

DOTASIF
The Secours Islamique DOTASIF Endowment Fund, which was created in 2010, shows - for the 5th consecutive year - a profit on its 2016 accounts thanks to rental income. As a tenant, SIF provides a guarantee of substantial payment. The statutory purpose of the Endowment Fund is to identify a fruit of its investments and transmit it to SIF (net profit) for the achievement of social missions. DOTASIF will thus transfer the corresponding amounts to Secours Islamique France for the achievement of social missions in 2017, as it already did in 2016 with its 2015 profit (see waqf policy, page 38).

In 2016, Secours Islamique France provided DOTASIF with an additional endowment: all the waqf donations received in 2015 (net of expenses), after approval by the General Meeting on 25th June 2016. Due to the entrusted waqf donations, Secours Islamique France closely monitors DOTASIF: the Board of Directors of SIF is also the supervisory body of the endowment fund. In particular, it appoints DOTASIF Directors among the members of its own Board of Directors.

Furthermore, DOTASIF has an obligation to have a Committee of experts who support its investment decisions (real estate investments so far), which are risk-free and comply with the ethics underlying waqf donations.
Simplified balance sheet items

As at 31st December 2016, Secours Islamique France’s total balance sheet consists of more than €47,087,790 compared to the 2015 year-end (€41,007,264), which strengthens the association’s financial status.

ASSETS

2016 net assets

- 90% CURRENT ASSETS
- 4% TANGIBLE AND INTANGIBLE FIXED ASSETS
- 6% FINANCIAL ASSETS

Fixed assets
It combines all the assets or securities (tangible and financial fixed assets) which are expected to stay permanently in our assets and provide the association with a solid foundation for it to be able to carry out humanitarian and social missions smoothly. SIF invested funds that are currently not put to use, to make sure they do not depreciate and to generate the greatest possible profitability, particularly in order for its dedicated funds pending use not to depreciate in relation to inflation.

Current assets
They are composed of elements - primarily cash resulting from our dedicated funds pending use - the inclusion of which in our assets is likely to have a shorter life expectancy.

LIABILITIES

2016 net liabilities

- 60% DEDICATED FUNDS
- 21% OWN FUNDS
- 2% SURPLUS
- 1% PROVISIONS
- 16% DEBTS

Equity capital of liabilities
Its impact on total liabilities remains relatively stable since dedicated funds themselves are becoming stable. The equity capital reaches €9,843,629 excluding surplus (mainly reserves).

Funds dedicated from liabilities
They represent €28,533,681 at 31/12/16 against an accumulation of €27,517,257 at 31/12/15. The money from donations collected in 2016 will be partly used in 2017 to achieve humanitarian programmes or operations respecting the choices made by donors.

The unused portion will be deferred with the same item next year, considering that our orientation as a direct player in the field has led us, over the past few years, to develop our operational capacity at a reasonable pace and in line with the projects’ guaranteed relevance and quality. These dedicated funds which have been strictly monitored since allocated donations were received, will no longer be subject to any levy for operating costs.

Debts from liabilities
Closely related to the association’s day-to-day operations, liabilities increased in 2016 (€7,402,876 compared to €3,019,905 in 2015). They consist mainly of tax and social security liabilities (social organizations and employees: €998,792), debts to suppliers (€2,424,161), other debts mainly to donors and partners (€2,258,062) and deferred income (€1,661,863).
To ensure the sustainability of its missions, the General Meeting (GM) of SIF approved the objective of entering a year of budget in advance in the reserve. Such responsible management will allow to financially secure the ongoing implementation of humanitarian programmes in spite of the financial risks that could cross the organisation’s path.

Origin of funds
As specified by law (regulation 99-01 of the ARC), funds which are not for a specific project (general funds - excluding Waqf and Zakat al Maal - and not used, can appear in excess of resources (income) and then be entered in reserves upon GM's decision. Funds dedicated to projects according to donors' willingness cannot be integrated into the reserves.

Management rules of reserves
SIF’s reserves follow principles of caution with respect to their use and may be subject to investments. The depreciation of reserves pending their use is thus avoided. To address any urgent need of funds, a part of secured investments must remain available at all times. Another part may be invested, provided that it can be demobilized within a reasonable and workable timeframe. Moreover, reserves are managed rigorously and transparently.

Status of reserves at the end of 2016
The GM of 25 June 2016 approved the proposal of the Board of Directors to increase its free reserve of €1,415,396 from the 2015 income, including a part of bank interest received, to avoid the reserve’s devaluation, in the amount of €23,760. As at 31/12/2016, SIF’s reserves indicated on the balance sheet amount to €9,344,372, which represents a guarantee of continuity of our humanitarian programmes for 4-5 months.

Within SIF, Waqf (literally «fixed or immobilized donation») is used for humanitarian purposes, like other types of aims. Waqf donations are invested via DOTASIF and each year, the profits they generate are allocated to our programmes. SIF also continues to manage bequests and other gifts for which it bases its acceptance and management policy on the reference text issued by the Donation in confidence with respect to good practices and ethics.

The association wants the bequests and gifts - which may take the form of lifetime donations (one of the forms of waqf) - to be received directly by it, in order to maximize profitability and simplify the management thereof. Similarly, SIF still wants to receive financial waqf donations, although it will then entrust the management to its DOTASIF endowment, in order to maintain a standardized monitoring of its donors.

Whatever the initial resource derived from the generosity of donors, DOTASIF re-transfers to SIF its net profit for participating in the financing of one or more humanitarian or social actions.

In 2016, DOTASIF re-transferred to Secours Islamique France its 2015 net profit which was mainly derived from Waqf, i.e. €60,833. SIF was able to allocate these funds in order to finance social missions, in particular in Haiti (in the context of the child related programme in a department hit by the cyclone Matthew, for €42,237) and Gaza (as part of the Eid Al Adha programme, for €18,595). This is a perfect illustration of the consistent use of Waqf rewards which, through these programmes, have contributed to improving the lives and livelihoods of a great number beneficiaries.
The following table features the part «use of resources in 2016» of the annual accounts.

<table>
<thead>
<tr>
<th>USE</th>
<th>RESOURCES USED IN 2016</th>
<th>ALLOCATION OF RESOURCES COLLECTED FROM THE PUBLIC AND USED IN 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 - SOCIAL MISSIONS</td>
<td>€ 30,138,461</td>
<td>€ 15,993,511</td>
</tr>
<tr>
<td>1.1 Carried out in France</td>
<td>€ 7,379,470</td>
<td>€ 1,131,134</td>
</tr>
<tr>
<td>Actions carried out directly</td>
<td>€ 7,379,470</td>
<td>€ 1,131,134</td>
</tr>
<tr>
<td>Payments to other agencies active in France</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.2 Carried out abroad</td>
<td>€ 22,605,673</td>
<td>€ 15,710,559</td>
</tr>
<tr>
<td>Actions carried out directly</td>
<td>€ 19,668,661</td>
<td>€ 12,773,547</td>
</tr>
<tr>
<td>Payments to a central agency or other agencies</td>
<td>€ 2,937,013</td>
<td>€ 2,937,013</td>
</tr>
<tr>
<td>1.3 Advocacy</td>
<td>€ 153,317</td>
<td>€ 151,817</td>
</tr>
<tr>
<td>2 - FUNDRAISING EXPENSES</td>
<td>€ 2,352,866</td>
<td>€ 2,351,119</td>
</tr>
<tr>
<td>2.1 Expenses to call on the general public’s generosity</td>
<td>€ 2,348,066</td>
<td>€ 2,346,319</td>
</tr>
<tr>
<td>2.2 Fund raising expenses of other private funds</td>
<td>€ 4,800</td>
<td>€ 4,800</td>
</tr>
<tr>
<td>2.3 Costs related to finding grants and other public subsidies</td>
<td>€ 4,800</td>
<td>€ 4,800</td>
</tr>
<tr>
<td>3 - OPERATING EXPENSES</td>
<td>€ 2,577,074</td>
<td>€ 2,496,997</td>
</tr>
<tr>
<td>I - TOTAL RESOURCES USED IN THE FINANCIAL YEAR REGISTERED IN THE INCOME STATEMENT</td>
<td>€ 35,068,401</td>
<td>€ 21,841,627</td>
</tr>
<tr>
<td>II - ALLOCATIONS TO PROVISIONS</td>
<td>€ 115,948</td>
<td></td>
</tr>
<tr>
<td>III - COMMITMENTS TO BE ACHIEVED WITH ALLOCATED RESOURCES</td>
<td>€ 10,058,242</td>
<td></td>
</tr>
<tr>
<td>IV - SURPLUS OF RESOURCES IN THE FINANCIAL YEAR</td>
<td>€ 931,059</td>
<td></td>
</tr>
<tr>
<td>V - GRAND TOTAL</td>
<td>€ 46,173,651</td>
<td></td>
</tr>
<tr>
<td>VI - Proportion of gross fixed assets at year-end financed by resources raised from the public</td>
<td></td>
<td>€ 553,348</td>
</tr>
<tr>
<td>VII - Reversal of amortisation charges on fixed assets financed from the first application of the regulation by funds raised from the public</td>
<td></td>
<td>€ 421,234</td>
</tr>
<tr>
<td>VIII - Total use of resources funded with resources raised from the public</td>
<td></td>
<td>€ 21,973,741</td>
</tr>
</tbody>
</table>

The use of resources statement («compte d’emploi des ressources» or «CER») provides the charges or uses of the association by destination, in order to specify the use of resources by SIF: the total use of resources in 2016 amounts to EUR 46 million.
Social missions continued their development (+37%), from €21,964,877 in 2015 to €30,138,461 in 2016, mainly on international actions.

The international network continued to grow (+13% in 2016), with a total of 12 missions launched internationally in 2016. Outside these 12 missions, we work via a few local partnerships and always via IRW1.

In France, social missions have seen their amount tripled compared to 2015, with the establishment of accommodation centres for migrants in the Ile de France region, in light of the problems of emergency accommodation, and the continuity of our other social missions.

At advocacy level, for the 5th consecutive year, SIF’s «External Relations and Advocacy» cell participated in raising awareness and advocacy actions, which were fully integrated into the social missions.

For these three major types of social missions (international, France and advocacy), uses include media costs for projects, assigned in proportion to the amounts for programmes achieved in 2016. They include employees at the headquarters who are linked to the carrying out of missions, logistics, implementation, monitoring and evaluation of missions, bank charges for transfers to undertake humanitarian programmes, etc.

1 - Partnership with Islamic Relief Worldwide essentially for the orphan programme and seasonal food security programs.
**FUNDRAISING COSTS**

The costs mainly related to «cost incurred for calls for public generosity». They increased by 7% in 2016. The objectives remain research and donor retention, in order to enhance the collection and thus create more programmes.

Information campaigns have also been implemented to raise the general public’s awareness of the association’s activities as well as to raise donors’ awareness of actions which were made possible thanks to their donations. Therefore, fundraising expenses include calls for donations and their handling, radio spots, exhibitions, trade fairs, media development costs, etc.

**OPERATING COSTS**

Operating costs include all costs relating to SIF structural operations and general services, such as administration, accounting, information technology and structural costs (rent, insurances, etc.). This year, operating costs slightly decreased compared to 2015 (-4%).

**ALLOCATIONS TO PROVISIONS**

Given the good control practices adopted by SIF, they have declined this year: the rigorous monitoring of litigation files has helped limit our provisions to € 115,948 in 2016.

**RALLOCATED RESOURCES NOT USED IN FINANCIAL YEAR**

When funds allocated to a programme are too substantial to be fully used during the year when they were received, they are kept in identifiable accounts to be used in accordance with the initial wish of donors and funders.

This year, these funds represent € 10,058,242 or 27% of all collected donations, grants and private funds. Any resource which has not been used in the same year is allocated as dedicated funds, which will be used at a later stage.

**FOCUS ON PUBLIC GENEROSITY**

SIF did not wish to use any breakdown criteria to identify the uses funded by private donations.

Indeed, as SIF is primarily funded by public generosity, the uses of donations can be easily distinguished from other uses. Other types of funding include grants (depending on the agreements signed by donors) or other revenues (solidarity sales, financial products, etc.).

**Share of funding resulting from public generosity (mainly from donations):**

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social missions</td>
<td>56%</td>
</tr>
<tr>
<td>Share of fundraising expenses</td>
<td>100%</td>
</tr>
<tr>
<td>Share of operating costs</td>
<td>97%</td>
</tr>
</tbody>
</table>

**Fixed assets financed through public generosity**

This section’s purpose is to find out what proportion of public generosity funding was spent in the year in addition to the uses listed above. Such fixed assets consist of investments or capital assets (gross amount: € 553,348) represent 2% of resources raised from the public in 2016: refurbishment/reorganisation of facilities, office and IT equipment, etc.

**VALUATIONS IN KIND**

For the 2016 financial year, SIF has once more received substantial donations in kind, thanks to which it was able to organize humanitarian distributions, for example. The work of volunteers has also been used for accounting purposes:

<table>
<thead>
<tr>
<th>Valuation of Voluntary Contributions in Kind</th>
<th>Volunteering</th>
<th>Benefits in Kind</th>
<th>Gifts in Kind</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social missions</td>
<td>€ 466,971</td>
<td></td>
<td>€ 321,312</td>
</tr>
<tr>
<td>Fundraising costs</td>
<td>€ 14,639</td>
<td></td>
<td>€ 0</td>
</tr>
<tr>
<td>Operating costs and other charges</td>
<td>€ 16,108</td>
<td></td>
<td>€ 176,406</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>€ 497,718</strong></td>
<td><strong>TOTAL</strong></td>
<td><strong>€ 497,718</strong></td>
</tr>
</tbody>
</table>

The use of resources in social missions essentially corresponds to the commitment of volunteers on the programmes in France (outreach street rounds, solidarity restaurant, etc.) and subordinately to humanitarian distributions of gifts in kind in France (€ 176,406).
2016 Resources

Specific data regarding resources are provided hereafter in accordance with the rules of the Use of Resources Statement («Compte d’Emploi des Ressources» or «CER»), which are easier to understand than the income statement.

For 2016, SIF’s new resources amounted to € 37 million.

<table>
<thead>
<tr>
<th>RESOURCES</th>
<th>RESOURCES RAISED IN 2016 - INCOME STATEMENT</th>
<th>FOLLOW-UP OF RESOURCES COLLECTED FROM THE PUBLIC AND USED IN 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carry over of resources collected from the public that were not allocated and not used at the beginning of the financial year</td>
<td></td>
<td>€ 3,957,329</td>
</tr>
<tr>
<td>1 - RESOURCES RAISED FROM THE PUBLIC</td>
<td>€ 22,654,783</td>
<td>€ 22,654,783</td>
</tr>
<tr>
<td>1.1 Raised donations and bequests</td>
<td>€ 22,532,354</td>
<td>€ 22,532,354</td>
</tr>
<tr>
<td>Non-allocated manual donations</td>
<td>€ 7,654,110</td>
<td>€ 7,654,110</td>
</tr>
<tr>
<td>Allocated manual donations</td>
<td>€ 14,799,244</td>
<td>€ 14,799,244</td>
</tr>
<tr>
<td>Bequests and other non-allocated gifts</td>
<td>€ 79,000</td>
<td>€ 79,000</td>
</tr>
<tr>
<td>Bequests and other allocated gifts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.2 Other income related to the call on public generosity</td>
<td>€ 122,429</td>
<td>€ 122,429</td>
</tr>
<tr>
<td>2 - OTHER PRIVATE FUNDS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 - SUBSIDIES &amp; OTHER PUBLIC GRANTS</td>
<td>€ 396,815</td>
<td></td>
</tr>
<tr>
<td>4 - OTHER INCOME</td>
<td>€ 13,789,098</td>
<td></td>
</tr>
<tr>
<td>I - TOTAL RESOURCES FOR THE FINANCIAL YEAR ENTERED IN THE INCOME STATEMENT</td>
<td>€ 37,088,762</td>
<td></td>
</tr>
<tr>
<td>II - WRITE-BACK OF PROVISIONS</td>
<td>€ 43,070</td>
<td></td>
</tr>
<tr>
<td>III - CARRY OVER OF ALLOCATED RESOURCES UNUSED IN PREVIOUS YEAR-ENDS</td>
<td>€ 9,041,818</td>
<td></td>
</tr>
<tr>
<td>IV - CHANGES IN DEDICATED FUNDS COLLECTED FROM THE PUBLIC (see table of dedicated funds)</td>
<td></td>
<td>€ 145,879</td>
</tr>
<tr>
<td>V - SHORTFALL OF RESOURCES IN THE FINANCIAL YEAR</td>
<td>0 €</td>
<td></td>
</tr>
<tr>
<td>VI - GRAND TOTAL</td>
<td>€ 46,173,651</td>
<td>€ 22,800,663</td>
</tr>
</tbody>
</table>

VI - Total use of resources funded by resources collected from the public

| BALANCE OF RESOURCES COLLECTED FROM THE PUBLIC THAT WERE NOT ALLOCATED AND NOT USED AT YEAR-END | € 4,784,250 |

For 2016, SIF’s new resources amounted to € 37 million.
RESOURCES DERIVED FROM THE PUBLIC’S GENEROSITY

These resources almost entirely consist of private donations raised in France from individuals and associations: they increased from €22,212,112 in 2015 to €22,532,354 in 2016, i.e. a 1% increase:

- Donations allocated to a specific project or country decreased from €15,148,302 in 2015 to €14,799,244 in 2016.
- The general funds increased from €7,063,810 in 2015 to €7,654,110 in 2016.

Resources deriving from public generosity and used in 2016
In 2016, the share of resources raised from the public and used that year was 56%.

GRANTS AND OTHER PUBLIC SUBSIDIES

In 2016, SIF has seen its grants increase significantly from €4,735,972 in 2015 to €13,789,098. This growth is mainly due to the development of new partnerships with French donors as part of emergency hosting and housing of migrants.

At international level, SIF continues to maintain close ties with donors. Thus, in the continuity of previous years, we have relied on significant financial support of the United Nations (United Nations High Commissioner for Refugees - UNHCR, United Nations International Children’s Fund - UNICEF, United Nations Office for the Coordination of Humanitarian Affairs - OCHA) in order to address the Syrian crisis (in both Syria and Lebanon). Moreover, apart from emergencies, donor funds continue to contribute to the financing of development projects such as our projects related to water and sanitation in Chad with UNICEF, or to food security in Pakistan with the WFP (World Food Programme).

This year, the total amount of grants represents 37% of the 2016 total resources, which shows that SIF continues to rely mainly on the generosity of its donors.

OTHER PRIVATE FUNDS & INCOME

Other private funds amounting to €396,815 are derived from private donors such as Islamic Relief Belgium and Netherlands. Other incomes amounting to €248,067 correspond in particular to foreign exchange gains from international missions.

REALIZATION OF ALLOCATED RESOURCES UNUSED IN PREVIOUS YEAR-ENDS

Among the actions carried out, €9,041,818 was funded through donations raised in previous years.

SURPLUS

The use of resources statement shows a surplus of €931,059 in 2016 compared to €1,568,471 in 2015. In the light of encouraging indicators of the association’s financial life in recent years, the BoD offers, in addition to waqf endowments to DOTASIF, to mainly allocate the surplus as free reserve.

FOCUS ON RESOURCES RAISED FROM THE PUBLIC

As SIF almost only has resources derived from public generosity, the «resources» data are included herein. In particular, the Use of Resources Statement («CER») induced to calculate the balance of resources raised from public which were not allocated and unused at year-end. This balance represents the amount derived from commitment-free public generosity (aside from the above restrictions related to the Waqf). This balance will be carried forward at the beginning of the N + 1 financial year. For 2016, it amounts to €4,784,250.
NEW EMERGENCY MISSIONS

Large scale humanitarian crises in Nigeria and Iraq will push our teams, aware of the context of tensions and insecurity, to strongly expand our humanitarian actions in these two countries, subsequently to the identification of needs which was conducted at the end of 2016. Note that for operational support to missions in the Middle East (Syria, Iraq, Lebanon, Jordan and Occupied Palestinian Territory), SIF will open a Regional Base for Operations in Amman («BORA»), which will also allow to develop regional approaches in terms of advocacy and operations.

PUBLICATION OF THE 2017-2021 STRATEGY

After the approval of the draft of our 2017-2021 strategy by our General Meeting of December 2016, the final version is meant to be approved and then published in September 2017. It will showcase our project and our strategic plan, which is based on 3 pillars:

- **Human development:** aware of the vulnerability of human beings, SIF has chosen quality markers that it applies to all of its programmes.

- **Good living together:** aware that diversity is an asset, SIF promotes and participates in solidarity that transcends differences.

- **Environmental friendliness:** aware of the fragility of our planet, SIF takes into account the human impact on the environment and implements measures to limit it.

COMING SOON: DONATIONS VIA SMS (TEXT MESSAGES)

SIF’s minimum objective for 2017 will be to maintain its resources, hoping to develop them while being cautious. In fact, it cannot know in advance, for example, the amounts of subsidies that will be allocated to our «CHMs» (migrant accommodation centres), or the actual outcome of the fundraising organised for Eid al-Adha, which will take place at the very beginning of September this year. But SIF takes action and is open to new forms of donations. For example, donations via SMS (text messages) will be possible by 2017. SIF is one of the few organizations that managed to obtain an authorization number in 2016. The renewal of our «Don en Confiance» label, which will be awarded by the organization of the same name in May 2017, should also strengthen the trust of our donors and funders.
TO OUR DONORS AND VOLUNTEERS
On behalf of the entire team of Secours Islamique France, we would like to thank warmly our generous donors and volunteers for their contributions, time, energy and involvement. Nothing would be possible without their support.

Tribute to volunteers
Whether regarding social emergency or on socio-educative and professional integration, it is thanks to the commitment and availability of our volunteers that, in 2016, we were able to help in France:

• 1,365 people during 146 outreach street rounds,
• 105 people with 1,664 lunches prepared in St. Denis,
• 1,000 people on average every night at the Tables of Ramadan in Saint-Denis,
• 6,000 incarcerated people through Ramadan packages,
• 357 families with the Lyon Solidarity Basket,
• 226 households via Epi’Sol Saint-Denis...

And the list is not exhaustive. We already paid tribute to the commitment of volunteers on the page «2016 in pictures».

TO OUR PARTNERS
We also thank all our partners who have supported our humanitarian work, with help ranging from funding operations to close cooperation in the implementation of projects.

ASSOCIATIVE AND COORDINATION PLATFORMS OF WHICH SIF IS A MEMBER
Association of International Development Agencies (AIDA)
«Coordination SUD»
Centre for Development Research and Information (CRID)
Water Coalition
«Coordination Humanitaire et Développement» (CHD)
«Effet Papillon»
«Fédération des Acteurs de la Solidarité» (FAS)
«France Générosités»
Lebanon Humanitarian INGO Forum (LHIF)
«Partenariat Français pour l’Eau» (PFE)
«Séance de la Solidarité Internationale» (SSI)
Syrian INGO Regional Forum (SIRF)
Voluntary Organizations in Cooperation in Emergencies (VOICE)

INSTITUTIONAL PARTNERS AND FINANCIAL SUPPORT
Embassy of France
National Assembly
«Coup de Cœur» Association
French Development Agency (AFD)
United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA)
Crisis and Support Centre / Ministry of Foreign Affairs and International Development
«Caisse d’allocations familiales» (Family allowance fund) of Seine-Saint-Denis and Essone (CAF 93 and CAF 91)
General Council of Essonne, General Council of Seine-Saint-Denis

«Essonne Departmental Directorate for Social Cohesion» (DDSC91)
Loire-Atlantique Department
The European Commission’s Directorate General for Development and Cooperation (EuropeAid)
The European Commission’s Directorate General for Humanitarian Aid and Civil Protection (ECHO)
Seine-Saint-Denis Regional and Interdepartmental Directorate for Housing and Accommodation (DRIHL 93)
Institutional and Organisational Strengthening Fund, a project supported by the French Development Agency (FRIO)
The United Nations Children’s Fund (UNICEF)
Muslim Relief Foundation
Islamic Relief Belgium
Islamic Relief Netherlands
Office of the UN High Commissioner for Refugees (UNHCR)
World Food Programme (WFP)
City of Saint Ouen, City of Saint Denis, City of Massy, Ile de France region

OPERATIONAL PARTNERS

A BIG THANK YOU TO EVERYONE

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